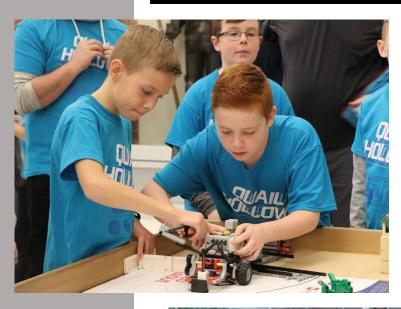
# CANYONS SCHOOL DISTRICT

# Comprehensive Annual Budget Report

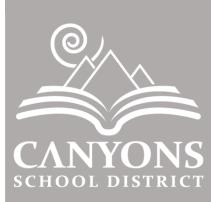
JULY 1, 2023 – JUNE 30, 2024



801-826-5000

9361 South 300 East Sandy, UT 84070

**CanyonsDistrict.org** 





## **Comprehensive Annual Budget Report**

July 1, 2023 - June 30, 2024



Canyons School District 9361 South 300 East Sandy, Utah 84070 www.canyonsdistrict.org Superintendent of Schools Rick Robins, Ph.D.

Business Administrator Leon Wilcox, CPA

Director of Accounting and Budgeting Daniel Davis, CPA

> 9361 South 300 East Sandy, UT 84070 801.826.5000 www.canyonsdistrict.org

Photographs provided by: CSD Communications Office

### **Table of Contents**

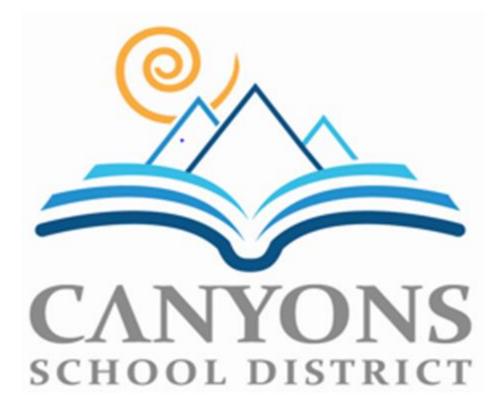
Table of Contents	i
EXECUTIVE SUMMARY	1
Letter of Transmittal	
Board of Education and Administrative Personnel	
Canyons School District Board of Educaton	
Organizational Chart	
EXECUTIVE SUMMARY	
Budget Overview	
Mission and Vision of the District	
FY 2023-2024 Strategic Plan	
Budget Cycle	
Student Enrollment	
Revenues	
Expenditures	
Fund Balance	
Property Taxes	
Major Funds	
General Fund	
General Fund Employees/Negotiations/Budget Reductions	
Capital Outlay Fund	
Capital Fund Improvements' Impact on Operating Fund	
Debt Service Fund	
Budget Forecasts	
Indicators for Student Achievement	
Graduation rate	
Standardized Exams	
ASBO Budget Award	
GFOA Budget Award	
Strategic Plan	
ORGANIZATION SECTION	
Canyons School Board Boundaries Map	
Organizational Chart	
History	
Board of Education	
Location and Demographics	
Governance and Fiscal Independence	
Mission and Vision of the District	
Summary of Significant Accounting and Budgetary Policies	
Fund Accounting	
Utah Laws Governing School Districts	
Budget Development and Administrative Policies	
Student Achievement Policies	
Financial Budget Policies	58

Operating Budget Policies	58
Capital Improvement Budget Policies	
Debt Management Policies	
Revenue Estimation Policies	
Accounting, Auditing, and Financial Reporting Policies	
Fund Balance Policies	
Budget Administration and Management Process	
Budget Process	
Budget Calendar	
Enrollment	
Utah State Legislature	
Budget Recognition	
Revenues and Expenditures	
Revenues	
Expenditures	
Functions	
Objects	
Capital Projects	
Department Budgets	
The Board of Education	
Office of the Superintendent	
Department of Legal Counsel	
Department of Human Resources	
External & Government Relations	
Department of Communications	
Canyons Education Foundation	
Business Administrator/CFO	
Department of Accounting, Budgeting, & Auditing	
Department of Purchasing and General Services	
Department of Facilities Services	
Department of Nutrition Services	
Department of Transportation	
Office of Curriculum and School Performance	
Department of Information Technology	
FINANCIAL SECTION	
Fund Structure	
All Funds	
Revenues	
Expenditures	
Fund Balance	
General Fund (Major Fund)	
Revenues	
State Aid	
Local Property Taxes	
Federal Aid	
Expenditures	
Other Post-Employment Benefits (OPEB)	
Ending Fund Balance	

Capital Outlay Fund (MAJOR FUND)	147
Revenues	147
Local Property Taxes	147
Expenditures	148
Ending Fund Balance	148
Debt Service Fund (Major Fund)	
Revenues	149
Local Property Taxes	149
Expenditures	
Nutrition Fund	149
Revenues	149
Local Sources	
State Sources	
Federal Sources	
Expenditures	
Activity Fund	
Canyons Education Foundation Fund	
Pass-Through Taxes Fund	
Proprietary Fund	
Revenues	
Expenditures	151
Net Assets	
Bond Rating Reports	152
Moody's Investor Services Rating Report	
Fitch Ratings Services Rating Report	152
FINANCIAL STATEMENTS	153
All Governmental and Proprietary Funds - Fiscal Year 2023-2024	
Budgeted Combined Statement of Revenues, Expenditures, and Changes in Fund Balances	
Budgeted Combined Statement of Revenues, Expenditures, and Changes in Fund Balances w	vith
Actuals 2020-2021, Final Budget 2022-2023, Budget 2023-2024 and Budget Forcasts 2025	-2027
General Fund	
Summary Statement of Revenues, Expenditures, and Changes in Fund Balances	162
Three Year Budget Forecast-Expenditures are by function and object	
Revenues	
Expenditures	
District Activity Fund	
Summary Statement of Revenues, Expenditures, and Changes in Fund Balances	
Three Year Budget Forecast	
Pass-Through Taxes Fund	
Summary Statement of Revenues, Expenditures, and Changes in Fund Balances	
Three Year Budget Forecast	
Canyons Education Foundation	
Summary Statement of Revenues, Expenditures, and Changes in Fund Balances	
Three Year Budget Forecast	
Nutrition Fund	
Summary Statement of Revenues, Expenditures, and Changes in Fund Balances	
Three Year Budget Forecast	
Revenues	

Expenditures	186
Capital Outlay Fund	
Summary Statement of Revenues, Expenditures, and Changes in Fund Balances	
Three Year Budget Forecast	
Revenues	
Expenditures	
Debt Service Schedule Canyons District Debt-Lease Revenue bonds August 2021	
Detailed Budget by Location	
Summarized Expenditures by Location	
Debt Service Fund	
Summary Statement of Revenues, Expenditures, and Changes in Fund Balances	
Three Year Budget Forecast	
Debt Service Schedule of Outstanding General Obligation Bonds	
Employee Benefits Self-Insurance Fund	
Summary Statement of Revenues, Expenditures, and Changes in Net Assets	
Three Year Budget Forecast	
INFORMATION SECTION	
	209
All Governmental Fund Type	210
Five Year Summary of Revenues, Expenditures and Fund Balances	
October 1 <sup>st</sup> Enrollment Comparison	
Property Tax Rates (Per \$1 of Taxable Value)	
Impact of Budget on Taxpayers	
Property Tax Levies and Collections	
Historical Summaries of Taxable Values of Property	
Estimated Summaries of Future Taxable Values of Property	
Principal Property Taxpayers	
Legal Debt Margin	
Five Year Detail – Full Time Equivalents (FTE) – Contract Employees Only	
Five Year Summary – Full Time Equivalents (FTE) – Contracted Employees Only	
Financial Impact of Full Time Equivalents(FTE) – Contract Employees Only	
Demographic and Economic Statistics	
Principal Employers	
Capital Asset Information	
High School Graduates	
Students per Teacher	
Nutrition Services – Facts and Figures	
Administrative Salary Schedule	
Licensed Salary Schedule	
Education Support Professional Salary Schedule	
Test Results for ACT and RISE	
High Schools	
Middle Schools	
Elementary Schools	
School Location Information	
Elementary Schools	
Middle Schools	
High Schools	
Specialty Schools	

Elementary School Boundaries	
Middle School Boundaries	
High School Boundaries	
K-12 Traditional School Calendar 2023-2024	
Brighton High School Trimester School Calendar 2023-2024	
Abbreviations & Acronyms	
Glossary	





## **EXECUTIVE SUMMARY**





Office of Superintendent Rick Robins, Ph.D. Phone: 801-826-5000 Fax: 801-826-5053 rick.robins@canyonsdistrict.org

May 19, 2023

The Honorable Board of Education Canyons School District Sandy, Utah Dear Board Members:

We hereby submit to you the budget for the Canyons School District for the fiscal year 2023-2024 and a revised budget for the fiscal year 2022-2023. The development of the budget was completed by reviewing every revenue and expenditure item under the control of the District.

The budget is a responsible, balanced financial plan designed to carry out the District's mission: Every student who attends Canyons School District will graduate college-and career-ready.

The budget was prepared in accordance with all laws and legal requirements of the state of Utah and the federal government, as well as guidance provided by the Board. The accounts and the business practices of the District are subject to both external and internal audits on a continuous basis. The District has established sound financial policies and practices to ensure that taxpayer funds are expended appropriately.

The budget is developed by organizational units and includes historical financial information for purposes of comparison and analysis. Prior reports have earned the Meritorious Budget Award from the Association of School Business Officials (ASBO) International and Distinguished Budget Presentation Awards from the Government Finance Officers Association (GFOA). This report will conform to the award requirements and will be submitted for consideration.

This budget reflects basic state support through weighted pupil units (WPU) with a weighted value of \$4,280 per student, which is a \$242 increase (6.0%) over the 2022-2023 support of \$4,038. The State increased the WPU kindergarten allocation, which now allows the District to provide full-day kindergarten at every elementary school. Also included in this budget is the doubling of the Educator Salary Adjustment from \$4,200 to \$8,400, which will be paid to each teacher this upcoming year. The 2023-2024 budget will include the final allocation of the Elementary and Secondary School Emergency Relief Fund (ESSER) of \$7.4 million. These funds will be used to fund some additional teaching and support positions. ESSER funds will also be used to purchase new elementary media books and curriculum as well as for some small capital improvements. As with the 2022-2023 year,



the District will receive \$3.4 million of State funds, allowing teachers to be compensated for 32 hours of personal professional development time.

This past year the District has been committed to aligning its resources to meet the four focus areas of its Strategic Plan which are High Quality Learning, Access and Opportunity, Human Centered Supports and Operating Systems. A committee for each area was created and has been meeting consistently to discuss initiatives and implementation strategies. The Board has received regular updates during its public meetings. The Plan can be found at the end of the Executive Summary.

Another area of concentration is the continuation of the District's building program. In November 2017, the Board proposed a \$283 million bond to its citizens. The bond passed by a convincing margin with 58% voting in favor. The new Glacier Hills elementary opened in August 2022, which combined the former Bell View and Edgemont elementary schools. The rebuild of Peruvian Park elementary was delayed by global supply chain issues; nevertheless, it was completed and opened to students in November 2022. The construction of Union middle school is progressing well and is on schedule to be completed in August 2023.

The District is committed to making available to the community all information necessary for understanding the funding and allocation process that drives its operation. This document, which is also available online at <u>www.canyonsdistrict.org</u> fulfills that commitment and it is hoped that readers will find the Annual Budget Report to be useful as a resource. Feedback on the content and design of the document is greatly appreciated. Should questions arise, please feel free to contact the Accounting Department at (801) 826-5341.

We would like to thank Amber Shill, who serves as Board President, and other members of the Board for their dedicated service in conducting the financial affairs of the District in a responsible and progressive manner. To the many students, parents, citizens, and employees whose questions and suggestions continue to help refine the operations of Canyons School District, our deepest appreciation is offered.

Respectfully submitted,

Rin 2. Rolin

Rick Robins, Ph.D. Superintendent of Schools

Son Wilst

Leon Wilcox, CPA Business Administrator



## **BOARD OF EDUCATION AND ADMINISTRATIVE PERSONNEL**

Board President	Amber Shill
Board Vice-President	Mont Millerberg
Board Vice-President	Amanda Oaks
Board Member	Andrew Edtl
Board Member	Holly Neibaur
Board Member	Karen Pedersen
Board Member	Nancy Tingey

Superintendent of Schools	Dr. Rick Robins
Business Administrator	Leon Wilcox, CPA
Assistant Superintendent for Curriculum and School Performan	ceDr. McKay Robinson
Director of External Relations	E. Charles Evans
Legal Counsel	Daniel Harper, JD
Director of Accounting and Budgeting	Daniel Davis, CPA



## **Canyons School District Board of Education**



President – Amber Shill



The Canyons Board of Education is a dedicated group of community leaders who are elected to overlapping four-year terms and represent specific geographic regions of Canyons School District. Although each member represents a different region, they are dedicated to ensuring the success of every student in the District through clear, concise direction to the Superintendent and Business Administrator.

Comprehensive Annual Budget Report

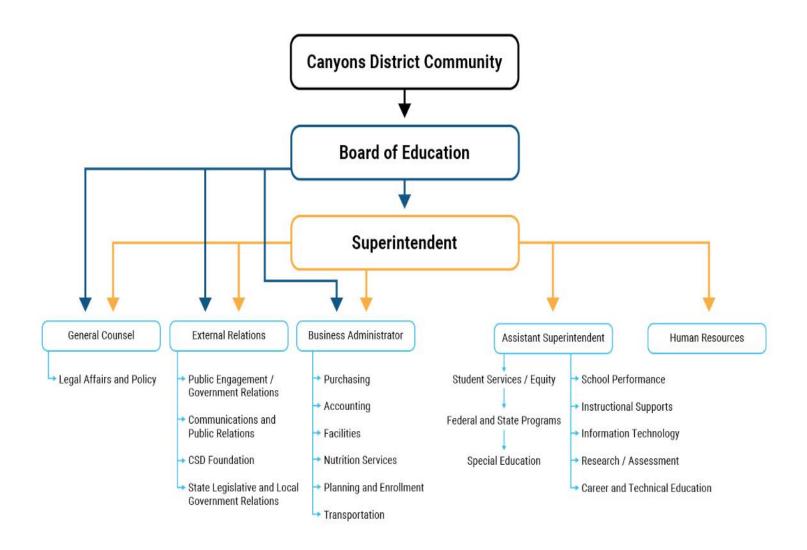


**Organizational Chart** 



# **ORGANIZATION CHART**

Student Achievement • Innovation • Community Engagement • Customer Service • Fiscal Responsibility



Effective July 1, 2021



### **EXECUTIVE SUMMARY**

#### **Budget Overview**

The Canyons School District (CSD) budget beginning July 1, 2023 and ending June 30, 2024 includes actual audited figures from 2019-2020, 2020-2021, 2021-2022, the final amended budget for 2022-2023 and the proposed budget for 2023-2024. The 2023-2024 school year will be the District's fifteenth year of operations. The Board of Education adopted the final 2022-2023 budget and the proposed 2023-2024 budget on June 6, 2023. This budget will act as the instructional and financial components of the District's Strategic Plan for the upcoming school year. The budgets presented in this document include all governmental funds and proprietary funds for which the Board is legally responsible. The budgets in this document are organized by fund as follows:

**Governmental Fund Types** 

- General Fund (a major fund)
- Pass-Through Taxes Fund
- District Activity Fund
- Canyons Education Foundation Fund
- Nutrition Services Fund
- Capital Outlay Fund (a major fund)
- Debt Service Fund (a major fund)

Proprietary Fund Types (Internal Service Fund)

• Self-Insurance Fund



Budgets are presented on the modified accrual basis of accounting for all governmental fund types, and on the accrual basis for proprietary fund types. This is consistent with Generally Accepted Accounting Principles (GAAP). Unencumbered annual appropriations lapse at the end of each fiscal year. A commitment of fund balance is established for all encumbered amounts and carried forward into the next year.

The budget is designed to help assure fiscal integrity and efficiency and to provide accountability for public funds. All school principals and department directors are required to monitor their budgets to assure that expenditures do not exceed appropriations. Users of budgeted accounts are provided with on-line detailed information to help facilitate this task. In addition, the Accounting, Budgeting, and Auditing Department is tasked with monitoring all District accounts and establishing daily controls over expenditures.



#### **Mission and Vision of the District**

This budget was designed to meet the mission of the District which is the basis of its Strategic Plan: Every student who attends Canyons School District will graduate collegeand career-ready.

The Board has adopted the following vision statement:

Canyons School District is a public education system dedicated to delivering a highquality education to students, valuing and rewarding the vital contributions of employees, and helping learners of all ages be prepared for meaningful life opportunities. We value transparency and collaboration in governance. We work together with families, employees and community partners to establish and maintain safe, supportive, and academically challenging school environments which strengthen neighborhoods and communities.

Examples of efforts made to achieve the mission and long-term goals of the District during the 2022 -2023 school year are:

- During 2022-2023 the approximate number of graduates will be:
  - o Alta High School 522
  - Brighton High School 500
  - o Corner Canyon High School 567
  - Hillcrest High School 450
  - Jordan High School 400
  - Diamond Ridge (Alternative High School) - 60
  - Entrada (Adult High School) 140
- Brighton High's Nicole Shone was named the state's Outstanding Chemistry Teacher and Sunrise's Kayla Slack is Utah's Outstanding Science Elementary Educator.



• Hillcrest seniors Michael Ogden Chen and Priyanka Mathews were named U.S. Presidential Scholars. Only three seniors in Utah were named to this presigtous list.

Additional 2022-2023 accomplishments include:

- Hillcrest and Jordan high schools won Sweepstakes Awards in their divisions at the Utah Shakespeare Festival.
- Alta High and Corner Canyon high schools won first place in the 5A and 6A basketball championships, respectively.
- Diamond Ridge head secretary Suzanne Hales received the Governor's U-Rise Award as the top Educator Support Profession in Utah.





- Alta and Brighton high schools took first and second place, respectively, in the Regional Bands of America Competition.
- Canyons became the third school district in Utah to receive districtwide accreditation.
- The construction of Glacier Hills and Peruvian Park elementary schools were completed and opened to students. Union Middle's construction has progressed on schedule despite labor shortages and supply chain issues. The new building will open to students this fall.

#### FY2023-2024 Strategic Plan

In April 2022, the Board completed and adopted a Strategic Plan. The Plan was designed to serve as the unyielding "North Star" of the District. Any initiative considered must meet one of the Plan's four focus areas. District resources are allocated according to the Plan's focus area impact statements. The entire Plan is included after this summary. The four focus areas are: High-Quality Learning, Access and Opportunity, Human-Centered Supports and Operating Systems. The impact statements for the four focus areas are:

1- High Quality Learning Impact Statements

- CSD graduates demonstrate mastery, autonomy, and purpose as set forth in Utah's Portrait of a Graduate.
- All students have access to high-quality, competency-based, personalizedlearning experiences with embedded and evidence-based instruction that supports the whole child.
- CSD will provide clear standards for the development of principle-based character traits, which are integrated into all student life and learning experiences.
- All educators have access to job-embedded and personalized, professional learning.

#### 2- Access and Opportunity Impact Statement

- CSD provides access to resources and opportunities that build a positive and inclusive environment for all students and parents.
- 3- Human-Centered Supports Impact Statement
  - All students, families, and employees feel safe, supported, and have a sense of belonging within their school communities.

4- Operating Systems Impact Statements

- The roles, responsibilities, and accountability measures for all CSD employees are clearly defined to connect their work to the CSD strategic vision.
- CSD provides students, educators, and employees and parents the opportunity to engage in two-way communication.



During the coming year, the District will continue to develop ideas to meet the strategic initiatives and success criteria detailed in the Plan.

#### **Budget Cycle**

Budget development is a year-round process that involves schools and departments. The Board of Education begins discussing the budget in March and invites constituent feedback on its budget before being adopted. This feedback can be gathered by small constituency meetings, accepting patron comments (including emails) at Board Meetings, and by conducting surveys regarding the priorities of the District. Below is the District's annual budget cycle.

- September Beginning fund balances are established once the financial audit of the Annual Comprehensive Financial Report (ACFR) for the prior fiscal year is completed. This is our starting point.
- March The Utah Legislature completes its session so state revenue funds for education can be determined. Local and federal revenue sources are also projected. Once completed, likely revenues are known for the District to carry out its mission.
- March Enrollment projections by school and grade level are finalized to establish FTE allocations to schools. At the same time, negotiations on salary and benefits (by far the largest expenditure category in the budget) are beginning.
- March/April Schools and departments submit their expenditure requests. Those requests are matched against the District's mission and objectives and are prioritized. The Board has ongoing discussions on the budget during its scheduled meetings. Patron feedback regarding the budget is welcomed at these meetings.
- Based on the latest information available and as legal deadlines approach, expenditures are fit within available revenues and the budgets are balanced. Expenditures are budgeted to be equal to projected available revenues, which include available fund balances. Budgets are considered balanced as long as expenditures do not exceed the total of expected revenues and available fund balances. However, the District is committed to remain fiscally sound and secure in the long-term so any use of fund balance is done so prudently.
- June 1 Tentative budget completed, posted on website and placed on file in the Business Administration Office.
- June 8 Assessed property valuations will be received from the County to determine the certified property tax rate and debt service rate.
- June 30 Budget adopted no later than June 30 by the Board of Education.
- August If the Board determines to increase the tax rate above the certified tax rate, a Truth-In-Taxation hearing is held, after which the budget is adopted.
- Once adopted, the budget can be amended throughout the fiscal year, as necessary, by the Board of Education. The Board, upon recommendation of the Superintendent, can approve reductions in appropriations. An increase in appropriations requires notice published in a newspaper of the date, time, and place of a public hearing on the proposed changes. After receiving public comment, the Board can then take action on the amendments. Because there has been a legal

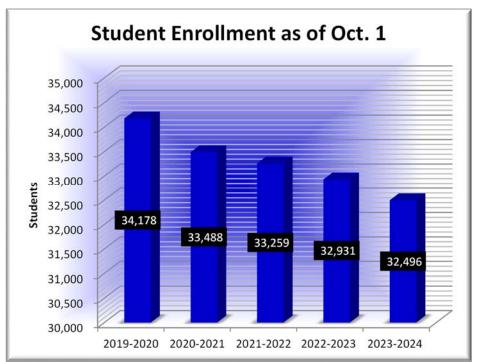


determination made by the State Superintendent of Public Instruction that the level for which expenditures may not exceed appropriations is the total budget of a given fund, the budget of the Canyons School District is usually amended once each year, when the Board also takes action on the new fiscal year budget (prior to June 30).

• After the fiscal year is completed and the independent audit is performed, the ACFR reports the budget revenues and expenditures against actual for comparison in all governmental funds. The District strives for a close correlation between budget and actual; however, due to conservative budgeting practices an increase in the fund balance may occur. Actual fund balances are set for each fund and the budgeting process starts again.

#### **Student Enrollment**

In 2022-2023 the District experienced a loss of over 300 students from the previous year. Enrollment declines are expected to continue for the foreseeable future. The high costs of housing within the District's communities makes it challenging for younger families with school-age children to reside within its borders. The state and nationwide drop in the birthrate is also a contributing factor for the enrollment decreases. The District is continually



monitoring its enrollments both in the short- and long-terms. As enrollments drive the hiring process, the District will be cautious to not over hire for various positions. The District is also determining its capital needs as enrollments continue to decline. This includes the possibility of adjusting school boundaries or even closing schools. The chart to the right shows the last four years of enrollments and the estimated enrollment for 2023-2024.

#### Revenues

Canyons School District governmental fund types receive approximately 46.5% of their revenues from local property taxes, 40.7% from the State of Utah, 6.5% from the federal government, and 6.3% from other local sources, including investments. The District anticipates an increase in total revenues of \$12.3 million in 2023-2024 from the previous year. State revenues will rise by \$23.7 million due to a 6.0% increase in the WPU value. The District will receive new State funding from the Educator Salary Adjustment line item



as the amount each teacher will receive will double from \$4,200 to \$8,400. Property taxes will decrease by \$3.1 million due to the lowering of the State Basic Rate levy from 0.001652 to 0.001406. Federal revenues will decrease by \$4.8 million as the District will spend its final ESSER balances. Interest rates on District investments have increased over the past year providing the District with approximately \$7.7 million more in investment earnings in the current 2022-2023 year than the previous year. It is anticipated that investment rates will remain constant for the near future. The following chart shows a five-year comparison of revenues by fund:

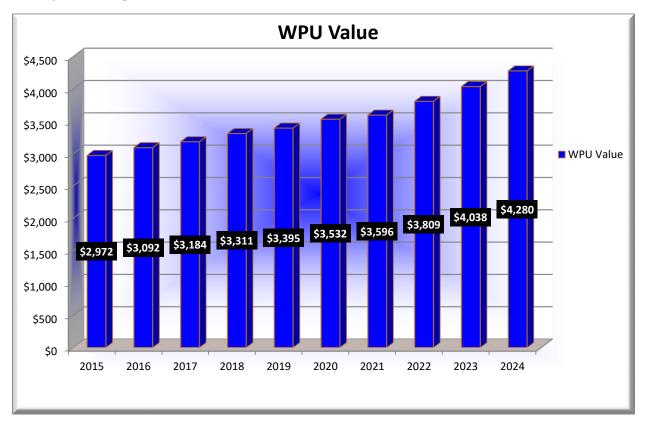
Fiscal Years 2019-2020 th	rough 2023-2024						
	Actual	Actual	Actual	Final Budget	Budget	t 2023 vs. 2024 Cha	
Funds	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	Amount	Percent
General	\$293,198,583	\$313,864,196	\$332,387,229	\$350,992,450	\$364,723,806	\$13,731,356	3.91%
Capital Outlay	24,215,716	24,342,493	23,187,050	27,289,557	23,580,702	(3,708,855)	(13.59%)
Debt Service	39,443,666	42,173,297	44,421,647	48,002,787	48,997,247	994,460	2.07%
Nutrition	11,572,974	14,244,697	20,522,342	14,341,727	14,529,340	187,613	(1.31%)
District Activity	9,171,557	9,276,607	11,899,637	12,061,120	12,234,075	172,955	(1.43%)
Pass-Through Taxes	12,100,348	13,363,568	15,156,170	16,696,530	17,103,245	406,715	2.44%
Canyons Foundation	587,186	744,573	764,434	1,085,000	1,107,500	22,500	2.07%
Employee Insurance	30,117,825	31,734,166	32,645,718	32,679,000	33,218,340	539,340	1.65%
Total	\$420,407,855	\$449,743,597	\$480,984,227	\$503,148,171	\$515,494,255	\$12,346,084	2.45%

## ALL DISTRICT FUNDS-SUMMARY OF REVENUES





The State Legislature granted a 6.0% increase on the WPU, which equaled the same percentage increase as the prior two years. These increases are the highest amounts in recent history as the WPU value is now \$4,280. The following chart shows a ten-year history of the regular WPU, which has risen \$1,308 or 44% since 2015.



#### Expenditures

Overall, expenditures of all funds are expected to decrease by \$10.7 million. Expenditures in the Capital Outlay Fund will decrease by \$27.9 million or nearly 50% as the only major construction project will the completion of Union Middle. The General Fund expenditures will increase by \$14.5 million as the Board granted salary increases to all employee groups and, as noted above, the Educator Salary Adjustment doubled in amount. The Debt Service Fund expenditures will increase by \$0.4 million as the District refunded bonds in recent years which provided significant long-term savings, higher principal amounts were then transferred to the next few years in order to retire the bonds sooner. The General, Capital and Debt Service funds comprise 90.6% of all Governmental Fund expenditures. There are no significant changes in expenditures for the other governmental funds. Budgeted expenses in the Employee Insurance Fund will continue to increase due to inflationary increases in medical expenses and prescriptions. The following chart shows a five-year comparison of expenditures by fund:



Fiscal Years 2019-2020 through 2023-2024							
	Actual	Actual	Actual	Final Budget	Budget	2023 vs. 2024	Change
Funds	2019-2020	2020-2021	2020-2021	2022-2023	2023-2024	Amount	Percent
General	\$291,589,931	\$313,126,756	\$333,086,320	\$355,686,014	\$370,192,943	\$14,506,929	4.08%
Capital Outlay	155,628,507	123,001,607	102,197,529	59,634,248	31,755,551	(27,878,697)	(46.75%)
Debt Service	38,978,155	42,509,618	43,413,250	44,792,518	45,216,273	423,755	0.95%
Nutrition	12,714,968	12,331,886	13,732,603	15,899,616	15,974,973	75,357	0.47%
District Activity	9,203,567	8,024,274	11,790,087	11,894,075	12,289,351	395,276	3.32%
Pass-Through Taxes	12,100,348	13,363,568	15,156,170	16,696,530	17,103,245	406,715	2.44%
Canyons Foundation	893,689	699,442	903,917	1,063,560	1,110,721	47,161	4.43%
Employee Insurance	24,604,449	28,245,279	33,829,823	34,727,261	36,056,016	1,328,755	3.83%
Total	\$545,713,614	\$541,302,430	\$554,109,699	\$540,393,822	\$529,699,073	(\$10,694,749)	(1.98%)

#### ALL DISTRICT FUNDS-SUMMARY OF EXPENDITURES

\*Note: At the end of fiscal year 2021-2022, the District reported \$2.6 million in Federal and State deferred revenues. Most of the deferred revenues are budgeted to be spent in the final revised budget; however, a similar amount of deferred revenue will likely be reported at the end of 2022-2023. Therefore, revenues and expenditures for the final amended budget will always be overstated by the amount of deferred revenue.

#### **Fund Balance**

To comply with the Government Accounting Standards Board (GASB) requirements, the District's fund balance is classified by the following types:

- *Nonspendable* includes inventories and prepaid expenditures that are not expected to be converted to cash.
- *Restricted* includes net fund resources that are subject to external constraints due to state or federal laws, or externally imposed conditions by grantors or creditors.
- *Committed* balances are funds that have constraints on use imposed by the Board of Education.
- *Assigned* balances in the General Fund are those that do not meet the requirements of restricted or committed but that are intended to be used for specific purposes.
- *Unassigned* balances in the General Fund are all other available net fund resources.

Nonspendable, committed and assigned fund balances for the General Fund for FY 2023-2024 are shown on the previous page.

General Fund Balance Classification					
	Amount				
Non-Spendable					
Inventories	\$2,122,221				
Committed					
Economic Stabilization	18,509,000				
Retiree Benefits	8,425,000				
Compensated Absences	1,574,000				
Contractual Obligations	2,101,000				
Assigned	29,884,346				
Unassigned	-				
Total General Fund Balance	\$62,615,567				



The District does not budget for an unassigned fund balance in the General Fund. This is in alignment with the concept that revenues provided to a district are intended to be used during the period for which they were generated. However, it is probable that an unassigned fund balance will occur during the 2023-2024 school year due to conservative budgeting practices. Utah law allows a maximum reserve of 5% committed of the adopted budget (53G-7-304) for economic stabilization. The law stipulates that this commitment may not be used in the negotiation or settlement of contract salaries for employees. Furthermore, the law states that the reserve cannot be used until the District's Board of Education provides the State Board of Education with an adopted, written resolution setting forth the reasons for using the funds. In prior fiscal years, the Board has made the following commitments:

- 5% for economic stabilization.
- Fully fund local retiree benefits based on actuarial assumptions.
- Fund all compensated absences based on annual calculations.
- The fund balances for the District Activity and Canyons Education Foundation remain in those funds.

The fund balances for the Nutrition, Capital Outlay, and Debt Service funds are restricted due to enabling legislation.

The District's overall fund balance will decrease by \$7.2 million. The fund balance in the General Fund is budgeted to decrease by \$6.5 million; however, due to conservative budget practices the actual decrease is expected to be less. Historically, the District's expenditures have been 1% - 3% under-budget. The District has long planned to transfer funds from the General Fund to the Capital Outlay Fund to complete all committed projects. A transfer of \$5.0 million is budgeted to occur in 2022-2023 and a final transfer of \$3.0 million to happen in 2023-2024. However, neither transfer will occur until the end of each year and the financial position in the Capital Outlay Fund is analyzed as to whether the transfer is needed. The District intentionally drew down the balance in the Capital Outlay Fund to complete its committed projects, primarily Union Middle. The District plans to increase the balance in this fund over the next few years as no major projects are planned. The District will use the allowance in Utah Code 11-14-310(c) in which remaining Debt Service revenues can be used for technology programs or projects. A transfer of \$3.2 million from the Debt Service Fund to the General Fund for \$2.2 million and the Capital Outlay Fund for \$1.0 million is budgeted for this allowance. The Employee Insurance Fund balance is budgeted to decrease by \$2.8 million. The District elected to strategically spend-down a portion of the fund balance rather than increase premiums and contribute the difference to employee salaries. During this time of high inflation, the District was determined to grant a higher salary increase to support its employees. The insurance fund balance will be closely monitored and higher contributions are expected to be made in future years.

The chart below shows a five-year comparison of fund balances:



	Actual	Actual	Actual	Final Budget	Budget	2023 vs. 2024	I Change
Funds	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	Amount	Percent
General	\$76,330,617	\$76,864,405	\$77,164,621	\$69,082,997	\$62,615,567	(\$6,467,430)	(9.36%)
Capital Outlay	65,919,680	59,159,413	27,786,893	1,942,202	4,767,353	2,825,151	145.46%
Debt Service	2,453,154	2,260,675	2,209,671	2,119,940	2,700,914	580,974	27.41%
Nutrition	1,591,588	3,504,399	10,294,138	8,736,249	7,290,616	(1,445,633)	(16.55%)
Pass-Through Taxes	-	-	-	-	-	-	-
District Activity	7,699,124	8,951,457	9,061,007	9,228,052	9,172,776	(55,276)	(0.60%)
Canyons Foundation	824,958	1,073,741	1,134,951	1,344,451	1,539,523	195,072	14.51%
Employee Insurance	13,340,719	16,829,606	15,645,501	13,597,240	10,759,564	(2,837,676)	(20.87%)
Total	\$168,159,840	\$168,643,696	\$143,296,782	\$106,051,131	\$98,846,313	(\$7,204,818)	(6.79%)

## ALL DISTRICT FUNDS-SUMMARY OF FUND BALANCES

#### **Property Taxes**

The tax rate for 2023-2024 is budgeted to be 0.005705, a decrease of 0.000252 or (4.16%) from the prior year rate. This rate will be the lowest levy in the District's 15-year history. The primary reason for the decrease is the Basic Rate will decrease down to 0.001406 or by 14.89%. The State of Utah uses a certified rate system wherein as property values increase, the tax rate is decreased to generate an equal dollar amount of revenue as the previous year. There is no inflationary adjustments within the State's certified tax rate system. As property values have climbed over the past several years, the rates have been correspondingly reduced. The chart below shows a five-year history of tax rates.

#### ALL DISTRICT FUNDS-SUMMARY OF TAX LEVIES

#### Fiscal Years 2019-2020 through 2023-2024

	Actual	Actual	Actual	Final Budget	Budget	2023 vs. 2024	Change
Funds	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	Amount	Percent
General Fund:							
Basic Program	0.001661	0.001628	0.001661	0.001652	0.001406	(0.000246)	(14.89%)
Board Local Levy	0.001720	0.001594	0.001342	0.001195	0.001119	(0.000076)	(6.36%)
Voted Leeway	0.001600	0.001600	0.001600	0.001191	0.001200	0.000009	0.76%
Capital Outlay:							
Capital Local	0.000874	0.000838	0.000777	0.000620	0.000604	(0.000016)	(2.58%)
Debt Service:							
Canyons Debt Service	0.001077	0.001162	0.001176	0.001330	0.001308	(0.000022)	(1.65%)
Former Jordan Debt Service	0.000488	0.000403	0.000347	-	-	-	
Charter School Rate:							
Utah Charter Schools	0.000087	0.000072	0.000087	0.000065	0.000068	0.000003	(4.62%)
Total	0.007507	0.007297	0.006990	0.006053	0.005705	(0.000348)	(5.75%)

Each homeowner could see different results on their tax bill depending upon the change in the value of their home in relation to the change in the tax rate. The District will not hold a tax hearing to balance its 2023-2024 budget.



Below is a sample tax statement for a home valued at \$649,100 in 2022 (the districtwide average) and increased to \$652,700 in 2023 (also the districtwide average). The tax decrease for this home will be \$112.94 or 5.2% lower due to the rate being lower.

	Sample Tax Statement													
	Average Canyons District Home value													
2023 Market Value \$ 652,700														
TAXING ENTITY	2	023		202	3		2023	<b>;</b>	2	2022	2			
	IF TAX I	NCREASE	IF NO	) BL	JDGET	С	HANGE IF II	VCREASE	CO	MP	ARE	RIG	HT TO BE HI	EARD
	APP	ROVED	C	HAN	IGE		APPRO	/ED				A public	meeting w	ill be held
	Rate	Tax (\$)	Rate		Tax (\$)		Tax (\$)	%	Rate		Tax (\$)	Date	Time	Place
CANYONS SCHOOL DISTRICT	0.004231	\$ 1,518.87	0.004231	\$	1,518.87	\$	-	-	0.004336	\$	1,547.97			
STATE BASIC SCHOOL LEVY	0.001406	\$ 504.73	0.001406	\$	504.73	\$	-	-	0.001652	\$	589.77			
UT CHARTER SCHOOLS-CANYONS	0.000068	\$ 24.41	0.000068	\$	24.41	\$	-	-	0.000065	\$	23.21			
TOTAL	0.005705	\$ 2,048.01	0.005705	\$	2,048.01	\$	-	-	0.006053	\$	2,160.95			
					2023		2022							
		Assessment 1	Туре	Ma	arket Value	Ma	arket Value							
		Full Market V	alue	\$	652,700	\$	649,100			.6%	6 or \$3,600	increase i	n home val	ue
		Residential E	xemption		(293,715)		(292,095)			(5.)	2%) or \$11	2.94 decre	ase in taxe	s owed
		Total Taxable	Value	\$	358,985	\$	357,005			Но	me values	based on	January 1, 2	2023

#### **Major Funds**

The General Fund, Capital Outlay Fund and Debt Service Fund are categorized as major governmental funds because of the large dollar amounts of revenues and expenditures. These three funds account for 90.6% of all governmental fund expenditures. The following is an overview of each.

#### **General Fund**

The District classifies expenditures into functions prescribed by the Utah State Board of Education. Their definitions are as follows:

- **Instruction** Activities dealing directly with the interaction between teachers and students. Teaching may be provided to pupils in a school classroom, in virtual environments or other location such as a home or hospital, and in other learning situations such as those involving co-curricular activities. Included here are the activities of aides or assistants of any type that assist in the instructional process.
- **Student Services** Activities that are designed to assess and improve the wellbeing of students and to supplement the teaching process. Examples of student services are counselors, social workers, psychologists, and nurses.
- **Staff Services** Activities associated with assisting the instructional staff with the content and process of providing learning experience for pupils. It includes activities designed to manage, direct, and supervise the instructional program and



improve the quality of instruction and curriculum. The costs of acquiring and distributing library and media resources used to support instruction are included here.

- **District Administration** Activities concerned with establishing and administering policy for the entire school system. It includes responsibilities of such areas as the Board of Education and the Office of the Superintendent.
- **School Administration** Activities concerned with the overall administrative responsibility for a single school or a group of schools. It includes the principal, assistant principal, and other administrative and clerical staff.
- **Central Services** Activities that support other administrative and instructional functions including business services (accounting, budgeting, and payroll) purchasing, human resources, planning and enrollment, information technology, and public relations.
- **Operational and Maintenance of Plant** Activities concerned with keeping the physical plant open, comfortable, and safe for use, and keeping the grounds, buildings, and equipment in an effective working condition and state of repair. Activities that maintain safety in buildings, on the grounds, and in the vicinity of schools are included.
- **Student Transportation** Activities concerned with the transportation of students to and from school, as provided by state law.





The following five-year comparison of expenditures from the General Fund is presented by function on a per pupil bases using the October 1<sup>st</sup> enrollments. The Instruction function increased due to each teacher being compensated an additional \$4,200 from the Educator Salary Adjustment line item. All other amounts are consistent with the prior year:

#### GENERAL FUND-EXPENDITURES PER STUDENT

Fiscal Years 2019-2020 through 2023-2024

	Actual	Actual	Actual	Final Budget	Budget	2023 vs. 202	4 Change
Funds	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	Amount	Percent
Instruction	\$5,291	\$5 <i>,</i> 804	\$6,164	\$6,487	\$6 <i>,</i> 843	\$356	5.49%
Student Services	496	565	631	708	730	22	3.14%
Staff Services	558	627	702	850	895	45	5.23%
District Administration	70	74	84	90	90	1	0.84%
School Administration	625	665	724	744	807	63	8.46%
Central Services	456	496	511	534	560	26	4.83%
Operations & Maintenance of Plant	736	817	830	970	1,025	54	5.61%
Student Transportation	291	290	361	405	427	22	5.37%
Community	8	11	8	12	14	2	19.31%
Expenditure per Student	\$8,532	\$9,350	\$10,015	\$10,801	\$11,392	\$591	5.47%
Percent of Increase/(Decrease)	n/a	9.60%	7.11%	7.85%	5.47%		
October 1 Enrollment	34,178	33,488	33,259	32,931	32,496	(435)	(1.32%)

#### **General Fund Employees/Negotiations**

Education, by its nature, is a labor intensive effort. Employee salaries and benefits comprise 88.9% of the General Fund expenditures. The District has 65.8% of its budgeted FTE's (full-time equivalents) instructing students. Another 11.4% of the FTE's are in schools supporting our students and teachers (the student and staff support functions). The schedule located on the next page, shows the number of contracted FTE's for each function in the 2022-2023 final budget and the 2023-2024 budget. FTE comparisons for previous fiscal years can be found in the Information Section.

The District has completed negotiations with the Canyons Education Association (CEA), the Canyons Education Support Professional Association (CESPA) and its administrators (ADMIN). The major financial implications for each agreement are as follows:

**CEA** Each teacher will receive \$4,200 increase from the Educator Salary Adjustment and a \$135 increase from TSSA (Teacher Student Success Act) funding. This will increase the base wage to \$59,000. A 0.6% cost-of-livingadjustment (COLA) will then be added, bringing the starting wage to \$59,350. Each teacher will receive a one-step increment level increase with the increment levels being increased from \$900 to \$950. Below are some teacher compensation examples from 2022-2023 to 2023-2024:



2022-2023			2023-2024				
Increment	Do	ollar	Increment	Dollar		Dollar	Percent
Level	An	nount	Level	Am	ount	Increase	Increase
1	\$	54,665	2	\$	60,300	\$ 5,635	10.31%
10	\$	62,765	11	\$	68,850	\$ 6,085	9.69%
20	\$	71,765	21	\$	78,350	\$ 6,585	9.18%
30	\$	80,765	31	\$	87,850	\$ 7,085	8.77%
40	\$	89,765	41	\$	97,350	\$ 7,585	8.45%

- **CESPA** Fund step increases and a 6.70% cost-of-living adjustment. The starting base pay will be \$15.00 per hour. ESP employees on the top step in 2022-2023 will receive a \$500 one-time stipend in November. The salary schedule is included in the information section.
- **ADMIN** Fund step increases and a 5.25% cost-of-living adjustment. Administrators on the top step in 2022-2023 will receive a one-time 1.25% stipend.

The following health insurance changes will be applicable to all three groups: Employees on the Traditional Insurance Plan will have an increase in the deductible and out-of-pocket maximums, while the District will increase its contribution by \$300,000 spread across all insurance plans. A specialty drug coupon program will be implemented which is expected to produce significant savings.







#### General Fund Full-Time Equivalents (Contract Employees Only)

Description	Final Budget 2022-2023	Budget 2023-2024	2023-2024 % of Total FTE's	Description	Final Budget 2022-2023	Budget 2023-2024	2023-2024 % of Total FTE's
Beschphon			FORMETTE 5	Description			Total TE 5
Instruction				School Administration			
Trad. Funded Elementary Teachers	550.3	587.7		Principals	45.4	45.4	
Trad. Funded Middle School Teachers	298.7	296.3		Assistant Principals	46.5	47.0	
Trad. Funded High School Teachers	395.0	403.0		Secretaries	100.8	99.1	
Special Education Funded Teachers	227.9	219.9		Total School Administration	192.7	191.5	6.8%
CTE Funded Teachers	23.5	23.5					
ESSA/ESSER Funded Teachers	43.1	10.25		Central Services			
Other Funded Certified Teachers	109.1	89.12		Asst. Superin. and Directors	16.0	14.0	
Special Education Classified Assistants	108.2	109.5		Accounting/Payroll Classified	9.0	9.0	
Other Classified Assisants	114.3	114.5		Human Resource Classified	6.0	6.0	
Total Instruction	1,870.1	1,853.7	65.8%	Purchasing/Warehouse Class.	22.0	22.0	
				Information Systems Class.	50.8	54.8	
Student Services				Planning/Pub. Relations	6.9	6.9	
Directors	5.0	5.0		<b>Total Central Services</b>	110.6	112.6	4.0%
Teacher Specialisits	2.5	2.5					
Guidance Counselors	67.8	65.5		<b>Operations of Plant</b>			
Nurses and Therapist	28.4	27.4		Supervisors	12.0	14.0	
Psychologists	35.6	32.8		Custodians	137.0	134.0	
Social Workers	37.3	36.3		Journeyman Laborers	36.0	35.0	
Secretaries and Other Classified	4.9	4.9		Secretaries	4.0	4.0	
Total Student Services	181.4	174.4	6.2%	Total Operations of Plant	189.0	187.0	6.6%
Staff Services				Student Transportation			
Directors	12.6	13.6		Directors	1.0	1.0	
Specialists and Coordinators	36.8	36.8		Bus Drivers	119.5	117.0	
Achievement/ Ed Tech Coaches	59.2	58.2		Mechanics	8.0	7.0	
Librarians	13.0	13.0		Dispatchers/Secretaries	5.0	5.0	
Secretaries and Other Classified	27.3	26.3		Coordinators/Analysts/Trainers	8.0	7.0	
Total Staff Services	148.9	147.9	5.2%	Total Student Transportation	141.5	137.0	4.9%
District Administration				Community			
Superintendent and Other Directors	6.0	6.0		Director	0.3	0.3	
Secretaries	6.0	5.0		Secretaries and other	3.2	3.2	
Total District Administration	12.0	11.0	0.4%	Total Community	3.4	3.4	
				Total General Fund FTE's	2,849.5	2,818.4	100%
				Total General Fund FTE S	2,849.5	2,818.4	100%

Notes: The number of teachers will be reduced due the District eliminating its on-line school, which was created and needed during COVID. This accounted for 15 positions. The teaching positions reduced by the anticipated reduction in enrollment have been offset by the positions added for the full-day kindergarten. Bus driver positions will likely be reduced due to the elimination of the half-day routes. The FTE for bus drivers is still being analyzed.



#### **Capital Outlay Fund**

Over a decade ago the District developed a longterm building program to construct new schools, as well as renovate existing schools. The objective of this program is to provide school facilities that offer the optimum for student achievement and teacher collaboration. To fund the program two large bonds were passed the first in 2010 and the second in 2017. The proceeds from these bonds funded over 20 construction projects with the rebuild of Union Middle being the final scheduled building (Note: an elementary in west Draper was included on the 2017 bond; however, student enrollment growth has lagged behind expectations and a timeline for this project has not been established).

The largest expense in 2023-2024 budget will include the final construction for Union Middle. The District has four major on-going construction projects that will occur or overlap during fiscal



years 2022-2023 and 2023-2024. While it is difficult to determine which fiscal year the actual expenditures will occur, the schedule below projects a forecast.

#### MAJOR BUILDING PROGRAM PROJECTS

#### School, Budgets and Opening Dates

	Projected	Project	Prior Year	2022-2023	2023-2024	Opening
Project	Started	Budget*	Actuals	Final Budget	Budget	Date
Hillcrest High (rebuild)	Jul-2018	122,223,000	119,458,371	2,764,629	-	Aug 2021
Glacier Hills Elementary (rebuild)	Apr-2021	31,590,000	26,308,839	5,281,161	-	Aug 2022
Peruvian Park Elementary (rebuild)	Apr-2021	23,576,000	17,681,922	5,894,078	-	Nov 2022
Union Middle (rebuild)	Apr-2021	62,402,000	33,027,323	19,665,928	9,708,749	Aug 2023
Total		\$239,791,000	\$196,476,455	\$33,605,796	\$9,708,749	

\*Budget includes all architect, engineering, construction, and equipment expenses.

Other building and site improvements will be completed during 2023-2024. The largest projects are enlarging the Alta High band room as the marching band program has grown to over 120 students. Upgrading the interior lighting at Brookwood and Canyon View elementary schools. The artificial turf at Corner Canyon High will be replaced. New sidewalks will be installed at the entrance of Oakdale Elementary as the current walks are deteriorating. See the Capital Outlay financial schedules for more details.



#### **Capital Fund Improvement's Impact on Operating Fund**

Over the past several years, the District has made multiple energy efficient upgrades in order to reduce utility costs and other costs. For instance, the new Glacier Hills Elementary combined two schools into one which reduced staffing needs. The rebuilds of Peruvian Park Elementary and Union Middle schools will have a significant impact on energy costs as each former building was over 50 years old. The lighting upgrades planned at Brookwood and Canyon View elementary schools will involve "harvesting" lighting, which will reduce the energy costs at both schools.

#### **Debt Service Fund**

The District has successfully passed two bonds since its 2009 creation, a \$250.0 million bond in 2010 and a \$283.0 million bond in 2017. The District has issued the full amounts from each authorization. All bonds issued by the District have received an underlying rating of "Aaa" from Moody's Investors Service and an "AAA" rating from Fitch Ratings, the highest possible for each.

The Debt Service tax rate for all bonds payments will not exceed 0.001565. The Board committed to its citizens it would not exceed that rate if the 2017 election was authorized. The debt rate is budgeted to be 0.001308 and well-below that threshold.

The current unused legal debt capacity is estimated to be \$2.0 billion. The general obligation bonded debt is limited by Utah law to 4% of the fair market value of the total taxable property. Long-term borrowing will be confined to capital facilities projects and purchases of equipment, as required by law. Below is a summary for the ending bonded debt for 2022-2023 and 2023-2024.

### **Canyons School District Bonds Payable Summary**

Bonds Payable, June 30, 2022	\$	422,205,000
Less Bond Principal Payments (2022-2023)		(27,335,000)
Bonds Payable, June 30, 2023		394,870,000
Less Bond Principal Payments (2023-2024)	_	(29,810,000)
Bonds Payable, June 30, 2024	\$	365,060,000

#### Comprehensive Annual Budget Report



#### **Budget Forecasts**

Three-year budget forecasts for all governmental funds and the internal service fund are shown in the financial section.

The following chart is a summary of all governmental fund budget expenditure forecasts for fiscal years 2025-2027. The forecasted years are for informational purposes only, based on trend data, and are not used for planning purposes. While each year presents distinct budget challenges, the District is committed to operating within its available resources.

#### BUDGETED EXPENDITURE FORECASTS-ALL GOVERNMENTAL FUNDS and INTERNAL SERVICE FUND Fiscal Years 2022-2023 through 2025-2026

Funds	Budget 2023-2024	Forecast 2024-2025	Forecast 2025-2026	Forecast 2026-2027
General	\$370,192,943	\$380,932,544	\$392,003,688	\$403,417,091
Capital Outlay	31,755,551	25,750,588	18,770,051	18,742,553
Debt Service	45,216,273	45,216,273	45,213,310	45,638,561
Nutrition	15,974,973	16,294,472	16,620,362	16,952,768
Pass-Through Taxes	17,103,245	17,530,826	17,969,097	18,418,324
District Activity	12,289,351	12,596,584	12,911,498	13,234,286
Canyons Foundation	1,110,721	1,144,043	1,178,364	1,213,715
Employee Insurance	36,056,016	37,547,402	39,102,046	40,722,673
Total	\$529,699,073	\$537,012,732	\$543,768,416	\$558,339,971





#### **Indicators for Student Achievement**

As part of the Board's Mission and Vision statement, indicators for growth to measure student achievement were adopted. The indicators are high school graduation rates, the American College Testing (ACT) series of standardized tests and the statewide Readiness, Improvement, Success, Empowerment (RISE). Some results are presented below. The results should be viewed in restraint due to the impact of COVID. Canyons School District

Graduation Rate								
DISTRICT	2017	2018	2019	2020*	2021*	2022		
Canyons SD	86%	89%	90%	90%	89%	89%		
State	86%	87%	87%	88%	88%	88%		

\*COVID19 had a impact on the graduation rate over these two years

#### Canyons School District 11th Grade ACT

Average composite score									
DISTRICT	2018	2019	2020*	2021*	2022	State Avg 2022			
ACT Composite	20.9	20.7	20.8	20.1	20.6	19.7			

\*\*Approximatey 85-90% of 11th Graders were tested before COVID-19 in 2020 and again in 2021. Therefore, approach the Grade 11 ACT results with caution due to the impact of COVID-19.

#### 11th Grade ACT

	Percent at College	e & Career Readin	ess Benchmark	
7 2040	2010 2010	2010 2020**	2020 2024 **	2024

DISTRICT	2017-2018	2018-2019	2019-2020**	2020-2021**	2021-2022	2022-2023
English	61%	58%	60%	53%	0%	64%
Mathematics	43%	35%	38%	33%	0%	42%
Reading	47%	49%	48%	45%	0%	52%
Science	41%	41%	41%	37%	0%	42%
Science		. = / -	41%			42%

The State Average for 2019-20 is English 57%, Math 36%, Reading 43% and Science 35%.

\*\*Approximatey 85-90% of 11th Graders were tested before COVID-19 in 2020 and again in 2021. Therefore, approach the Grade 11 ACT results with caution due to the impact of COVID-19.

#### Canyons School District Readiness, Improvement, Success, Empowerment (RISE) Results

<b>District Elementa</b>	ary Schools	Percent of Students Proficient				
Grade	Subject	2019	2020 State Avg 2020		2021	2022
3	Language Arts	56%	Cancelled due to COVID-19		52%	51%
4	Math	61%	Cancelled due	e to COVID-19	55%	59%
5	Science	63%	Cancelled due	e to COVID-19	53%	57%

\*\*\*2021 RISE Participation Rate: 93% Grade 3, 92% Grade 4 and 5. Approach the 2020-21 achievement results with some caution due to the broad impact of COVID-19 across the Canyons community.

#### **Canyons School District**

Readiness, Improvement, Success, Empowerment (RISE) Results

All District Middle Schools		Percent of Students Proficient				
Grade	Subject	2019	2020	State Avg	2021	2022
6	Language Arts	58%	Cancelled due to COVID-19		54%	56%
7	Math	59%	Cancelled due to COVID-19		60%	62%
8	Science	66%	Cancelled due to COVID-19		61%	62%

\*\*\*\*2021 RISE Participation Rate: 89% Grade 6, 88% Grade 7, and 85% Grade 8. Approach the 2020-21 achievement results with caution due to the broad impact of COVID-19 across the Canyons community.



#### **Budget Awards**

#### **Association of School Business Officials International**

The Association of School Business Officials International (ASBO) has awarded a Meritorious Budget Award to Canyons School District for excellence in the preparation and issuance of a school system annual budget for the fiscal year beginning July 1, 2022. This was the thirteenth consecutive year the District received this prestigious award. The Meritorious Budget Award Program is voluntary and designed by school business management professionals to enable school business administrators to achieve a standard of excellence in budget presentation. The Meritorious Budget Award is only conferred to school systems that have met or exceeded the Award Program criteria. Canyons School District's budget for the fiscal year beginning July 1, 2023, is also believed to conform to all ASBO program requirements and will be submitted to ASBO for evaluation and commendation.

#### **Government Finance Officers Association**

The Government Finance Officers Association (GFOA) awarded a Distinguished Budget Presentation Award to Canyons School District for its annual budget for the fiscal year beginning July 1, 2022. This was the thirteenth consecutive year the District received this prestigious award. To qualify for this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan, and a communication device. This award is valid for a one-year period. Canyons School District's budget for the fiscal year beginning July 1, 2023, is believed to conform to all program requirements and will be submitted to GFOA for evaluation and commendation.

#### **Strategic Plan**

After the two awards is the Strategic Plan. The Plan was adopted in April 2022 and will serve as the guide for all District initiatives. Aligning priorities and resources to the four focus areas will be an emphasis for the 2023-2024 school year and beyond.









This Meritorious Budget Award is presented to

## CANYONS SCHOOL DISTRICT

for excellence in the preparation and issuance of its budget for the Fiscal Year 2022–2023.

> The budget adheres to the principles and standards of ASBO International's Meritorious Budget Award criteria.



Will asi

William A. Sutter President

David J. Lewis Executive Director

Comprehensive Annual Budget Report

**Executive Summary** 





### GOVERNMENT FINANCE OFFICERS ASSOCIATION

# Distinguished Budget Presentation Award

PRESENTED TO

## Canyons School District Utah

For the Fiscal Year Beginning

July 01, 2022

Christophen P. Morrill

Executive Director

Comprehensive Annual Budget Report

**Executive Summary** 









**Strategic Plan** 

## About Our Strategic Plan

Since its creation in 2009, Canyons District has endeavored to provide world-class educational opportunities to the community by leading students to high levels of achievement, encouraging innovation in the classroom, providing strong customer service, engaging with the community, and displaying fiscal accountability.

While the last 13 school years have been remarkable, we are looking to the future. To further the vision, mission, and tenets of Canyons District, the Canyons Board of Education and Administration have been developing a strategic plan to guide CSD's direction for the coming decade and beyond. Throughout the year-long development process, great effort was made to incorporate CSD teaching and learning strategies while also reflecting the vision of our community. We thank the students, educators, parents, and local government officials who participated in surveys, focus groups, and other forums.

The strategic plan is focused on high-quality learning, access and opportunity, human-centered supports, and operating systems. Our hope is that you will become familiar with the plan, recognize when initiatives line up with objectives, and hold us accountable for its implementation.

The reflection and introspection required to write a strategic plan has resulted in conversations that we believe will lead Canyons District schools and programs to even greater heights. As the Board of Education and Administration of Canyons District, we thank the community for their participation in the creation of the plan, and express appreciation for your partnership in this noble endeavor of educating our community's children.

Comprehensive Annual Budget Report

Executive Summary



### **Canyons School District Tenets**



#### **Community Engagement**

Making a difference through volunteer efforts, responsible SCC leadership, developing business relationships, and communicating Board actions.



#### Customer Service

Providing phenomenal service to taxpayers, stakeholders and constituents, representing Canyons in the best possible way in our public interactions.



#### Fiscal Accountability

Holding strong to Canyons District's commitment to always be fiscally responsible and legally compliant.



#### Innovation

Utilizing technology to provide better learning opportunities and discovering new ways to promote student and employee learning.



#### Student Achievement

Preparing all Canyons students to be career and college ready through evidence based strategies for improvement.

### **Core Values**

- We aspire to continuously improve
- We believe everyone can learn
- We build public trust and confidence through transparency.
- We strive for excellence
- We are guided by evidence while encouraging innovation and creativity
- We collaborate to deliver the best outcomes
- We act with integrity and build relationships through mutual respect
- We care deeply about what we do and how we do it

#### Mission Statement

Every student who attends Canyons School District will graduate college-and career-ready.

## Vision Statement

Canyons School District is a public education system dedicated to delivering a high-quality education to students, valuing and rewarding the vital contributions of employees, and helping learners of all ages to be prepared for meaningful life opportunities. We value transparency and collaboration in governance. We work together with families, employees and community partners to establish and maintain safe, supportive, and academically challenging school environments which strengthen neighborhoods and communities.

2



## **STRATEGIC FOCUS AREAS**

## HIGH-QUALITY LEARNING

ACCESS & OPPORTUNITY

HUMAN-CENTERED SUPPORTS

## OPERATING SYSTEMS



## **HIGH-QUALITY LEARNING**

#### Impact Statement:

Canyons School District graduates demonstrate the mastery, autonomy, and purpose as set forth in Utah's Portrait of a Graduate.

#### Strategic Initiative:

CSD will foster the skills and characteristics for students to achieve success in the post-secondary pathways of their choice.

#### Success Criteria

- CSD classrooms teach creativity, innovation, collaboration, communication, curiosity, critical-thinking, and problem-solving.
- CSD promotes an atmosphere of learning where teachers and students feel safe to be creative and innovative.
- Classroom instruction develops the ability of students to demonstrate proficiency of skills and depth of knowledge.

#### Impact Statement:

All students have access to high-quality, competency-based, personalized-learning experiences with embedded and evidence-based instruction that supports the whole child.

#### Strategic Initiative:

All students will have access to engaging, challenging, and diverse pathways for successful learning in each CSD school.

#### Success Criteria

- CSD classrooms embed STEAM (science, technology, engineering, arts, and mathematics) principles, interactive learning experiences, arts integration, and cross-curricular, hands-on, and evidence-based learning.
- CSD classrooms incorporate healthy physical movement, both indoors and outdoors.
- CSD classroom instruction challenges learners of all levels.

#### Strategic Initiative:

CSD will develop an engaging and competency-based K-12 model.

#### Success Criteria

- The purposes and benefits of a competency-based K-12 model are communicated clearly to students, parents, and CSD employees.
- CSD provides school communities and teachers with resources and training to implement the competency-based K-12 model.



## **HIGH-QUALITY LEARNING**

#### Impact Statement:

CSD provides clear standards for the development of principle-based character traits which are integrated into all student life and learning experiences.

#### Strategic Initiative:

Standards will be developed to guide all CSD classrooms and extracurricular activities in providing meaningful life experiences that cultivate hard work, resilience, lifelong learning, honesty, integrity, responsibility, service, respect, and personal growth.

#### Success Criteria

- Elective course offerings and extra-curricular activities align with the characteristics of Utah's Portrait of a Graduate.
- CSD regularly assesses feedback from students, parents, and employees on the implementation of the standards.

#### Impact Statement:

All educators have access to job-embedded and personalized, professional learning.

#### Strategic Initiative:

CSD will create opportunities for all educators to participate in effective, collaborative teams, such as Professional Learning Communities.

#### Success Criteria

- Educators participate in Professional Learning Communities that reflect their teaching discipline.
- Data is used by Professional Learning Communities to evaluate student learning and inform instruction as it aligns with Utah's and CSD's standards and characteristics of Utah's Portrait of a Graduate.

#### Strategic Initiative:

All educators have access to mentoring and coaching to meet their individual and professional goals.

#### Success Criteria

- All educators participate in ongoing coaching with mentors assigned as needed.
- All educators set measurable goals and self-reflect to realize their professional potential.
- Educators have opportunities to provide feedback to mentors, coaches, administrators, and the Canyons Board of Education.
- CSD demonstrates high levels of job satisfaction and teacher retention.



# ACCESS & OPPORTUNITY

#### Impact Statement:

CSD provides access to resources and opportunities that build a positive and inclusive environment for all students and parents.

#### Strategic Initiative:

CSD schools provide opportunities and experiences designed to build understanding and advocacy of all students. This is characterized by a focus on multilingual students, special education, Section 504, and advanced learners.

#### Success Criteria

- Students have access to various learning modalities and programs to build positive relationships and life skills.
- Parents and community members are aware of the resources and programs the District provides.
- Schools and community organizations partner to provide opportunities for parent, student, and employee engagement with their school.
- Families receive preparation and information to ensure a smooth transition for their students from one educational level to the next.
- CSD educators have access to personalized professional training focused on multilingual, Special Education, Section 504, and advanced learners.

#### Strategic Initiative:

CSD will create an environment that provides equitable access to resources for individual student needs.

#### Success Criteria

- CSD focuses on the needs of every CSD school and program when distributing resources.
- The distribution of resources is structured to promote increased academic achievement in all student populations.



# **HUMAN-CENTERED SUPPORTS**

#### **Impact Statement:**

All students, families, and employees feel safe, supported, and have a sense of belonging within their school communities.

#### Strategic Initiative:

CSD will provide support for the physical, social, and psychological safety of students and staff.

#### Success Criteria

- Students feel welcome, safe, and a sense of belonging in their school.
- Teachers provide students with opportunities for connection through inclusive activities and relationship building.
- Employees are adequately trained to model the skills necessary to provide a safe and supportive learning environment.
- CSD provides opportunities for parents and employees to engage in discussions related to social, emotional, and mental health supports for students.

#### Strategic Initiative:

CSD will implement tiered systems to support the social, emotional, and mental well-being of students, and that foster honesty, integrity, responsibility, hard work, resilience, lifelong learning, personal growth, service, and respect.

#### Success Criteria

- CSD schools clearly identify, define, and communicate interventions that support the social, emotional, and mental well-being of students.
- Students, families, and employees have access to opportunities and resources to support social and emotional health and the development of enduring life skills.

7



# **OPERATING SYSTEMS**

#### Impact Statement:

The roles, responsibilities, and accountability measures for all CSD employees are clearly defined to connect their work to the CSD strategic vision.

#### Strategic Initiative:

CSD departments and committees will have a clear understanding of their purpose, reporting, organizational structure, and support.

#### Success Criteria

- CSD departments and committees are mapped to align with strategic vision and Board goals.
- CSD provides the necessary support for individuals to be successful in their roles.
- CSD departments and committees have adequate tools and resources to do their job effectively.

#### Impact Statement:

CSD provides students, educators, employees, and parents the opportunity to engage in two-way communication.

#### Strategic Initiative:

CSD will assess, identify, and use effective communication channels to share information across the District.

#### Success Criteria

- CSD employees are heard and supported in their roles and responsibilities through effective and feasible feedback loops.
- Parents are heard and supported in their role through effective and feasible feedback loops.
- CSD employees and constituents are well-informed about District news, major developments, events, strategic goals, policy, programs, practices, and budget decisions.

8





9361 S. 300 East Sandy, Utah 84070

PH: 801-826-5000 www.canyonsdistrict.org

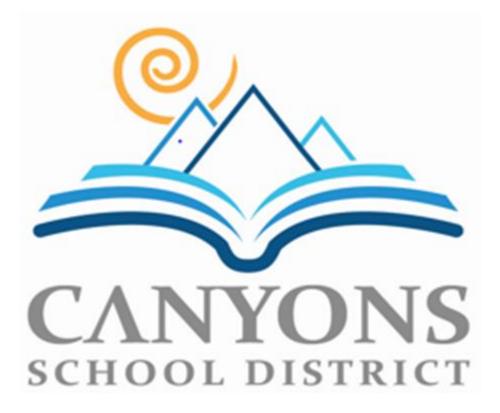
Published April 2022

Designed by Education Elements

Comprehensive Annual Budget Report

**Executive Summary** 

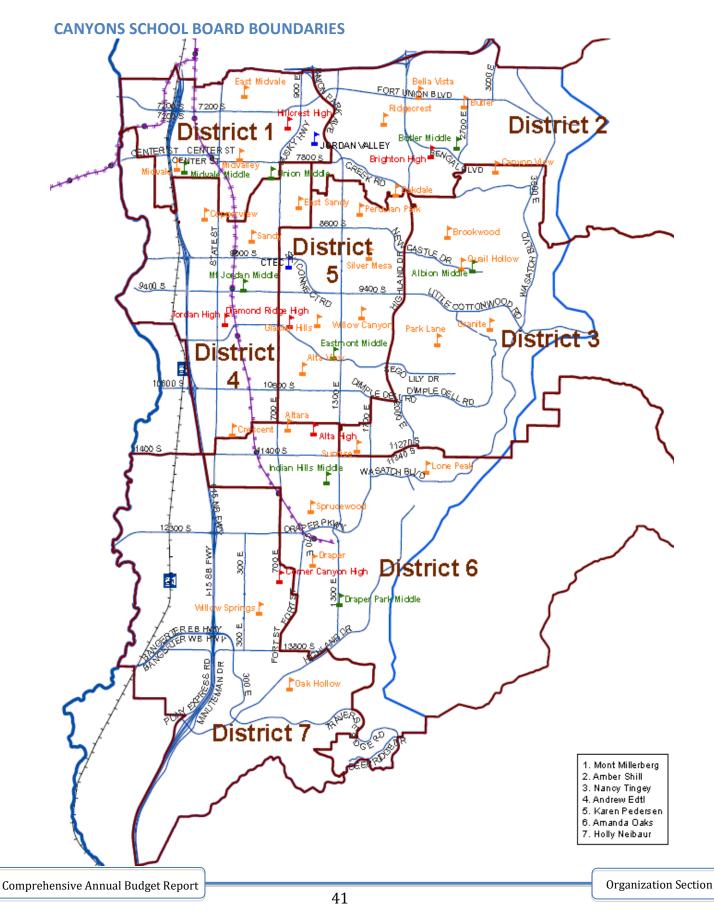






## **ORGANIZATION SECTION**





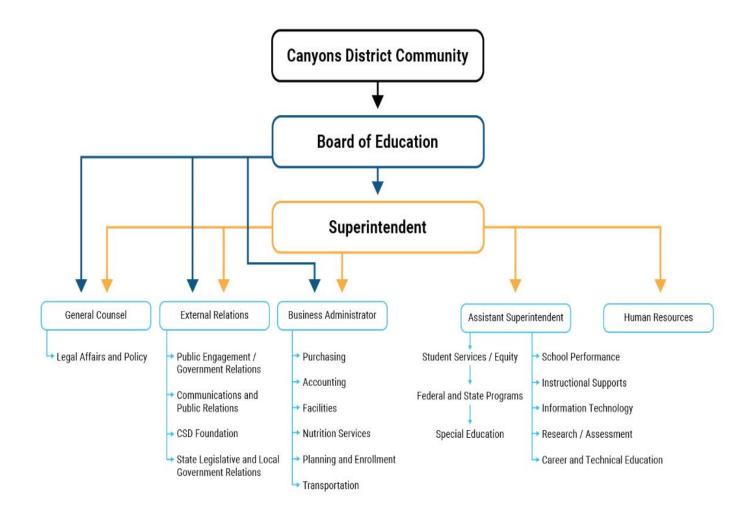


### **Organizational Chart**

CANYONS SCHOOL DISTRICT

# **ORGANIZATION CHART**

Student Achievement • Innovation • Community Engagement • Customer Service • Fiscal Responsibility



Effective July 1, 2021



#### **HISTORY**

On November 6, 2007, the voters residing in the cities of Alta, Cottonwood Heights, Draper, Midvale, Sandy, and unincorporated portions of Salt Lake County voted to create a new school district from a portion of the old Jordan School District. Voters approved the creation of the new school district by a margin of 53% voting in favor of the new district. The new school district was officially created when the Utah State Lieutenant Governor issued a Certificate of Entity Creation on December 18, 2007, shortly thereafter the new district was named Canyons School District. The District began official operations on July 1, 2009. The 2023-2024 school year will be the District's fifteenth year of operations. The District operates the following schools:

- 28 elementary schools, grades K-5
- 8 middle schools, grades 6-8
- 5 high schools, grades 9-12
- 5 special program schools
  - $\circ$  Jordan Valley school for severely disable ages 5-22
  - Canyons Transition Academy adult special education students ages 18-22
  - CTEC career and technology school for grades 9-12
  - $\circ~$  Entrada Adult High School adults and students 16 years and older
  - Diamond Ridge alternative high school for grades 9-12

#### **Board of Education**

Canyons School District is governed by a seven-member elected Board of Education. The Board members are elected to staggered four-year terms. The Board establishes the District policies, approves the budget, appoints the superintendent, with responsibilities for administering all educational activities, and the business administrator, with responsibilities for fiscal matters. The Board is authorized to issue bonds, incur short-term debt, levy property taxes, and is independent of any other unit of local government. The elected Board Members are:

	Initial Appointment	Present Term Began	Present Term Expires
Amber Shill, President,			
Precinct II	January, 2015	January, 2023	December, 2026
Mont Millerber, Vice-President,			
Precinct I	January, 2017	January, 2021	December, 2024
Amanda Oaks, Vice-President,			
Precinct VI	January, 2019	January, 2023	December, 2026
Nancy Tingey, Member,			
Precinct III	January, 2013	January, 2021	December, 2024
Andrew Edtl, Member,			
Precinct IV	January, 2023	January, 2023	December, 2026
Karen Pedersen, Member,			
Precinct IV	January, 2023	January, 2023	December, 2026
Holly Neibaur, Member,			
Precinct VII	January, 2021	January, 2021	December, 2024

**Comprehensive Annual Budget Report** 

Organization Section



#### **Location and Demographics:**

Canyons School District is located in the southeast part of the Salt Lake Valley. It is bordered on the west side by the Jordan River and on the east side by the Wasatch Mountains. The north boundary runs along the I-215 freeway and follows the Salt Lake County boundary to the south. The District covers approximately 192 square miles and includes within its boundaries the cities of Alta, Brighton, Cottonwood Heights, Draper, Midvale, Sandy and areas of unincorporated Salt Lake County.

Other information of interest about Canyons School District

- The unemployment rate, as of June 2022, was 1.7%.
- Latest estimate for per capita income is \$59,077
- Some of the largest taxpayers within the District include:
  - Vista 9 Apartments (property management)
  - Rocky Mountain Power (utility)
  - Old Mill Corporate Center (property management)
  - Larry H. Miller Group/Miller Family Real Estate (auto dealerships/entertainment)
  - Becton Dickerson (manufacturer)
- Major universities and colleges within 30 miles of the District.
  - Brigham Young University
  - University of Utah
  - o Utah Valley University
  - Salt Lake Community College

The school district has a population of about 231,000 (based on municipality financial statements and estimates for non-incorporated areas). Out of this population, the Oct. 1, 2023 enrollment is projected at 32,496. This is a decrease of 435 students from Oct. 1, 2022. The District is projecting that student enrollment will continue to decrease over the next several years due to aging neighborhoods, high home prices making it less affordable for younger families and a decline in the State's birthrate. The student population is made up of 68% Caucasian, 18% Hispanic, 6% Asian, 4% African American, and 2% each for American Indian and Pacific Islanders. The District is an equal opportunity employer and actively recruits the finest teachers throughout the nation.

#### **Governance and Fiscal Independence:**

The District is governed by the Board of Education comprised of seven members. Each Board member is independently elected from geographical precincts in the District. Board members serve a four-year term. The Board of Education directly appoints the Superintendent and Business Administrator, which positions are required by state law. Other administrative employees are recommended by the Superintendent and then approved by the Board.



The District is fiscally independent. The laws of the state of Utah give the District power to levy taxes, determine fees, and other charges, approve, and modify budgets, and issue debt without approval from any other government. There are some administrative approvals required from Salt Lake County and the State Tax Commission for the purpose of assuring that the District is following law regarding budgeting and assessing taxes, but there are no other substantive approvals required.

The accounting policies of Canyons School District are in conformity with generally accepted accounting principles applicable to governmental units in general and Utah school districts in particular.

#### **Mission and Vision of the District**

The mission of the District is "every student who attends Canyons School District will graduate college-and-career ready."

The Board's vision statement is:

Canyons School District is a public education system dedicated to delivering a highquality education to students, valuing and rewarding the vital contributions of employees, and helping learners of all ages be prepared for meaningful life opportunities. We value transparency and collaboration in governance. We work together with families, employees, and community partners to establish and maintain safe, supportive, and academically challenging school environments which strengthen neighborhoods and communities.





#### SUMMARY OF SIGNIFICANT ACCOUNTING AND BUDGETARY POLICIES

#### **Fund Accounting**

Basis of Accounting and Budgeting – The basis of accounting and the basis of budgeting are the same. The accounts of the District are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are accounted and budgeted for by providing a separate set of self-balancing accounts,

	Fund	<b>Basis</b> of	Measurement	Primary Means of Spending
Fund	Classification	Budgeting &	Focus	Control
Governmental Funds				
General	General	Modified Accrual	Spending	Annual Operating Budget
Pass-Through Taxes	General	Modified Accrual	Spending	Annual Operating Budget
District Activity	General	Modified Accrual	Spending	Annual Operating Budget
Canyons Education Foundat	General	Modified Accrual	Spending	Annual Operating Budget
Nutrition Services	General	Modified Accrual	Spending	Annual Operating Budget
Capital Outlay	General	Modified Accrual	Spending	Bond Indentures & Project Authoriza
Debt Service	General	Modified Accrual	Spending	Bond Indentures
Proprietary Fund				
Self-Insurance	Interneral Service	Accrual	conomic Resource	e Annual Operating Budget

which comprise its assets, liabilities, fund balance, revenues, and expenditures. District resources are allocated to, and accounted for, in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the combined financial statements.

The District utilizes the following types of funds:

**Governmental Fund Types** – Revenues and expenditures are budgeted and recognized using the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become both measurable and available. "Measurable" means that amounts can be reasonably determined within the current period. "Available" means that amounts are collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The District's policy is to consider revenue available if

it is expected to be collected within 60 days following the close of the fiscal year, or within 30 days of the fiscal year end in the case of property tax revenue. Revenues collected in advance are deferred and recognized in the period to which they apply. State, federal and interest revenues are accrued since these revenues are considered measurable and available. Expenditures claimed for reimbursement





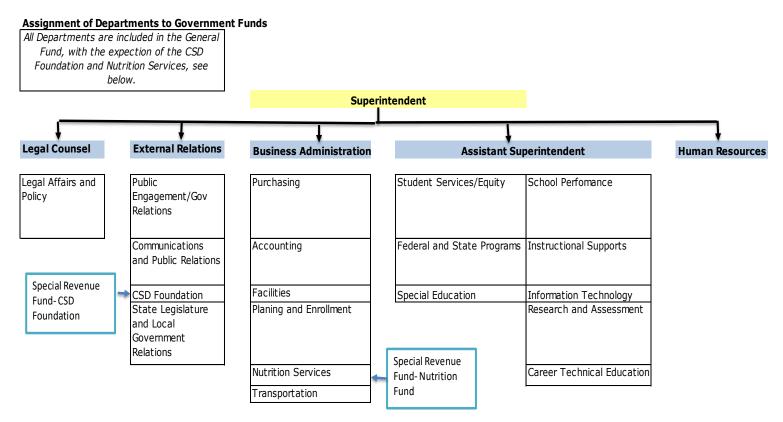
under a federal grant generally must be made before federal money is paid to the District; therefore, federal grant revenues are recognized based upon the qualifying expenditures being recorded. Grants received in advance of qualifying expenditures are recorded as deferred revenue until earned. Expenditures are recognized in the accounting period in which the fund liability is incurred, except for interest on long-term debt, which is recognized when due. The District uses the following governmental funds:

- **General Fund** This is the operating fund account for all financial resources applicable to the general operations of the District which are not restricted or designated as to use by outside sources and which are not required to be accounted for in another fund.
- **Capital Outlay Fund** The Capital Outlay Fund is used to account for the costs incurred for acquiring and improving sites, constructing and remodeling facilities, and procuring equipment necessary for providing educational programs for all students within the District. The fund is also used to make payment on the lease revenue bonds.
- **Debt Service Fund** The Debt Service Fund is used to account for the accumulation of resources for and payment of, principal, interest and related costs on general obligation bonds.
- Special Revenue Funds Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) that are legally restricted to expenditures for specific purposes. The District's largest special revenue fund is the Nutrition Fund, which receives the majority of its revenues from local and federal sources and is legally restricted to using such revenues to provide food services to students. The Pass-Through Taxes Fund reports the taxes collected and distributed for community development and charter schools. The Canyons School District Education Foundation is a blended component unit; although a legally separate entity, it is in substance part of the District's operations. The Foundation's board is approved by the Board of Education. The Foundation exclusively services the District. The Foundation is presented as a governmental fund of the District. The District Activities Fund accounts for monies that flow through the individual school checking accounts. District Activity Fund belongs to the District and is used to support co-curricular and extra-curricular activities in schools, and is administered by the District. This fund includes club accounts, athletic programs, class fees, vending receipts, student activity fees, etc.
- **Proprietary Fund Types** All proprietary fund types are accounted and budgeted for on a cost of services "economic resources" measurement focus. As a result, all assets and liabilities (whether current or noncurrent) are included in the related balance sheets. Proprietary fund operating statements present revenues that are recognized in the accounting period in which they are earned and expenses that are recognized in the period incurred. An internal service fund is used to account for the financing of goods or services provided by one department or agency to other



departments or agencies on a cost-reimbursement basis. Internal service funds are designed to accumulate the total cost (including depreciation and overhead) of providing a particular service. The Self-Insurance Fund is the only internal service fund used by the District and is used to account for the revenues and expenses associated with the District's self-insurance plans for medical and prescription insurance as well as industrial insurance. Premiums are charged to the District's other funds to cover anticipated costs.

The below chart is based on the District's organization chart and assigns departments to the funds detailed above.





#### **Utah Laws Governing School Districts**

Utah State Code 53G-7 section 3 governs the District's budget procedures and other financial policies. This budget has been prepared accordingly. The following table summarizes and includes website links to the eight budget sections in Utah State Code. Also included is the Board's budget policy. Details of each code section follow.

Title 53G Publice Education System--Local Administration

Chapter 7 Public School General Requirements

Part 3 Budgets

Section	Section Description	Website
302	School district and charter school budgets	https://le.utah.gov/xcode/Title53G/Chapter7/53G-7-S302.html
303	LEA governing board budget procedures	https://le.utah.gov/xcode/Title53G/Chapter7/53G-7-S303.html
304	Undistributed reserve in local school board budget	https://le.utah.gov/xcode/Title53G/Chapter7/53G-7-S304.html
305	Limits on appropriationsEstimated expendable revenues	https://le.utah.gov/xcode/Title53G/Chapter7/53G-7-S305.html
306	School district interfund transfers	https://le.utah.gov/xcode/Title53G/Chapter7/53G-7-S306.html
307	Warrants drawn by budget officer	https://le.utah.gov/xcode/Title53G/Chapter7/53G-7-S307.html
308	Emergency expenditures	https://le.utah.gov/xcode/Title53G/Chapter7/53G-7-S308.html
309	Monthly budget reports	https://le.utah.gov/xcode/Title53G/Chapter7/53G-7-S309.html
District B	udget Policy	
100.05	Board Budget Principles	https://www.canyonsdistrict.org/policies/board/100-5/

#### 53G-7-302 School district and charter school budgets

(1) The superintendent of each school district is the budget officer of the district.

(2) Prior to June 1 of each year, the superintendent shall prepare and file with the local school board a tentative budget. The tentative budget and supporting documents shall include the following items:

(a) The revenues and expenditures of the preceding fiscal year;

(b) The estimated revenues and expenditures of the current fiscal year;

(c) An estimate of the revenues for the succeeding fiscal year based upon the lowest tax levy that will raise the required revenue, using the current year's taxable value as the basis for this calculation;

(d) A detailed estimate of the essential expenditures for all purposes for the next succeeding fiscal year; and

(e) The estimated financial condition of the district by funds at the close of the current fiscal year.

(3) The tentative budget shall be filed with the district business administrator for public inspection at least 15 days prior to the date of its proposed adoption by the local school board.

#### 53G-7-303. LEA governing board budget procedures

(1) (a) Prior to June 30 of each year, a local school board shall adopt a budget and make appropriations for the next fiscal year.



(b) If the tax rate in the proposed budget exceeds the certified tax rate defined in Section 59-2-924, the local school board shall comply with Section 59-2-919 in adopting the budget, except as provided by Section 53F-8-301.

(2) (a) Prior to the adoption or amendment of a budget, a local school board shall hold a public hearing, as defined in Section 10-9a-103, on the proposed budget or budget amendment.

(b) In addition to complying with Title 52, Chapter 4, Open and Public Meetings Act, in regards to the public hearing described in Subsection (3)(a), at least 10 days prior to the public hearing, a local school board shall:



(i) publish a notice of the public hearing in a newspaper or combination of newspapers of general circulation in the school district, except as provided in Section 45-1-101;

(ii) publish a notice of the public hearing electronically in accordance with Section 45-1-101;

(iii) file a copy of the proposed budget with the local school board's business administrator for public inspection; and

(iv) post the proposed budget on the school district's Internet website.

(c) A notice of a public hearing on a school district's proposed budget shall include information on how the public may access the proposed budget as provided in Subsections (3)(b)(iii) and (2)(b)(iv).

(3) A local school board shall file a copy of the adopted budget with the state auditor and the State Board of Education.

#### 53G-7-304. Undistributed reserve in local school board budget.

(1) A local school board may adopt a budget with an undistributed reserve. The reserve may not exceed 5% of the maintenance and operation budget adopted by the board in accordance with a scale developed by the State Board of Education. The scale is based on the size of the school district's budget.



(2) The board may appropriate all or a part of the undistributed reserve made to any expenditure classification in the maintenance and operation budget by written resolution adopted by a majority vote of the board setting forth the reasons for the appropriation. The board shall file a copy of the resolution with the State Board of Education and the state auditor.



(3) The board may not use undistributed reserves in the negotiation or settlement of contract salaries for school district employees.

#### 53G-7-305. Limits on appropriations -- Estimated expendable revenue.

(1) A local school board may not make any appropriation in excess of its estimated expendable revenue, including undistributed reserves, for the following fiscal year.

(2) In determining the estimated expendable revenue, any existing deficits arising through excessive expenditures from former years are deducted from the estimated revenue for the ensuing year to the extent of at least 10% of the entire tax revenue of the district for the previous year.

(3) In the event of financial hardships, the board may deduct from the estimated expendable revenue for the ensuing year, by fund, at least 25% of the deficit amount.

(4) All estimated balances available for appropriations at the end of the fiscal year shall revert to the funds from which they were appropriated and shall be fund balances available for appropriation in the budget of the following year.

(5) A local school board may reduce a budget appropriation at its regular meeting if notice of the proposed action is given to all board members and the district superintendent at least one week prior to the meeting.

(6) An increase in an appropriation may not be made by the board unless the following steps are taken:

(a) the board receives a written request from the district superintendent that sets forth the reasons for the proposed increase;

(b) notice of the request is published:

(i) in a newspaper of general circulation within the school district at least one week prior to the board meeting at which the request will be considered; and



(ii) in accordance with Section 45-1-101, at least one week prior to the board meeting at which the request will be considered; and

(c) the board holds a public hearing on the request prior to the board's acting on the request.

## 53G-7-306. School district interfund transfers.

(1) A school district shall spend revenues only within the fund for which they were originally authorized, levied, collected, or appropriated.

(2) Except as otherwise provided in this section, school district interfund transfers of residual equity are prohibited.

(3) The State Board of Education may authorize school district interfund transfers of residual equity when a district states its intent to create a new



fund or expand, contract, or liquidate an existing fund.

(4) The State Board of Education may also authorize school district interfund transfers of residual equity for a financially distressed district if the board determines the following:

(a) the district has a significant deficit in its maintenance and operations fund caused by circumstances not subject to the administrative decisions of the district;

(b) the deficit cannot be reasonably reduced under Section 53G-7-305; and

(c) without the transfer, the school district will not be capable of meeting statewide educational standards adopted by the State Board of Education.

(5) The board shall develop standards for defining and aiding financially distressed school districts under this section in accordance with Title 63G, Chapter 3, Utah Administrative Rulemaking Act.

(6) (a) all debt service levies not subject to certified tax rate hearings shall be recorded and reported in the debt service fund.

(b) Debt service levies under Subsection 59-2-924(5)(d) that are not subject to the public hearing provisions of Section 59-2-919 may not be used for any purpose other than retiring general obligation debt, with the exception of (c) below.

(c) Utah Code 11-14-310(c) does allow remaining debt service revenues to be used for technology programs and projects.

(d) Amounts from these levies remaining in the debt service fund at the end of a fiscal year shall be used in subsequent years for general obligation debt retirement.

(e) Any amounts left in the debt service fund after all general obligation debt has been retired may be transferred to the capital outlay fund upon completion of the budgetary hearing process required under Section 53G-7-303.



#### 53G-7-307. Warrants drawn by budget officer

The business administrator of a local school board may not draw warrants on school district funds except in accordance with and within the limits of the budget passed by the local school board.

#### 53G-7-308. Emergency expenditures.

This chapter does not apply to appropriations required because of emergencies involving loss of life or great loss of property.

#### 53G-8-309. Monthly budget reports.

(1) The business administrator of each local school board shall provide each board member with a report, on a monthly basis, that includes the following information:

- (a) the amounts of all budget appropriations;
- (b) the disbursements from the appropriations as of the date of the report; and
- (c) the percentage of the disbursements as of the date of the report.
- (2) A copy of the report shall be available for public review.

**Encumbrances** – Encumbrance accounting, under which purchase orders for goods and services are recorded in order to restrict that portion of the applicable appropriation, is used to facilitate comparisons with budgets. Outstanding encumbrances at year end are reported as committed fund balances because they do not constitute expenditures or liabilities.

Inventories – Inventories are accounted for under the consumption method, wherein inventories are recorded as assets when acquired, and expenditures are recorded when the inventories are transferred to the schools for consumption. Inventories recorded in the General Fund and other governmental fund types are stated at cost using a weighted moving average method. Inventories reported in the governmental fund types are equally offset by a non-spendable classification of fund balance, which indicates that they do not constitute "available spendable resources" even though they are a component of total assets. Inventories recorded in the Vocational Homes program consist of homes held for sale under student home building projects and are stated at the lower of construction and other related costs or net realizable value.





General Fixed Assets – All general fixed assets are carried at cost. All constructed capital assets costing more than \$250,000 and equipment costing more than \$10,000 or that meet other criteria are capitalized and depreciated over their estimated useful lives. Depreciation is computed on the straight-line method over the following estimated useful lives:

- Site Improvements 40 years
- School buildings and improvements – 40 years
- School buses/vehicles 10 years
- Furniture, fixtures, and equipment 5 years

Cash and Investments – The district's cash policy complies with the requirements of the Utah Money Management Act (Utah Code Annotated 1953, Section 51, Chapter

7) in handling its depository and temporary investment transactions. This law requires the depositing of District funds in a "qualified depository." The Act defines a "qualified depository" as any financial institution whose deposits are insured by an agency of the Federal Government and which has been certified by the state commissioner of financial institutions as meeting the requirements of the Act and adhering to the rules of the Utah Money Management Council.

The District's investment policy complies with the Money Management Act which governs the scope of securities allowed as appropriate temporary investments for the District and conditions for making investment transactions. Investment transactions are to be conducted through qualified depositories or primary reporting dealers. Allowable investments under the Act include:

- Negotiable or non-negotiable deposits of qualified depositories.
- Repurchase agreements with qualified depositories or primary reporting dealers.
- Commercial paper which is rated P-1 by Moody's Investor Services, or A-1 by Standard and Poors, Inc., if the remaining term to maturity is 365 days or less.
- Bankers' acceptances that is eligible for discount at a federal reserve bank and which have a remaining term of 365 days or less.
- Obligations of the United States Treasury, including bills, notes, and bonds.



- Obligations issued by or fully guaranteed as to principal and interest by the following agencies or instrumentalities of the United States in which a market is made by a primary reporting government securities dealer: Federal Farm Credit Banks, Federal Home Loan Banks, Federal National Mortgage Association, Government National Mortgage Association, Federal Home Loan Mortgage Corporation, or Student Loan Marketing Association.
- Shares of certificates in any open-end management investment company registered with the Securities and Exchange Commission under the Investment Company Act of 1940, the portfolio of which is restricted by law or agreement to investments in which public funds may be invested directly.
- Corporate obligations that are rated A or higher by Moody's Investor Services or A-1 by Standard and Poors, Inc., if the remaining term to maturity is three years or less and if publicly traded.
- Public Treasurer's Investment Fund.

#### **BUDGET DEVELOPMENT AND ADMINISTRATIVE POLICIES**

The Board has adopted policy 100.5 Board Budget Principles (https://www.canyonsdistrict.org/policies/board/100-5/)

The following eight principals guide the preparation of the budget.

#### 1. Background

Budgeting principles set forth the ideals that District decision makers will adhere to as they develop the budget and can help counteract the tendency to induct short-term emotion into decisions that have long-term consequences. Principles are important for creating a shared understanding of the overarching values that underpin budget development. Finally, because principles are broader ideas about what the budget process ought to look like, they are more accessible to elected officials and the public than budget policies, which are more technical.

#### 2. Student Achievement Should Drive the Budget Process

Goals for student achievement and growth should guide how resources are allocated and inform how budget decisions are made to prioritize programs and strategies. These goals will be specific and measurable addressing the results the District wishes to achieve. Research suggests that high quality professional staff are a primary resource for student success. As a service organization, the majority of the District's operation budget is compensation and benefits of its employees. Therefore, the District should ensure investments in this valuable resource are directed towards maintaining quality, trained professionals to achieve its' goals.

#### 3. Decisions Should be Grounded in Data

Making decisions that will impact the future of our children is a profound responsibility with considerable consequences. These decisions should be grounded in data to optimize student achievement and growth for the available money. While professionals in the



District have the knowledge and expertise to evaluate programs and service providers, those programs and providers that have a demonstrated track record of success in achieving the District's desired learning outcomes for students should be prioritized for funding. Data included in evaluating programs and service providers should include input from relevant stakeholders to ensure that all qualitative and quantitative data on student outcomes is considered through an evidence-based decision-making process.

#### 4. Base Resourcing Decisions on Best Value for Students

The budget process should seek to allocate available dollars optimally, in a way that will create the most benefit for students given the costs – in other words, the best value. Strategies and programs that have proven to produce larger gains in student learning relative to their cost should be given priority. Budget decisions should be based on what is best for students, not adults. Programs that are chosen should be implemented fully and faithfully, even if that means fewer programs.

#### 5. Critically Re-Examine Patterns of Spending

Past patterns of spending may no longer be affordable or even relevant given changing needs of the community and student body. Hence, the budget process should encourage review of past spending decisions and critically change, where necessary. The district should develop and adhere to a process to identify and discontinue programs that are not achieving their objectives or that are simply not as cost effective as available alternatives.





#### 6. Ensure Equality of Opportunity for Every Student

Educational equity means raising the achievement of all students while (1) narrowing the gaps between the lowest and highest performing students and (2) eliminating the racial predictability and disproportionality of which student groups occupy the highest and lowest achievement categories. The concept of educational equity goes beyond formal equality – where all students are treated the same – to fostering a barrier-free environment where all students have the opportunity to benefit equally. Educational equity benefits all students, and our entire community. To achieve educational equity, the District will provide additional and differentiated resources to support the success of all students.

#### 7. Take a Long-Term Perspective

The District will not be able to make large changes to its educational strategy and resource allocation patters within a single year. Further, a consistent application of proven strategies over a multi-year period will deliver better results. Therefore, to the degree possible, the District would develop and adhere to a multiyear funding plan for its strategies, with the goal of fully funding and realigning resources where necessary to



fund high priority elements of the strategies.

#### 8. Be Transparent

Effective budgeting requires valid information about the true costs of serving students and the outcomes produced for students. As a result:

1. The budget process should be informed by valid and reliable data on fiscal and academic performance.

2. The full cost of educating students should be considered, including all classroom and non-classroom costs.

3. The budgeting process should consider all available fund, acknowledging constraints on categorical funds, but should consider all available monies to make the most impact.

4. The budget should make it clear what actions are being funded to help the District reach its student achievement and growth goals – not just line items and broad expenditure categories.

5. The budget shall be understandable to the community and the stakeholders the District Services.



#### **Financial Budget Policies and Strategic Plan**

In April 2022, the Board adopted a Strategic plan to serve as a guide for the next decade. Parents, students, local leaders, teachers and other employees were given the opportunity to weigh-in on the plan during in-person and virtual meetings. The Plan four focus areas are: High-Quality Learning, Access and Opportunity, Human-Centered Supports and Operating Systems. This past year Focus Groups for each of the four areas have been meeting regularly to develop ideas, initiatives, and evaluation criteria. Each Focus Group has been regularly reporting to the Board in public meetings on initiatives and implementation strategies. The Strategic Plan is included in the Executive Summary section or can be found at <u>https://www.canyonsdistrict.org/strategicplan/</u>.

To comply with the Board's policy, below are the financial guidelines followed when developing the budget.

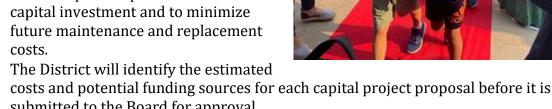
#### **Operating Budget Guidelines**

- The District will cover current expenditures with current revenues. The District will avoid budgetary procedures that cover current expenditures at the expense of meeting future years' expenditures, such as postponing expenditures, accruing future years' revenues, or rolling over short-term debt.
- The budget will provide for adequate maintenance of capital, plant, and equipment, and for orderly replacement of equipment.
- The District will maintain an interactive online budgetary control system to assist in following the budget plan.
- The District will prepare monthly reports comparing actual revenues and expenditures to budgeted amounts.
- Where possible, the District will integrate performance measurement and productivity indicators with the budget.



#### **Capital Improvement Guidelines**

- The District will develop and administer a multi-year plan for capital improvements and update it annually.
- The District will budget for major capital projects in accordance with the priorities of the Board of Education.
- The District will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvement will be projected and included in the operating budgets.
- The District will maintain all assets at a level adequate to protect the District's capital investment and to minimize future maintenance and replacement costs.



- submitted to the Board for approval.
- The District will restrict any new or replacement construction to be consistent with state guidelines for school building utilization.
- The District will determine the least costly financing method for all new projects.
- The criteria for determining the order of project completion are primarily based on • safety, housing, need, funding, and efficiency.

#### **Debt Management Guidelines**

- The District will confine long-term borrowing to capital projects and purchases of equipment, as required by law.
- When the District finances capital projects by issuing bonds, it will pay back the bonds within a period not to exceed the expected useful life of the asset acquired.
- The District will keep the average maturity of general obligation bonds at or below 20 years.
- Total general-obligation debt will not exceed 4% of the reasonable fair market value of taxable property within the District.
- The District will not use long-term debt for current operations. With the exception noted in Utah Code 11-14-310(c) which allows remaining debt service revenues to be used for technology programs and projects
- The District will meet all debt service obligations when due.
- The District will retire tax and revenue anticipation debt annually.







- The District will maintain communication with bond rating agencies about its financial condition. The District will follow a policy of full disclosure in every financial report and official statement.
- The District will provide to the capital markets ongoing disclosure of annual financial information and material events that may affect the District's financial strength.

#### **Revenue Estimation Guidelines**

- The District business administrator will estimate annual revenues by an objective, analytical process. The District will not include revenue in the budget that cannot be verified with documentation of its sources and amount.
- The District will set fees and user charges in its proprietary funds at a level that fully supports the total direct and indirect costs of the activity.

#### Accounting, Auditing, and Financial Reporting Guidelines

- The accounting system will report financial information, on a basis consistent with Generally Accepted Accounting Principles, as established by the Governmental Accounting Standards Board (the budget basis is the same as the accounting basis).
- Regular monthly and annual financial reports will present a summary of financial activity by fund.
- An independent certified public accounting firm will be selected by the Board of Education and will perform an annual audit, and will publicly issue its opinion on the District's financial statements.
- The District will contract with a separate public accounting firm to perform an internal audit of its efficiency of operations.

#### Fund Balance Guidelines

- The District will maintain the 5% economic stabilization in the General Fund as allowed per State code.
- While the District does not budget for an unassigned General Fund balance, the unassigned balance has historically been between 7% 9% of General Fund expenditures. The District plans to continue this practice.
- Have a minimum four-month contingency for unexpected medical/prescription claims between the available Net Assets in the Self-Insurance Fund and an assignment in the General Fund. This amount is approximately \$13.0 million.
- The Capital Outlay Fund balance will be projected and monitored to be sufficient to fund all promised projects and any emergency projects that arise.
- The Debt Service Fund will be drawn down to 1/12 of the annual bond and interest expense at least once a year.

#### **Budget Administration and Management Process**

• Every dollar of expenditure included in this budget is assigned to some person as a "location center controller" for that particular piece of the budget. This person may be a general administrator, department administrator, building level administrator, teacher, or other staff member. These location center administrators are



responsible to control "their" budget, and are subject to disciplinary action for failure to properly control or manage their budget. The management information system and organization will not allow expenditures to be incurred unless they are properly classified and authorized by the location center controller and within the limits of available appropriations. An interactive online budgetary control system provides location center controller's budget status information at the touch of computer terminal key, as well as monthly reports. Purchase orders are reported as encumbrances against available appropriations at the time they are originated.

#### **Budget Process**

The budget process is a continual cycle, with the new year budget process overlapping the current year.

#### **Budget Calendar**

An annual budget is prepared for submission to the Board of Education prior to June 1 of each year and, when necessary, a truth-intaxation public hearing



is held in August. No public funds may be expended until the Board has approved the proposed budget. Financial status reports are provided to the Board monthly. The Board must approve increases to fund expenditures in advance.

- September- Beginning fund balances are established once the financial audit of the Annual Comprehensive Financial Report (ACFR) for the prior fiscal year is completed. This is our starting point.
- March The Utah Legislature completes its session so the state revenue funds for education can be determined.
- March Enrollment projections by school and grade level are finalized to establish FTE allocations to schools.
- March/April Schools and departments submit their operating expenditure requests.
- June 1—Tentative budget for operating and capital completed, posted on the District's Web site and placed on file in the Business Administration Office.
- June 8—Receive assessed property valuations from the County to determine certified Property Tax rate and Debt Service rate.
- June 30—Budget adopted no later than June 30 by the Board of Education.
- August—If Board determines to increase the tax rate above the certified tax rate a Truth-in-Taxation hearing is held, after which the budget is adopted.



- Once adopted, the budget can be amended throughout the year as needed by the Board.
- September—Beginning fund balances are established once the financial audit of the prior fiscal year is completed.

#### Enrollment

The District receives funding from the state of Utah based upon the average daily membership (ADM) of enrolled students. Enrollment counts are taken frequently throughout the year and are used as the basis to estimate available funding. Each July, the District submits an annual report of ADM to the Utah State Board of Education (USBE).

The 2023-2024 fiscal year is funded by the State based upon the ADM from 2022-2023.



A growth factor will be added to the ADM for any increase in enrollment on October 1 from one year to the next. If a district experiences enrollment declines there's a one-year holdharmless provision in State statute. Enrollment projections are also used to allocate school staffing, supplies, and textbooks. The 2023-2024 District funding levels for staffing have remained the same as the previous year. The District has not increased class sizes for the past fifteen years, including the recessionary years.

#### **Utah State Legislature**

The Utah State Legislature holds a 45-day annual session beginning in January. The legislative session is critical to the District budgeting process. An annual budget for public education is approved during the session. The USBE oversees the allocation of the budget to the State's 41 school districts. The District begins to receive state revenue estimates towards the end of March. Much of the District's detailed budget development occurs during April and May in order to have a budget available by June 1.

Utah Code Title 53F Chapter 2 is known as the Minimum School Finance Act. Under the Act, each district in the state is guaranteed a dollar amount for educational programs for each weighted pupil unit (WPU) for all elementary and secondary school students. This is known





as the "Minimum Basic School Program" and currently includes restricted and unrestricted funding for educational programs. The unrestricted funds are provided primarily based upon the ADM of students enrolled in kindergarten through 12<sup>th</sup> grade. Restricted funds are provided for Special Education, Applied Technology Education, At-Risk Enhancement and Class Size Reduction. The legislature increased the WPU value for 2023-2024 by 6.0% to a value of \$4,280. This is the third year in a row that the Legislature has granted a 6.0% increase. The Basic Program is financed through what is commonly referred to as

an equalized state funding formula. Under this system of funding, each district in the state is required to levy a basic rate of 0.001406 per dollar of taxable value and state funds which are added to the proceeds of this tax to provide a fixed amount of money guaranteed by the State for each student in ADM. State funds, which acquired primarily through a state income tax, are added to the proceeds of the required Basic Tax Rate to guarantee the fixed amount per student. The effect of the state funding system is that 53% of the district's General Fund is financed by state appropriations and 38% is financed through property taxes. It makes no difference to the District how much the proceeds of that Basic Tax Rate are, the amount received per student in ADM will always have the amount guaranteed by the Legislature. What changes each year is the portion that is provided by local taxes as compared to the portion provided by State funds. However, the total always will be the guaranteed amount per student.

#### Amendments to the Budget

Once adopted, the budget can be amended throughout the fiscal year, as necessary, by the Board of Education. The Board, upon recommendation of the Superintendent, can approve reductions in appropriations. An increase in appropriations requires notice published in a newspaper of the date, time, and place of a public hearing on the proposed changes. After receiving public comments, the Board can then take action on the amendment. Because there has been a legal determination made by the State Superintendent of Public Instruction that the level for which expenditures may not exceed appropriations is the total budget of a given fund, the budget of the Canyons School District is usually amended once each year, when the Board also takes actions on the new fiscal year budget.



#### **Budget Recognition**

The budget document and the year-end Annual Comprehensive Financial Report (ACFR) are the primary vehicles to present the financial plan and results of operations of the District. This budget document has been structured to meet the requirements of the Meritorious Budget Award (MBA) sponsored by the Association of School Business Officials International (ASBO), as well as the Designated Budget Presentation Award presented by the Government Finance Officers Association (GFOA). The District's 2022-2023 budget document received awards from both the GFOA and ASBO. This will be the fourteenth year the District has submitted for these awards and it is anticipated that the 2023-2024 budget document will qualify for the awards from both organizations.

#### **REVENUE AND EXPENDITURES**

Revenues and expenditures are shown in detail in the financial section by fund. Major sources of revenues, and function and objects of expenditures, for the District are summarized below:



#### REVENUES

Property taxes – Property taxes are levied to provide for the operating funds of the District. On June 8 of each year, the Utah State Tax Commission provides the District with a Certified Tax Rate. After receiving the Certified Tax Rate, the District's property tax rates can be determined. The Basic Program Tax Rate is set by the legislature; all other rates are set by the Board of Education with rate ceiling set by state law.

Registered vehicles – Prior to 1992, motor vehicles were assessed a tax based on the individual entity tax rate where the vehicle was registered. Beginning in January 1992, all motor vehicles in Utah were assessed at a rate of 1.7% of market value. The revenues collected in each county from the uniform rate was distributed by the county to each taxing entity in the same proportion in which revenue collected from other property tax is distributed. For fiscal year 1998, vehicles were assessed at 1.5% market value. Beginning



1999 vehicles are now charged a fee based not on market value but on the age of the vehicle.

Interest on investments – The District earns interest on funds invested until they are needed to cover expenditures. The District invests funds in accordance with the Utah Money Management Act and District policy. The interest earnings are credited to each fund on the cash balance of the fund during the fiscal year.

Other local sources – The District receives tuition which sustains optional programs such as preschool and summer school. Other local revenue is received such as for cell towers but is not sustainable for other programs.

State sources – The state provides about 53% of the total General Fund revenue. Most of the state revenues are allocated based on student enrollment. The Nutrition Fund receives a reimbursement from the state for each student lunch served. The state funding is provided from the State Liquor Tax revenue.

Federal sources – The Federal Government provides funding, both direct and through the Utah State Board of Education for specific programs. The major areas of support include Special Education, Nutrition, Applied Technology Education, and the Every Student Succeeds Act. The District will be budgeting \$7.4 million of federal revenues from the Elementary and Secondary School Education Recovery (ESSER) Act. This will be the final year ESSER funds will be available.

#### **EXPENDITURES**

District expenditures must be reported in accordance with accounting classifications outlined by USBE. However, day-to-day administration of the budget is delegated to the operating administrators in charge of the schools and departments. Major capital outlay and equipment expenditures are recorded in the Capital Outlay fund. Functions and objects classify expenditures. The function describes the activity for which a service or material object is acquired. The object classification describes the service or commodity obtained as a result of a specific expenditure.

#### **FUNCTIONS**

**Instruction** – Activities dealing directly with the interaction between teachers and students. Teaching may be provided to pupils in a school classroom, or other locations such as a home or hospital and in other learning situations such as those involving co-curricular activities. Included here are the activities of aides or assistants of any type that assist in the instructional process.

**Student Services** – Activities that are designed to assess and improve the well-being of students and to supplement the teaching process. Examples of student services are counselors, social workers, psychologists, and nurses.

**Staff Services** – Activities associated with assisting the instructional staff with the content and process of providing learning experience for pupils. It includes activities designed to manage, direct, and supervise the instructional program and improve the quality of



instruction and curriculum. The costs of acquiring and distributing library and media resources used to support instruction are included here.

**District Administration** – Activities concerned with establishing and administering policy for the entire school system. It includes responsibilities of such areas as the Board of Education and the Office of the Superintendent.

**School Administration** – Activities concerned with the overall administrative responsibility for a single school or a group of schools. It includes the principal, assistant principal, and other administrative and clerical staff.

**Central Services** – Activities that support other administrative and instructional functions including business services (accounting, budgeting, payroll and purchasing), human resources, planning and enrollment, information technology, and public relations.

**Operational and Maintenance of Plant** – Activities concerned with keeping the physical plant open, comfortable, and safe for use, and keeping the grounds, buildings, and equipment in an effective working condition and state of repair. Activities that maintain safety in buildings, on the grounds, and in the vicinity of schools are included.

**Student Transportation** – Activities concerned with the transportation of students to and from school, as provided by state law.

#### **OBJECTS**

**Salaries** — Amounts paid to both permanent and temporary school district employees, including personnel substituting for those in permanent positions.

**Benefits** — Amounts paid by the school district on behalf of employees. Payments are fringe benefits and, although not paid directly to employees, nevertheless is part of the cost of personnel services. The benefits include social security and retirement, employee health insurance, unemployment and workers compensation.

Salaries and benefits account for 68.5% of the 2023-2024 total budget for all governmental funds and 88.9% of the total General Fund budget. The major benefits provided to employees are enrollment in the Utah State Retirement (URS), Social Security, health and

accident insurance, industrial insurance, life insurance, and unemployment insurance.

Canyons School District contributes to the URS an amount based on a percentage of the employee's salary. URS provides refunds, retirement benefits, annual costof-living adjustments, and death benefits to plan members and beneficiaries in accordance with retirement statutes.

The District is self-insured for employee health and accident insurance and workers compensation.

District Benefits										
Benefit	Rate									
Retirement (URS Tier 1)	23.69% of Salary									
Social Security	6.20 % of Salary									
Medicare	1.45% of Salary									
Worker's Compensation	0.60% of Salary									
Health and Life Insurance*	\$6,652 -\$18,178									
Disability Insurance	\$287 per FTE									

\*Based on employee type and selected plan



Benefit payments, plus an administrative charge, are made to third-party administrators who approve the processing of all claims. All transactions of the plan are recorded in the employee benefits self-insurance fund. The budget for the self-insurance fund includes \$36.1 million in expenditures for the 2023-2024 fiscal year. This is 3.8% increase over the previous year to allow for inflationary costs.

**Purchase services** — Purchased services include three types; professional, property, and other. Professional services include such areas as architectural and legal. Property services include such expenses as garbage, equipment repair, and building rental. Other services include mileage and travel reimbursements to employees, postage, telephone services, and liability and property insurance.

**Supplies** — Supplies include items such as instructional supplies, textbooks, library books, and audiovisual materials. Also included, are supplies for District departments and programs, and custodial and maintenance supplies. Utilities and fuel are also included as supplies expense.

**Property and Equipment** — The majority of the expenditures in this category are in the Capital Outlay Fund. Examples of capital outlay expenditures are purchases of equipment, furniture, computers, school buses, and vehicles. In addition, cost of improvements to school buildings such as remodeling, construction, and upgrades to electrical and mechanical systems. Portions of the equipment expenditures are also recorded in the General Fund. Equipment purchases for state and federal grants, as well as costs associated with maintaining equipment in buildings, are included in the general fund.

**Other objects** — Principal and interest payments are the major expenditure in this category. Also included in this category are association dues, legal settlements, audit fees and training for transportation employees. Payments for community development in the Pass-Through Taxes Fund is included here.





#### **CAPITAL PROJECTS**

In November 2017, the Board proposed a \$283 million bond which 57.8% of citizens voted in favor. The rebuild of Union Middle will be completed this year and with that building finishing, all projects listed on the bond are complete with the exception of a new west Draper elementary school. The timeline for this project has not be established as the student enrollment growth has been slower than expected in that area.

The District is continuously monitoring and updating a 10-year capital facilities improvement plan that will cover other anticipated needs (see Board Policy 300.09-Facilities Construction, Renovation and Maintenance

https://www.canyonsdistrict.org/policies/general/300-9/) The revenues for the plan will be funded from the District's ongoing capital tax levy. The major expenses for 2023-2024 will include the following with more details shown in the Capital Outlay Fund section in the Financial Section:

Small Capital Projects											
School	School Project A										
Alta High	Band Room Upgrade	\$	4,330,000								
Canyon View & Brookwood	Lighting Upgrade		981,900								
Corner Canyon	Turf Field Replacement		519,500								
Oakdale	Sidewalk Replacement		510,000								
Canyon View/Lone Peak	Playground Improvements		300,000								
Total		\$	6,641,400								





#### **DEPARTMENT BUDGETS**

The Board, Superintendent, and Business Administrator recognize that nearly all of the District's revenues are from local, state, and federal taxes. Therefore, in order to be transparent and accountable for taxpayer dollars, all District directors must submit annual budget requests. Included with the request, they must submit a mission statement and services performed by their department, accomplishments for the previous year, and objectives for the following year. If applicable and obtainable, performance measurements for the next year are also to be included. All budget requests must support the District's mission that every student will graduate college-and career-ready.

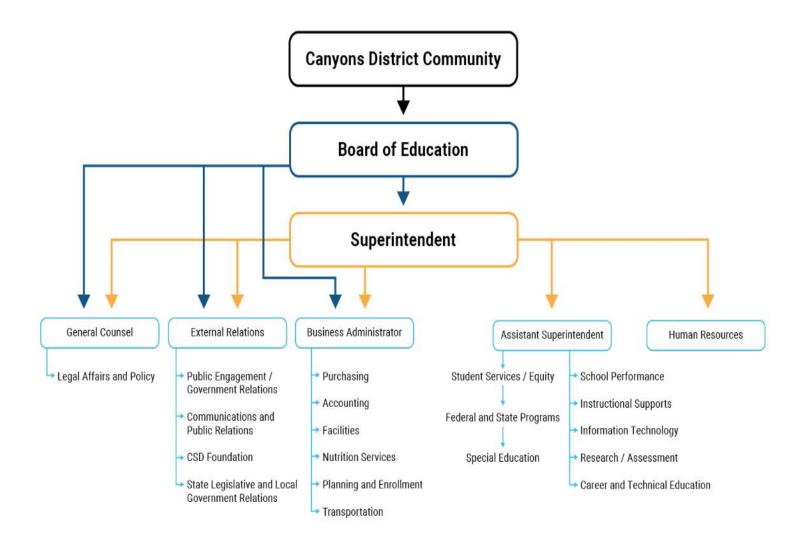
The remainder of the Organization Section contains a summary of each department budget requests, including mission statement, services, 2022-2023 accomplishments, 2023-2024 objectives, performance measurements, and budget summary.





# **ORGANIZATION CHART**

Student Achievement • Innovation • Community Engagement • Customer Service • Fiscal Responsibility



Effective July 1, 2021



# The Board of Education (011)

FY 2024

# Performance

# Spotlight

# **Department Mission**

As elected representatives serve the communities of Canyons School District by governing the continual implementation of creative and cost-effective plans, policies and programs that promote and celebrate the highest standards of educational excellence.

### **Department Overview**

The Board of Education teams with the Superintendent, the Business Administrator, and Administrative Cabinet to prudently use taxpayer funds and provide leadership that is focused on increasing student achievement at all grade levels and providing a safe and supportive learning environment for all students. The Board adopts policies and administrative regulations to govern the operations of the district; meets regularly in open session to deliberate and conduct the public's business; approves programs and curriculum to be implemented in the district; maintains relationships with patrons through town hall constituency meetings; and advocates for the continued support of public education through positive relationships with state and municipal governments and the local business community.





#### FY 2022-2023 Accomplishments

- Participated in regular Focus
   Groups on implementing the
   Strategic Plan
- Received regular updates in public meetings on reaching the Success Criteria goals of the Strategic Plan
- Opened the new Glacier Hills
   Elementary which combined the former Bell View and Edgemont schools into one new building.
   Also opened the rebuilt Peruvian Park Elementary
- Implemented Professional Learning Communities (PLC's) across all school levels to improve both vertical and horizontal academic alignment
- All members completed the Utah School Boards Association Master's Board Award criteria. One of the few districts to do so

- Collaborate with Dr. Robins on continued implementation of the Strategic Initiatives within the Strategic Plan
- Continue to review long-term options regarding the District's declining enrollment. Also review options to improve and enhance the Canyons Technical Education Center (CTEC)
- Open the rebuilt Union Middle school which will bring all buildings to seismic code
- Conduct Town Hall constituency meetings to maintain relationships with patrons
- Further working relationships with state legislators and community officials to advocate continued support for public education

011 Board of Education	2(	019-2020	2	020-2021	2	021-2022	20	022-2023	2(	023-2024		
		Actual		Actual		Actual	Fir	nal Budget		Budget	2023 vs. 202	4 Change
Description	FT	E/Amount	FT	E/Amount	FT	E/Amount	FT	E/Amount	FT	E/Amount	Amount	Percent
Board Members		7.0		7.0		7.0		7.0		7.0	-	0.00%
Total FTE		7.0		7.0		7.0		7.0		7.0	-	0.00%
100-Salary	\$	90,360	\$	90,360	\$	90,040	\$	91,000	\$	91,000	\$ 	0.00%
200-Benefits		140,561		139,826		137,306		150,581		150,444	(136)	(0.09%)
300-Purchased Services		46,009		25,528		203,694		20,000		20,000	-	0.00%
500-Other Purchased Services		8,633		3,152		20,754		25,640		25,640	-	0.00%
600-Supplies		11,667		22,286		15,836		27,000		27,000	-	0.00%
700-Equipment		-		-		-		2,000		2,000	-	0.00%
800-Other		44,997		44,037		36,800		47,000		47,000	-	0.00%
Total Expenses	\$	342,227	\$	325,189	\$	504,430	\$	363,221	\$	363,084	\$ (136)	(0.04%)



# *Office of the Superintendent (014)*

# Performance Spotlight

FY 2024

## **Department Mission**

Inspire students to achieve excellence in their academic and personal development; empower faculty and staff to employ innovative and creative approaches in the delivery of services; ensure the wise use of public funds, and serve as both a leader and supporter of the Canyons District communities.

### **Department Overview**

The Superintendent is the Chief Executive Officer of the District and works with the Board of Education to lead and manage the 33,000-student District. In addition to building and maintaining relationships in business, higher education and legislative communities, the Superintendent oversees the academic, financial and operational wellness of the District. The Superintendent selects the administrative staff; assigns, transfers, and promotes employees according to the interests of the organization; ensures adherence to laws, policies and regulations; supervises the implementation of a facility construction, operation and maintenance program, and regularly reports to the Board on issues relating to the governance and operation of the schools.





#### FY 2022-2023 Accomplishments

- Worked in partnership with Board to implement and hold the Strategic Plan Focus groups.
- Held multiple listening tours with employees to gain further knowledge regarding District policies and operations
- Made visits to all schools to be visible and accessible for students and staff
- Instituted the "Superintendents Friday Message" in both written and audio formats to inform employees about events and accomplishments within the District
- Worked with cabinet members on improving PLC practices

- Continue collaborating with the Board on implementing the District's Strategic Plan Initiatives
- Continue working with all departments to ensure concise communications to employees, students and parents
- Focus on overall school safety with priorities on building access and mental health
- Visit all schools to encourage staff and express appreciation. Also continue with the listening tour to gain employee feedback
- Continue key relationship building and partnerships with community stakeholders to further the Board's Strategic Plan

014 Superintendent	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024		
	Actual	Actual	Actual	<b>Final Budget</b>	Budget	2023 vs. 20	24 Change
Description	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	Amount	Percent
Administrators	1.0	1.0	1.0	1.0	1.0	-	0.00%
ESP	1.0	1.0	1.0	1.0	1.0	-	0.00%
Total FTE	2.0	2.0	2.0	2.0	2.0	-	0.00%
100-Salary	\$ 327,322	\$ 352,185	\$ 319,758	\$ 345,000	\$ 363,120	\$ 18,120	5.25%
200-Benefits	125,750	137,405	124,799	132,524	137,424	4,900	3.70%
300-Purchased Services	100	18	80,283	59 <i>,</i> 333	60,000	667	1.12%
500-Other Purchased Services	10,440	1,236	21,376	17,000	17,000	-	0.00%
600-Supplies	5,377	8,061	14,401	20,988	21,000	12	0.06%
800-Other	10,819	20,654	2,125	10,000	10,000	-	0.00%
Total Expenses	\$ 479,808	\$ 519,559	\$ 562,742	\$ 584,845	\$ 608,544	\$ 23,699	4.05%



# Department of Legal Services (022) FY 2024 Performance

# Spotlight

# **Department Mission**

To provide effective counsel, representation, and research to the Board of Education and District personnel on school district legal matters, as well as assistance in drafting policies, agreements and legal documents.

### **Department Overview**

The Department of Legal Services provides legal services for the District. The Department of Legal Services provides guidance to school administrators in dealing with safe school and other policy violations in order to ensure the safety and security for each person in the campus community, ensures compliance with antidiscrimination laws, and provides reasonable accommodations for students, employees, and staff with qualified disabilities.

### Key Outcome Measures

- Provide thorough and timely investigations of student or employee complaints of discrimination, harassment, and other grievances.
- Draft or review agreements and contracts involving the District.
- Provide reasonable accommodations for students and employees with qualified disabilities.
- Policies reviewed and adopted by the Board of Education.



#### FY 2022-2023 Accomplishments

- Drafted and reviewed multiple agreements and contracts for the Board of Education and District
- Drafted and reviewed Board policies for adoption, including School Unpaid Meal Charges, Sanitation in Schools, Selection and Reconsideration of School Library Materials, Student Conduct on Buses, and Community Engagement
- Conducted multiple investigations of student and employee complaints
- Oversaw creating and renewing ADA accommodation plans for employees
- Training school librarians on state law re: sensitive materials

- Continue legal review for agreements and contracts for the Board of Education
- Continue review and revision of existing Board Policies
- Further develop discipline reporting assessments for individual schools for State and Federal reporting
- Continue guidance and training to school administration regarding custody and guardianship
- Training school administrators on Title IX and the Athletics final rule
- Work with State Risk and Attorney General's Office on litigation

022 Department of Legal Services	2019-202	0	2020-2021	2	021-2022	2	022-2023	2	023-2024			
	Actual		Actual		Actual	Fi	nal Budget		Budget	2	023 vs. 202	24 Change
Description	FTE/Amou	nt	FTE/Amount	FT	'E/Amount	FT	E/Amount	FT	E/Amount	ļ	Amount	Percent
Administrators	2.	0	2.0		2.0		2.0		2.0		-	0.00%
ESP	1.	9	1.9		2.0		1.0		1.0		-	0.00%
Total FTE	3.	9	3.9		4.0		3.0		3.0		-	0.00%
100-Salary	\$ 387,61	9	\$ 378,862	\$	444,556	\$	414,984	\$	440,773	\$	25,790	6.21%
200-Benefits	159,83	7	152,157		172,295		165,038		172,499		7,461	4.52%
300-Purchased Services	7,35	4	7,103		10,324		50,000		50,000		- '	0.00%
500-Other Purchased Services	4,02	6	358		6,629		9,700		9,700		-	0.00%
600-Supplies	81	9	3,265		410		10,200		10,200		-	0.00%
700-Equipment	1,81	8	3,170		8,220		8,000		8,000		-	0.00%
800-Other	2,07	2	430		2,328		2,000		2,000		-	0.00%
Total Expenses	\$ 563,54	5	\$ 545,345	\$	644,761	\$	659,922	\$	693,173	\$	33,250	5.04%



# Department of Human Resources FY 2024 (045) Performance

# Spotlight

## **Department Mission**

Provide excellence in human resource leadership in support of the academic mission of the District

### **Department Overview**

The Department of Human Resources provides the following services: Employment (Posting/Application/Screening/Hiring) Processes) I-9 Verifications, background clearance/fingerprints, USBE Licensure/Endorsements/APPEL/ Qualified Status, salary placement/ enhancement level changes, employment verification, Canyons Teacher Effectiveness Support System (CTESS), **Canyons Leadership Administrator** Support System (CLASS), Canyons **Educational Support Professionals** Evaluation (CESPE) oversight, sick bank, Family Medical Leave Act (FMLA), military leave, substitutes, and employee/administrative support.

#### Key Outcome Measures

- Positions filled Posting, transferring, hiring
- **4** Employee Background Checks
- 🖊 Employee Evaluations
- **USBE Qualifications Compliance**
- University Partnerships



#### Human Resources - Recruitment/Hiring Data

- Facilitated the hiring of 20 administrators (5 District and 15 school), 205+ licensed employees, 71 contract ESP employees, 678 hourly/miscellaneous employees, and 320 new substitutes for a total of 812.
- Recruited at 16 licensed job fairs; 7 in-state, 6 out-of-state, and 3 virtual.
- Recruited at 6 ESP job fairs.
- Processed 182 administrative (130 School and 52 District), 1,300+ licensed, 2,954 educational support professionals, and 812+ substitute applications.
- Facilitated the hiring/training and pay for 550+ coaches.
- Rated 1,300+ prospective licensed candidates through VidCruiter.
- Administrative candidate applicant pool is 180+.
- ESP candidate applicant pool is 2,954 for 689 posted positions.
- Licensed Teacher candidate applicant pool is 560+.
- Sought 13,500+ reference checks on administrator, licensed, and ESP applicants.

#### SKYWARD - Fingerprint/Background Check Data\*

• Processed 1,348 fingerprint/background checks.

#### E-Verify - I-9 Verification Data\*

• Processed 2,160 I-9 employment verifications with 26 concerns resolved.

#### **USBE CACTUS – Educator Licensing\***

- Facilitating license renewal of 295 educators with the Utah State Board of Education.
- Supporting educators to become USBE-qualified: 52 LEA licenses/88 endorsements.
- Supported 27 APPEL and 2 APT educators in obtaining a Professional USBE license.
- Managing 72 educators in the APPEL preparation program.

#### **Employee/Administrative Support\***

- Processed 204 FMLA leave requests.
- Evaluated 43 Licensed and 33 ESP Sick Bank requests.
- Approved 2 Military Leave request.
- Provided substitute coverage for over 28,635 absences/unfilled positions.
- Facilitated 75+ Supervisory Assistance Team (SAT) meetings.
- Allocated and audited FTE budgets for 43 Schools and 10 District departments.
- Managed the Administrator, Licensed, ESP evaluation tools; CLASS, CTESS, and CESPE.
- Managed the Canyon's Alternate Pathway to Professional Educator License (APPEL).

#### Human Resources - University Presentations/Partnerships

- Presented to students at ISU, U of U, UVU, SUU, and BYU
- Partnerships continued with Utah Tech University, GCU, Luther College, ISU, SUU, U of U, USC, UVU, WSU, Westminster College, and WGU.
- Partnership continued with Salt Lake Community College Para educator transition to teaching, courses for APPEL licensure, and SpEd Mathematics endorsement.
- Hosted clinical experiences for 100+ practicum students and 58 student teachers.



#### FY 2022- 2023 Accomplishments

- Facilitated the hiring of 20 administrators (5 District and 15 school).
- Facilitated the hiring of 205 contracted licensed employees.
- Facilitated the hiring of 71 contracted, 678 hourly/ miscellaneous ESP employees.
- Facilitated the hiring of 320 new substitutes.
- Processed and recorded 1010 CTESS IQRs, 44 CLASS/D LQRs, and 650 CESPE evaluations.
- Processed 1,348
   fingerprint/background checks.

- Recruit and hire "Effective" and "Highly Effective" employees
- Be in compliance with State law regarding employee evaluations
- Be in compliance with State law regarding fingerprint / background checks
- Be in compliance with Federal law regarding I-9 verifications
- Be in compliance with USBE teacher licensure qualifications
- Be in compliance with Federal, State, and employment law
- Maintain and expand current University partnerships

045 Human Resources	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024		
	Actual	Actual	Actual	Final Budget	Budget	2023 vs. 202	24 Change
Description	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	Amount	Percent
Administrators	4.0	4.0	4.0	4.0	4.0	-	0.00%
ESP	7.0	7.0	7.0	7.0	7.0	-	0.00%
Total FTE	11.0	11.0	11.0	11.0	11.0	-	0.00%
100-Salary	\$1,127,958	\$1,211,645	\$1,216,108	\$1,277,591	\$1,389,150	\$ 111,560	8.73%
200-Benefits	564,106	484,964	422,190	446,027	476,379	30,352	6.80%
300-Purchased Services	47,759	46,853	53,012	65,000	65 <i>,</i> 000	-	0.00%
400-Purchased Property Services	-	-	-	-	-	-	0.00%
500-Other Purchased Services	26,383	20,721	27,161	40,000	40,000	-	0.00%
600-Supplies	16,234	23,335	24,667	140,800	140,800	-	0.00%
700-Equipment	-	217	-	3,000	3,000	-	0.00%
800-Other	200	-	-	4,000	4,000	-	0.00%
Total Expenses	\$1,782,640	\$1,787,735	\$1,743,138	\$1,976,418	\$2,118,329	\$ 141,911	7.18%



# Human Resources

FY 2024

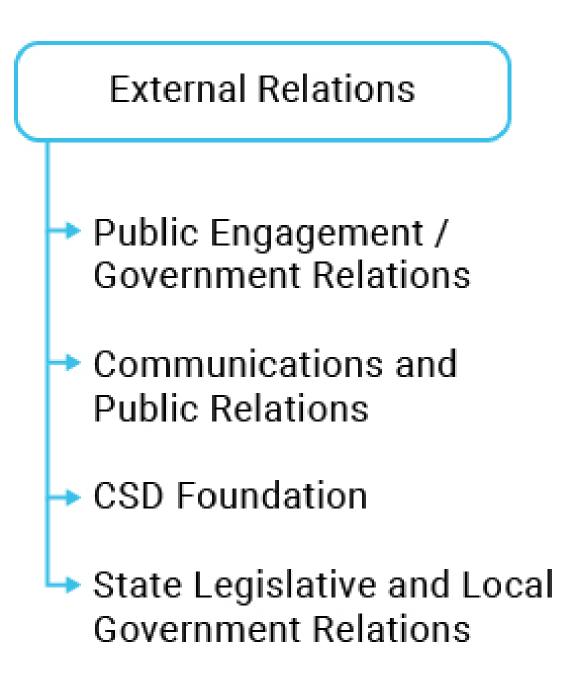
Report

# Performance

The Human Resources department uses performance data as a tool for improving the service delivery for our patrons. Below is a selected set of indicators that when looked at together, provide an indication of the department's overall performance.

Performance Measure	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2022-2023 Target
Facilitated hiring of:					
Administrators	12	11	21	20	10
Licensed employees	218	253	218	205	225
Contracted ESP employees	62	72	75	71	60
Hourly employees	886	764	646	678	800
Substitutes	197	202	328	320	250
Processed employee evaluations:					
CTESS Formally JPAS	390	511	655	1,010	800
CLASS Formally JAES	6	2	46	44	50
JCES	202	322	453	650	800
FMLA request approvals	150	138	181	204	150
Licensed employee with USOE	305	413	389	347	350
HR Employee Costs to General Fund Exp.	0.5%	0.5%	0.5%	0.5%	0.5%







# External & Government Relations (021)

FY 2024

# Performance

Spotlight

## **Department Mission**

Oversee all external public facing relations within the district. Supports the Board of Education and Superintendent to create smooth and timely operations. The Department creates and maintains a positive working relationship between Canyons School District and federal, state, and local elected officials.

### **Department Overview**

The Department is responsible for business involving the Board of Education, Government Relations, Community Relations and External Relations.

The External Relations Director supervises the support staff for the Board of Education, including Communications, Public Engagement and Web Development, as well as oversees the operations of the Canyons Education Foundation and Student Programs Administrator. In addition, the Director assists with policy discussion and employee negotiations.

External Relations maintains relationships with district stakeholders and elected officials on behalf of Canyons District and the Canyons Board of Education.

#### Key Outcome Measures

- Community relations with stakeholders
- Maintain relationships with national, state, county and city government entities particularly those within CSD boundaries
- Effective Board of Education meetings, events and communications
- Success of external communications, events and partnerships throughout the District
- 🖊 Successful employee negotiations
- Positive operations and outcomes of the Canyons Education Foundation
- Positive outcomes for Student
   Programs including peer court, gang
   prevention and parent education nights



#### **Board of Education Support**

Oversee the staff that supports the Board in public meetings, events, communications, and district recognitions. Arrange for technical and supply needs. Assure clear District/Board communications. Work to carry out Board of Education direction with integrity.

Serve on District negotiations team with Canyons Education Association and the Canyons Education Support Personnel Association. Complete special assignments from Board of Education and Superintendent.

#### **Government Relations**

Oversee all relations with elected officials. Assure District attendance at all legislative, interim, appropriations, committee, and USBE Board and committee meetings. Maintain constant contact with city mayors, councils and support staff.

#### **Public/Community Engagement**

Public Engagement Coordinator assists with Government Relations for local, county and state officials. Serves, by assignment, on city partnership boards and committees.

Oversee district-wide advertising and community/business communication to assure consistency via Peachjar, banner sales and additional advertising opportunities. Coordinates business partnerships on Canyons behalf. Approves all fundraising vendors for use in Canyons District.

Maintain and grow the alumni database for all of Canyons alumni.

Track development in Canyons by working with the cities and counties using Davis Demographics.

Coordinate Safe Walking Routes; coordinate with municipalities and train schools.

Volunteer approval; oversee the clearing of volunteers to work in Canyons schools, provide reporting tools for volunteer oversight, and assist in matching volunteers with district opportunities. Provide training for coaches, advisors and parent groups.

Coordinate Dual Immersion new foreign teacher support, assisting with teacher logistics and acclimation to living in Utah.

Coordinates district SCC training and statutory compliance on behalf of Board of Education. Selected to serve on the Utah State Board of Education Trust Advisory Council for a second 4-year term.

#### **Student Programs Administrator**

Coordinates peer court to meet the demand of the schools. Train and assist student peer court leadership.



Oversee Gang Advocacy, coordinating trainings, communication, and advocates. Additionally serve as CARI team liaison to cities.

Plan and carry out parent education nights throughout the school year.

#### FY 2022-2023 Achievements FY 2023-2024 Objectives Successful employee negotiations Per Board instruction, reimagine 4 2023 Legislative session outcomes year- round coordination with • Public Education received a 6% Canvons legislators. Legislative priorities developed by November. WPU increase Continue to establish and maintain • Growth fully funded • School safety funding relationships with legislative • Juvenile justice reform clean-up delegation & other elected bodies. **4** Successfully completed SCC training including newly elected officials Peer court grew from 47 cases to 104 Assist parent support groups with **Worked consistently on gang awareness** leadership and training and prevention including converting four Incorporate training for safe walking routes to SCCs and principals Title I schools to Choose Gang Free Integrated Safe Walking Routes into **4** Continue to grow peer court to meet the needs of schools adding sessions Public Engagement Trained and added development and weekly and two courts/night Train SROs, principals and staff on Davis Demographics software to our new juvenile justice and school department **4** Successfully implemented multiple safety law Canyoneering parent resource nights Create school reunification tracking, Attended National PTA convention contacts and MOUs Met with Federal delegation on education Include Instructional Coaches in training on volunteers, advertising, topics Successfully implemented assembly fundraising presenter approval process With SV Chamber double the number Welcomed 9 international teachers of female student participants Successfully hosted New Teacher Continue building alumni database welcome event Welcome and assist 12 new international teachers



021 External Relations	2	019-2020	2	020-2021	2	021-2022	2(	022-2023	20	023-2024			
		Actual		Actual		Actual	Fir	nal Budget		Budget	2	2023 vs. 20	24 Change
Description	FT	E/Amount	FT	E/Amount	FT	E/Amount	FT	E/Amount	FT	E/Amount		Amount	Percent
Administrators		2.0		2.0		3.0		3.0		3.0		-	0.00%
ESP		1.0		1.0		3.0		3.0		3.0		-	0.00%
Total FTE		3.0		3.0		6.0		6.0		6.0		-	0.00%
	~	460.044	<u>,</u>	470 750	<u>,</u>	602.002	<u>,</u>	752 706	÷	702.246	~	20 550	F 250/
100-Salary	\$	469,811	Ş	478,756	\$	692,093	Ş	753,796	\$	793,346	Ş	39,550	5.25%
200-Benefits		146,012		149,407		215,056		250,795		264,224		13,429	5.35%
300-Purchased Services		4,187		7,726		10,415		5,000		5,000		-	0.00%
400-Purchased Property Services		4,000		-		-		2,500		2,500		-	0.00%
500-Other Purchased Services		1,192		1,006		7,445		7,700		7,700		-	0.00%
600-Supplies		5,140		6,781		6,528		11,500		11,500		-	0.00%
800-Other		-		-		-		1,500		6,000		4,500	0.00%
Total Expenses	\$	630,342	\$	643,676	\$	931,536	\$1	L,032,790	\$1	L,090,270	\$	57,479	5.57%



# Department of Communications FY 2024 (051) Performance

Spotlight

## **Department Mission**

Support, promote, and positively brand Canyons District and its schools by providing accurate and timely information to the public and employees.

### **Department Overview**

The Office of Public Communications is an information resource for CSD schools, employees, and the community at large. The department includes the official CSD spokespeople who respond to news media, public information, and government records requests. The department also is responsible for official CSD and school logos; the content and design of CSD's family of websites; customer service assistance and training; employee and community newsletters and marketing materials; the official CSD social media pages and video streaming services; CSDsupported mobile apps; the planning and execution of major District and Board events; and the development and execution of strategic, emergency, and crisis communication plans.

#### Key Outcome Measures

- Maintain an attractive and informative website to attract more visitors and further engage the community
- Maintain publishing schedule for internal and external newsletters and podcast for CSD-related issues
- Develop and execute rollout plans for ParentSquare and CSDtv, two main communication platforms
- Leverage social media pages to magnify CSD accomplishments, branding
- Plan annual events to celebrate the achievements of CSD community



#### FY 2022-2023 Accomplishments

- Helped oversee and communicate results of security audit of all CSD schools
- Increased participation and interest in major events, ceremonies, and awards programs
- Participated in Operations subcommittee of CSD's Strategic Plan
- Redesigned CSD website, online landing pages
- Oversaw implementation of ParentSquare
- At the direction of the Board of Education, conducted surveys of parents, employees
- Assumed strategic enrollment and marketing responsibilities

- Launch CSDtv, a CSD-operated streaming service and TV station
- Organize and oversee student and employee attraction and retention marketing initiatives
- Build on success of weekly Operations Meeting to align departments, inform internal audience of important events, and encourage collaboration
- Complete additions and updates to Incident Command Manual
- Continue enhancing the userexperience on the CSD website
- Develop and reinforce major messages via online, in-person and print communications

051 Communications	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024		
	Actual	Actual	Actual	Final Budget	Budget	2023 vs. 202	24 Change
Description	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	Amount	Percent
Administrators	2.0	2.0	2.0	2.0	2.0	-	0.00%
ESP	2.9	3.4	3.9	4.9	4.9	-	0.00%
Total FTE	4.9	5.4	5.9	6.9	6.9	-	0.00%
100-Salary	\$ 457,289	\$ 488 <i>,</i> 676	\$ 501,441	\$ 602,332	\$ 653,756	\$ 51,424	7.87%
200-Benefits	182,635	202,026	232,612	296,136	310,608	14,472	4.66%
300-Purchased Services	980	2,050	14,600	12,000	12,000	-	0.00%
500-Other Purchased Services	41,712	65 <i>,</i> 823	42,965	55,000	63,000	8,000	12.70%
600-Supplies	64,049	58,513	114,017	237,500	247,500	10,000	4.04%
800-Other	195	494	205	700	700	-	0.00%
Total Expenses	\$ 746,860	\$ 817,582	\$ 905,840	\$1,203,667	\$1,287,564	\$ 83 <i>,</i> 897	6.97%



# Department of Communications

FY 2024

# Performance

Report

The Communications Department uses performance data as a tool for improving the service delivery for our patrons. Below is a selected set of indicators that, when looked at together, provide an indication of the division's overall performance

To increase community knowledge about District initiatives and events, the Office of Public Communications provides timely information in various formats and platforms. The printed newsletter, CSD2U, is mailed to parents of Canyons students to spotlight achievements and advancements of the Canyons District community. We continue to emphasize content that parents and employees have told us they would like to see in marketing materials. Another publication, All Across Canyons, which focuses on the vision and values of the District, is sent via U.S. Postal Service to all patrons. The department also aims to create brand awareness, build relationships, and engage internal and external audiences through the use of newsletters, podcasts, mobile apps, and online updates to the Board of Education, Principals, and Administrators. In addition, staff members in the department produce a twice-monthly newsletter, called iKnow, for all employees. The two department directors continue to provide leadership on CSD's Emergency Management Team and oversee the weekly Operations Meeting. The Department of Communications also relays information about District achievements and advancements through web and social media channels in efforts to increase engagement in these mediums. Additional, strategic communication tools have been implemented to gather analytics regarding CSD online messages and information. The analytics are used to improve content and contentusability by CSD audiences. This effort will focus on connectivity of information and branding across our print, web and social media platforms. The intended outcome will be a strengthened message, increased engagement, search engine optimization, and improved user experiences.



# Canyons Education Foundation FY 2024 (075) Performance

### **Department Mission**

The Canyons Education Foundation works to enhance the educational experience for students of the Canyons School District through community partnerships and fundraising.

#### **Department Overview**

Created to facilitate business and community involvement in building an unparalleled education system in Canyons District. The Foundation and its partners work to cultivate ideas, motivate participation and encourage monetary or in-kind contributions. A governing board of community leaders and local volunteers provides organizational oversight with assistance from dedicated district employees.

The major aim of the Foundation is to facilitate community involvement supporting Canyons School District to complement and support the overall mission of the Board of Education. To that end, the Foundation pledges to maintain a laserlike focus on providing additional resources to support students, teachers and schools in Canyons District.

#### Key Outcome Measures

Spotlight

- Donations (both in-kind and monetary) received into the Foundation
- Track donations and spending and provide accurate reports
- Organize and run events to gather support and raise funds for Foundation initiatives
- Engage community and business leaders to support our cause or serve on the Foundation Board
- Encourage teacher innovation and teaching excellence by providing funding opportunities for new initiatives
- Focus goals to the greatest needs in the district including our emerging Resource Closet needs
- Promote Foundation success stories both internally and externally



#### **Fundraising and Partnership Initiatives**

- Fund college scholarships for selected students at all six CSD high schools.
- Pursue additional private scholarship funding for CSD students and foster donor relationships.
- Award grants to teachers for innovation in the classroom.
- Fund projects through the DonorsChoose.Org platform for teachers.
- Nurture current Foundation Board relationships and look for opportunities to grow board membership.
- Support students and programs with specific and unique needs.
- Engage district employees and community to raise money for needs that are above and beyond the scope of district budgets.
- Supply provisions for students living in transition or in-shelter.
- Partner with local community groups and businesses to stock and replenish food and clothing pantries at Canyons schools.
- Work closely with local Chambers of Commerce to remain an active part of the community and facilitate closer relationships with local businesses.
- Cultivate relationships with other school district foundations; The Canyons Education Foundation is a member of the Utah Association of Public School Foundations and participates in the National Association of Education Foundation conferences and trainings.
- Be fiscally responsible for funds donated. Provide accurate reporting to CEF Board, District, and the public on financials.
- Continue to grow Foundation endowment for future generations.



#### FY 2022-2023 Accomplishments

- Provided \$65,000 in 44 college scholarships through Foundation and private funds, including 3 new sponsored by donors.
- Increased Bright & Rising Star Scholarship amounts and made them multi-year awards.
- 4 11 Rizepoint STEM Camp and four my529 College Savings Account scholarships.
- First payouts, to graduating seniors, of my529 scholarships awarded 5 years ago.
- Procured \$200K from current CEF Board Member for a new endowment account.
- Successful Golf Tournament at Wasatch State Park for a net of \$88,903.
- Awarded \$99K in Foundation Innovation Grants for 14 inspiring classroom projects.
- Spring Gala at Siempre was an amazing event netting over \$67K.
- Raised \$44,500 in holiday giving for families in need.
- Second Annual Virtual Fun Run in February 2023 raising funds for the Resource Closet and involving employees in community activity.
- New business partner, Cyprus Credit Union, provided funds for Teacher of the Year.
- Allotted \$20,000 to Student Services for mental health screening nights and counseling.
- Supported Unified Sports in Canyons District and funded the HS Basketball Tournament.
- Awarded \$32K in DonorsChoose projects for teachers and secured an additional \$54K in matching funds for a total of \$86K.

- Kick off a Grow Your Own, employee funded scholarship program with HR and Communications.
- Engage and grow business partnerships to support Foundation events and initiatives.
- Increase support for Unified Sports in Canyons District with funds from our annual Fun Run. Expand middle school program and participation.
- Raise awareness of our Resource Closet through internal and external messaging.
- Pursue grant opportunity with potential donor for DI Vouchers, storehouse vouchers and mental health supports.
- Expound on success of golf tournament and spring gala, try to exceed net earnings from previous years.
- Participate in community events to share Canyons Education Foundation's mission and encourage donations.
- Strengthen CEF board member participation and meet fundraising goals, clearly communicate the role and expectations of being on the CEF board.



# **Canyons Education Foundation**

FY 2024

Report

# Performance

The Canyons Education Foundation uses performance data as a tool for improving the service delivery for our patrons. Below is a selected set of indicators that, when looked at together, provide an indication of the division's overall performance

Performance Measure	FY	2019-2020	FY	2020-2021	FY	2021-2022	FY	2022-2023	2023-2024 Target
Fund Raising Events (Net Revenue)									
Annual Golf Tournament	\$	84,111	\$	118,000	\$	90,866	\$	88,878	\$ 90,000
STEAM Gala fundraiser	\$0	Covid-19	\$0	Covid-19	\$	68,717	\$	67,977	\$ 70,000
Foundation Scholarships	\$	8,500	\$	8,500	\$	11,000	\$	16,000	\$ 18,500
Dedicated Scholarships	\$	30,900	\$	36,000	\$	51,500	\$	49,000	\$ 50,000
Foundation Innovation Grants	\$	110,000	\$	49,800	\$	97,353	\$	99,376	\$ 100,000

075 Education Foundation	2(	019-2020 Actual	2(	020-2021 Actual	2	021-2022 Actual	022-2023 nal Budget	)23-2024 Budget	2023 vs. 202	4 Change
Description	FT	E/Amount	FT	E/Amount	FT	E/Amount	E/Amount	E/Amount	Amount	Percent
Administrators		-		-		-	-	-	-	0.00%
ESP		1.8		1.8		1.0	1.0	1.0	-	0.00%
Total FTE		1.8		1.8		1.0	1.0	1.0	-	0.00%
100-Salary	\$	142,188	\$	143,136	\$	139,639	\$ 107,796	\$ 115,127	\$ 7,330	6.80%
200-Benefits		45,203		45,711		47,632	43,099	45,129	2,030	4.71%
300-Purchased Services		-		-		-	3,000	3,000	-	0.00%
500-Other Purchased Services		9 <i>,</i> 565		12,276		15,561	25 <i>,</i> 865	25,865	-	0.00%
600-Supplies/Food		691,828		494,153		692,104	879 <i>,</i> 000	916,800	37,800	4.30%
800-Other		4,904		4,168		8,981	4,800	4,800	-	0.00%
Total Expenses	\$	893,688	\$	699,444	\$	903,917	\$ 1,063,560	\$ 1,110,721	\$ 47,160	4.43%







# Business Administrator (015)

FY 2024

# Performance

Spotlight

## **Department Mission**

Build quality relationships based on trust and respect with those we serve in order to provide funding and a safe, healthy, and innovative learning environment through exceptional customer service

### **Department Overview**

The Business Administrator is responsible for all financial areas of the District as well as purchasing, facilities, new construction, risk management, child nutrition and transportation operations. The financial operations of the District include all bond financing, budgeting, and financial reporting activities. The office acts as a liaison with state elected and other officials in all matters regarding statewide school finances, appropriations, and tax policy, as well as providing testimony on District finances during sessions of the Utah Legislature. The Business Administrator is part of the District's negotiation team in the employee negotiation process with the two District associations.

### Key Outcome Measures

- Bond rating for General Obligation Bonds
- Financial health of the District
- ↓ Overall status of District facilities
- Operation of Nutrition Program
- Savings generated from Purchasing Department
- Risk Management and school safety issues
- Transportation routes pick-up and drop-off schedules



The following departments report to the Business Administrator's office:

Accounting and Budgeting, Payroll, and Insurance: The Accounting and Budgeting department is responsible for the preparation and processing of all transactions related to budget planning as well as the establishment, execution, maintenance, and monitoring of budgetary allotments and outcomes. Payroll and the corresponding deductions and benefits are included in the department. The department also oversees the employee's health insurance benefits.



**Facilities and Maintenance:** The Facility and New Construction departments are responsible for reviewing, maintaining, and assessing all buildings in the District. This includes custodial, maintenance, new construction, building renovation and remodeling, site upgrades, roof replacements, major repairs, and relocation of portable classrooms. Risk Management is included in the department as it oversees the safety and security concerns of all school campuses.

**Purchasing:** The Purchasing and General Services department provides procurement and contracts, warehousing, mail delivery, and printing services.

**Nutrition Services:** The Nutrition Services department is to improve the nutritional wellbeing of students by operating a non-profit school meals program.

**Planning and Enrollment:** The Planning and Enrollment department handles school boundary issues, special permits, safe walking routes and oversees the school calendars. It also forecasts future school enrollments.

**Transportation:** The Transportation department is responsible for bussing all eligible students. The department also transports students for field trips and activity events. The department is in charge of maintaining all the bus fleet and the white fleet.

The Performance Measures for the Business Administrator will be those shown in the departments above.



#### FY 2022-2023 Accomplishments

- Received the ASBO Meritorious Budget Award for FY 2023 for thirteenth consecutive year
- Received the GFOA Award for Best Practices in School Budgeting for FY2023 budget book for the thirteenth consecutive year
- Completed the rebuilds of Glacier Hills and Peruvian Park elementary schools
- AAA Bond ratings was maintained from Fitch Ratings and Moody's Investor Services. Canyons School District is one of only about 100 districts nationwide with this distinction

- Receive the GFOA and ASBO budget and financial reporting awards
- Complete the rebuild of Union Middle School
- Improve school lunch participation rate
- Continue to make improvements districtwide regarding student and school safety
- Enhance student enrollment accuracy projections
- Continue to refine an FTE equity formula to address student needs districtwide

015 Business Adminstrator	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024		
	Actual	Actual	Actual	<b>Final Budget</b>	Budget	2023 vs. 202	24 Change
Description	FTE/Amoun	t FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	Amount	Percent
Administrators	1.0	1.0	1.0	1.0	1.0	-	0.00%
Total FTE	1.0	1.0	1.0	1.0	1.0	-	0.00%
100-Salary	\$ 196,542	\$ 211,778	\$ 223,725	\$ 232,900	\$ 245,127	\$ 12,227	5.25%
200-Benefits	75,515	80,630	83,983	88,098	92,484	4,386	4.98%
300-Purchased Services	250	12,126	25,783	37,000	37,000	-	0.00%
400-Purchased Property Services	24,000	24,000	24,000	24,000	24,000	-	0.00%
500-Other Purchased Services	7,073	11,127	8,238	25,000	11,500	(13,500)	(54.00%)
600-Supplies	67,864	67,950	59,143	74,415	74,500	85	0.11%
800-Other	720	1,605	550	2,770	2,770	-	0.00%
Total Expenses	\$ 371,964	\$ 409,216	\$ 425,421	\$ 484,183	\$ 487,381	\$ 3,198	0.66%



# Department of Accounting, Budgeting, and Auditing (083)

# Performance

Spotlight

FY 2024

## **Department Mission**

Provide timely payroll, insurance, accounting and budget services to the employees of Canyons School District

### **Department Overview**

The department has been labeled the "face of the District" because it affects so many aspects of the District operations. Employees, who are the heart of the education process, are depending on accurate and timely payroll and insurance reporting. Effective operations of schools and departments are directly linked to the budgets provided by this department. The department must maintain good relationships with vendors through timely payment of invoices; otherwise they may not wish to conduct business with the District. The department is divided into five areas: Payroll, Insurance, Accounts Payable, Financial Reporting, and Treasury.

#### Key Outcome Measures

- Receive the GFOA & ASBO award for the Annual Comprehensive Financial Report
- Receive the GFOA and ASBO award for the Comprehensive Annual Budget Report
- 🔱 Unqualified audit opinion
- Bond ratings for General Obligation Bonds
- Participants in Wellness Challenges

#### **Pavroll**

The payroll staff ensures timely and accurate payment to employees while adhering to applicable federal and state laws and District policies. The staff inputs 3,000 monthly timesheets, reviews contracts for 2,900 full-time employees, pays 5,200 employees twice each month, processes 7,230 annual W-2s, files monthly and quarterly tax returns, submits semi-monthly retirement contributions to Utah Retirement Systems, and maintains semi-monthly deductions for employees with

401k/403b/457/IRA plans, CEA, and other contributions. The department also manages a time keeping system for 2,000 hourly employees. The assistant director of accounting and four payroll assistants support these functions.

#### Insurance

The insurance staff enrolls and maintains records for all employees enrolled in District health benefits. All 2,900 contract employees are eligible for health insurance. Employees can also select from among voluntary vision, dental, disability, and life insurance plans. Currently 2,219 employees elect the District's insurance. The staff must verify the proper amounts for premiums and health savings are being deducted from the employee payroll checks. The staff also maintains the retiree (GASB) benefits for which 325 employees are eligible. A benefits coordinator and two benefits assistants support this function.

#### **Accounts Payable**

The accounts payable staff process and pay District invoices. The staff inputs over 500 invoices weekly and reviews and posts to Skyward (the District's financial system) 4,000 monthly credit card payments. Three accounts payable assistants support this function.

#### **Financial Reporting**

The accounting staff prepares the annual budget, the Annual Comprehensive Financial Report, and the Annual Financial Report and Annual Program Report required by the Utah State Board of Education (USBE). The staff reconciles all bank accounts monthly, verifies that balance sheet accounts are accurate at any time during the year, files timely reimbursements for Federal and State programs, regularly train assistants at school and district locations, and reviews financial transactions of principals and assistants. Two accountants and one assistant support these functions.

#### Treasurv

The Director of Accounting oversees the cash and investment management which includes managing the cash flow needs of the District and investment of the District's cash balances; maintains banking relationships which include oversight of banking activities, including deposits, wire

transfers, credit card payments and electronic transactions; and debt management which includes administration of District debt issuance to provide funds for capital projects and works with the District's external financial advisor to analyze refunding opportunities,













monitor compliance with bond covenants, and coordinate continuing disclosure obligations. The Director of Accounting and an assistant support these activities.

#### FY 2022-2023 Accomplishments

- FY 2021-2022 Annual Comprehensive Financial Report received the GFOA and ASBO award for financial reporting
- FY 2022-23 Comprehensive Annual Budget Report received the GFOA and ASBO award for budgeting
- Received an unqualified opinion from the external auditor for FY 2021-2022 with no findings in management letter
- Updated the fee schedule and spend plan for secondary schools that met the State's requirements
- Started the process to go paperless with our P-card program

#### FY 2023-2024 Objectives

- Receive the GFOA and ASBO award for budgeting
- Receive the GFOA and ASBO award for financial reporting
- Update the accounting manual for the new school year
- Work to improve the participation in the District's Wellness Challenges
- Review options to pay vendors

083 Accounting Services	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024		
	Actual	Actual	Actual	Final Budget	Budget	2023 vs. 2024 Change	
Description	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	Amount	Percent
Administrators	2.0	2.0	2.0	2.0	2.0	-	0.00%
ESP	12.6	13.0	13.0	12.0	12.0	-	0.00%
Total FTE	14.6	15.0	15.0	14.0	14.0	-	0.00%
100-Salary	\$ 1,025,478	\$ 1,070,861	\$ 1,126,920	\$ 1,123,595	\$ 1,215,004	\$ 91,409	8.14%
200-Benefits	671,741	422,174	409,350	473,906	498,815	24,909	5.26%
300-Purchased Services	22,360	53,082	23,370	15,000	15,000	-	0.00%
500-Other Purchased Services	5,236	1,553	2,065	18,000	18,000	-	0.00%
600-Supplies	17,982	13,409	19,567	36,420	36,420	-	0.00%
800-Other	124,934	140,713	110,653	137,000	137,000	-	0.00%
Total Expenses	\$ 1,867,731	\$ 1,701,792	\$ 1,691,925	\$ 1,803,921	\$ 1,920,239	116,318	6.45%

\*Employees paid from the Self-Insurance Fund are included in FTE's.



### Accounting, Budgeting, and Auditing FY 2024

# Performance

Report

The Accounting, Budgeting, and Auditing Department uses performance data as a tool for improving the service delivery for our patrons. Below is a selected set of indicators that when looked at together, provide an indication of the division's overall performance

Goal	Expected Outcome	Performance Measure	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024 Target
Leadership	Prudent fiscal	Bond ratings for general obligation bonds					
& Image	stewardship	Fitch Ratings	AAA	AAA	AAA	AAA	AAA
& inage	stewaruship	Moody's Investor Services	AAA	AAA	AAA	AAA	AAA
		Receive "clean" audit report from indepentent CPA					
		Firm and less than two findings (number of					
		consecutive years)	11	12	13	14	15
		Receive the GFOA Certificate of Achievement for					
		Excellence in Financial Reporting (number of					
	Provide accurate	consecutive years)	11	12	13	14	15
	and Almark Alman at al	Receive the ASBO Certificate of Exellence in					
	and timely financial	Financial Reporting (number of consecutive years)					
	information and		11	12	13	14	15
Enhance	accounting services	Receive the ASBO Meritorious Buget Award					
Current		(number of consecutive years)	10	11	12	13	14
Services		Receive the GFOA Distinguished Budget					
		Presentation Award (number of consecutive years)					
			10	11	12	13	14
		Number of school audits completed annually*	15	15	11	7	17
	Provide accurate	Invoices processed per FTE clerk	11,277	9,947	9,927	9,414	9,300
	and timely	Percent of vendor invoices paid within 30 days	82%	85%	83%	85%	90%
	payments to	Investment Income Generated	\$ 6,433,352	\$ 1,565,329	\$ 419,253	\$ 8,258,100	\$ 8,078,340
	vendors and	Winter Healthy Lifesytle Challenge	204	268	219	199	270
	employees	Summer Active Lifestyles Challenge	255	124	227	176	260

\* Elementaries and special schools are reviewed every 3 years. Secondary schools are reviewed every other year.



### Department of Purchasing and FY 2024 General Services (086, 087) Performance

# Spotlight

### **Department Mission**

To provide goods and services to support student achievement consistent with the mission of the District in supporting student progress towards college and career readiness

#### **Department Overview**

The Purchasing & General Services Department (PGS) provides procurement and contracts, logistics', warehousing, District mail, Printing Services and other essential services to CSD schools and department. PGS oversees the acquisition, receipt and distribution of goods and services throughout the District. Additionally, the CSD Purchasing & General Services Department adheres to all federal, state and District guidelines, ensures maximization of taxpayer dollars, and provides a value-added service by tracking and appropriately disposing of all materials. PGS also removes and transfers District assets between schools as requested.

#### **Key Outcome Measures**

- Improve better customer service by implementing and enhancing better ways to secure the goods and services required by our customers.
- Provide staff and students with the goods and services requested at the right price, and in a timely manner.
- Improve our support and services to all District customers.
- Improve communication with online training with our staff and those that we support to maintain compliance with State Code and District Policy.



The Chief Procurement Officer/Director of Purchasing for the District has been delegated responsibility by the Board of Education to ensure that all goods and services are purchased wisely and within the laws and policies governing public procurement, to maintain transparency, and ensure that all taxpayer dollars are spent wisely.

The following departments report to the Purchasing and General Services Department:

#### Purchasing

Purchasing is responsible to secure all goods and services needed by the District in a timely and transparent manner and in congruence with Federal, State and District laws and guidelines. Ensure an open and competitive procurement process. Oversee and manage the District's purchasing card program. Examples of goods and services purchased are: construction of new buildings, paper, copiers, vehicles and medical insurance.

#### Warehouse

Warehouse is responsible for all aspects of logistics for the District. This includes but is not limited to: requests by schools and departments to move large items from one location to another, storage of items, all aspects of District surplus and salvage, the storage and distribution of high turn items at a substantial savings including all USDA and other food items needed by the District.

#### **Fixed Assets**

Fixed Assets oversees all District assets including the support and training of school and District personnel. This includes an annual inventory and reconciliation of all District assets.

#### Travel

Travel is responsible to support both student and adult travel. This includes securing the best fares and other related travel arrangements while maintaining compliance with District travel policies.

#### **Teacher Resource Center/Copy Center (TRC)**

TRC supports teachers in development of lesson plans. The objective of the Copy Center, with limited staff, is to provide duplication services to all Schools and Departments in the District and to do so in a timely and very cost-effective manner.

#### **District Mail**

District Mail supports the distribution of District mail on a daily basis. Also includes support to schools and departments enabling all to create and mail pieces taking advantage of USPS discounts available through automation.



#### FY 2022-2023 Accomplishments

- Enhanced our product offerings and service available from TRC and Copy Center.
- Ordered furniture and equipment from Union Middle School.
- Established many district contracts streamlining the ordering process.
- Developed several multidistrict contracts for goods and services.
- Supported UCARE cooperative
   SAVINGS totaling greater
   than \$8.5 million.

#### FY 2023-2024 Objectives

- Reduce average turnaround time from requisition input to issuing the purchase order through contracting.
- Provide first rate customer experience to all school and departments.
- Streamline Pcard reconsolidation process – paperless.
- Provide additional training of Federal, State and District procurement laws, policies, and processes
- Enhance contracting process and contract performance.

086, 087 Warehouse and	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024		
Purchasing	Actual	Actual	Actual	<b>Final Budget</b>	Budget	2023 vs. 20	24 Change
Description	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	Amount	Percent
Administrators	1.0	1.0	1.0	1.0	1.0	-	0.00%
ESP	23.0	22.0	22.0	22.0	22.0	-	0.00%
Total FTE	24.0	23.0	23.0	23.0	23.0	-	0.00%
100-Salary	\$1,438,681	\$1,412,304	\$1,498,835	\$1,628,436	\$1,771,615	\$ 143,179	8.79%
200-Benefits	661,883	613,233	666,487	705,736	743,006	37,270	5.28%
300-Purchased Services	-	-	-	10,000	10,000	-	0.00%
400-Purchased Property Services	6,370	5 <i>,</i> 679	7,854	10,000	10,000	-	0.00%
500-Other Purchased Services	114,716	63,082	64,339	93,000	103,000	10,000	15.85%
600-Supplies	263,373	212,142	223,247	215,500	242,000	26,500	12.49%
700-Equipment	11,083	21,116	10,959	28,000	30,500	2,500	8.93%
800-Other	-	-		-	-	-	0.00%
Total Expenses	\$2,496,106	\$2,327,556	\$2,471,721	\$2,690,672	\$2,910,121	\$ 219,449	8.16%



### Purchasing and General Services

#### FY 2024

Report

# Performance

The Purchasing and General Services Department uses performance data as a tool for improving the service delivery for our patrons. Below is a selected set of indicators that when looked at together, provide an indication of the division's overall performance.

Performance Measure	2	019-2020	2	020-2021	2	021-2022	2	022-2023	FY	2023-2024 Target
Estimated savings from bid process	\$	4,000,000	\$	4,200,000	\$	4,400,000	\$	4,700,000	\$	4,900,000
Total Spent - purchase card	\$	5,826,395	\$	6,100,000	\$	7,276,683	\$	9,109,276	\$	8,000,000
Est Transactions on purchase card		38,055		40,000		43,000		50,500		50,000
Est Pcard rebate - revenue	\$	99,000	\$	95,000	\$	140,970	\$	288,577	\$	280,000
Est Surplus/Recycling revenues	\$	189,044	\$	150,000	\$	264,446	\$	77,528	\$	80,000
TRC vists (est)		1,800		2,000		1,244		1,126		1,100
TRC sales	\$	22,770	\$	23,900	\$	10,328	\$	26,936	\$	26,000
Copy Center orders		1,603		1,650		1,355		1,229		1,250
Copy Center turnaround time in days		1.5		1.5		1.5		2.0		2.0
Copy Center sales	\$	240,480	\$	252,500	\$	192,972	\$	175,553	\$	185,000
Est savings - Copy Center	\$	68,000	\$	69,000	\$	57,892	\$	62,000	\$	65,000
Est value of warehouse orders delivered	\$	2,460,000	\$	2,500,000	\$	3,048,972	\$	4,038,145	\$	4,000,000
Employee Costs to General Fund Exp.		0.8%		0.7%		0.7%		0.7%		0.7%



# Department of Facilities Services (078, 079)

# Performance

Spotlight

FY 2024

### **Department Mission**

Provide state of the art facilities for our students, community, and staff; rendering professional customer service with integrity.

#### **Department Overview**

The Facilities Services Department is responsible for providing exceptional maintenance, custodial, grounds, construction, and utility and support services to all District physical facilities in order to provide a safe and clean environment for effective learning for all students, staff, and patrons.

The Facilities Services Department is responsible for the following services:

- Construction
- Custodial
- Grounds
- Maintenance
- Energy & Utilities
- Facility Scheduling
- Risk Management
- 24-hour Alarm and Security Services

#### Key Outcome Measures

- Increase the productivity and efficiency of our maintenance staff by updating and improving our work order management system and improving our staff response time
- Improve customer/school satisfaction and trust by improving our communication, professionalism, and implementing a customer service survey for all district facilities
- Provide our students and staff with a safe, comfortable, and positive learning environment
- Continue to improve our long-range capital planning and the development of an ongoing capital facilities plan
- Continue to develop and improve a year-long capital improvement plan in conjunction with the purchasing department to streamline the design and bidding process



**Construction Services** – The Construction Services Division is responsible for new construction, capital renovation, building, and remodeling projects; pre-construction services, plan and peer reviews, building and project inspections, fire code inspections, site upgrades, roof replacements and major repairs, all bond projects, and the relocation of portable classrooms. It is also responsible for all other small capital outlay building and site projects including office and classroom remodels, computer room upgrades, and asbestos removal.

**Custodial and Grounds Services** – The Custodial and Grounds Services Division is responsible for all cleaning and custodial duties, including minor to moderate maintenance tasks at each District facility. They also provide exceptional training opportunities for all full and part-time custodial staff. Grounds services, under the direction of the Custodial Coordinator, are responsible for all aspects of lawn and grounds care, including snow removal and small capital site improvements.

**Maintenance Services** – The Maintenance Services Division is responsible for all aspects of maintenance. This includes electrical, alarms, plumbing, general trades, and carpentry, painting, roof and asphalt repairs, kitchen equipment repairs and HVAC mechanical and building control services. It also maintains a very effective and efficient preventive maintenance program at each District facility.

**Energy and Utility Services** –The Energy Services Division is responsible for energy-saving programs including lighting-upgrades, building climate control programs, and water management programs which include outdoor sprinkling system upgrades. Energy Services is also responsible for all District facility utilities.

**Facility Scheduling Services** – The Facility Scheduler is responsible for scheduling all field and play areas, gymnasiums, auditoriums, and designated conference rooms. These activities are coordinated with school officials, patrons, cities, and county officials.

**Risk Management** – Risk Management is responsible for all fire and security alarm systems. It is also responsible for safety and emergency awareness programs, hazardous waste programs, and Americans with Disability Act (ADA) compliance. This Division works very closely with Communications, Transportation, and Insurance.

**24-hour Alarm and Security Services** – These services provide a sense of comfort and security to each of our district facilities 24 hours a day throughout the year, including weekends and holidays. All security and fire alarm systems are maintained, tested, and inspected on a regular basis.

**After-Hour Maintenance Services** – This service provides expanded general maintenance services to all district facilities until 10:30 p.m. each contract working day. They are also responsible and provide emergency maintenance services 24 hours a day.



#### FY 2022-2023 Accomplishments

- Completed construction of the new Peruvian Park and Glacier Hills Elementary schools
- ↓ Completed Phase I at Diamond Ridge.
- Completed several small capital projects including carpet replacements at Copperview and Lone Peak, Corner Canyon track resurfacing, baseball/softball field repairs at Alta, a chiller replacement at Brookwood, kitchen upgrades at Granite and Draper, and security camera upgrades at ten elementaries, Corner Canyon tennis courts and offices
- Updated the emergency management plan for the District
- ✤ CPR trained the Facilities office staff

#### FY 2023-2024 Goals & Objectives

- Complete the construction for the new Union Middle
- Release bidding packages for small capital summer projects within the first two months of the year to ensure maximum bidding candidates and optimal bidding climate
- Playground upgrades at Park Lane and Lone Peak for ADA access
- Complete the new Alta High band room and install new trophy cases
- Complete a feasibility study for CTEC, Crescent View Middle, Eastmont Middle and Jordan High
- Complete lighting upgrades at Brookwood and Canyon View elementary schools
- Install emergency response radio repeaters at Alta and Hillcrest
- **4** Review all school safety and security plans

078/079 Facilitities & Maintenance/Custodial	2019-2020 Actual	2020-2021 Actual	2021-2022 Actual	2022-2023 Final Budget	2023-2024 Budget	2023 vs. 202	4 Change
Description	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	Amount	Percent
Administrators	2.0	2.0	2.0	2.0	2.0	-	0.00%
ESP	191.0	194.0	194.0	192.0	189.0	(3.0)	(1.56%)
Total FTE	193.0	196.0	196.0	194.0	191.0	(3.0)	(1.55%)
100-Salary	\$ 9,555,324	\$ 10,005,079	\$ 10,577,634	\$11,760,643	\$12,888,215	\$1,127,572	9.59%
200-Benefits	3,989,180	4,211,199	4,285,190	4,978,577	5,131,240	152,664	3.07%
300-Purchased Services	32,575	38,420	22,779	100,000	100,000	-	0.00%
400-Purchased Property Services	1,159,271	1,224,059	1,447,050	1,847,000	1,652,000	(195,000)	(10.56%)
500-Other Purchased Services	39,704	20,711	29,304	37,000	37,000	-	0.00%
600-Supplies	2,005,819	1,921,067	2,066,885	2,491,987	2,438,126	(53 <i>,</i> 861)	(2.16%)
800-Other	401	370	-	-	-	-	0.00%
Total Expenses	\$16,782,274	\$ 17,420,905	\$ 18,428,843	\$21,215,207	\$22,246,581	\$1,031,375	4.86%

Note: Includes all FTE's and expenses at the school and district level for maintenance and custodial services.

\*Employees paid from the Capital Outlay Fund are included in FTE's.

\*Expenditures are General Fund only, utilities have been excluded.



### **Facilities Services**

FY 2024

# Performance

Report

The Facilities Services Department uses performance data as a tool for improving the service delivery for our patrons. Below is a selected set of indicators that when looked at together, provide an indication of the division's overall performance.

Performance Measure	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024 Target
Number of buildings	49	49	47	49	49
Total lawn acres	382	382	348	370	371
Total building square footage	5,634,140	5,873,316	5,764,072	6,022,748	6,045,755
Water usage per square foot	\$0.27	\$0.28	\$0.22	\$0.24	\$0.25
Gas usage per square foot	\$0.22	\$0.26	\$0.31	\$0.44	\$0.45
Electrical usage per square foot	\$0.73	\$0.80	\$0.77	\$0.82	\$0.85
Custodial salary costs per square foot	\$1.80	\$1.80	\$1.92	\$2.10	\$2.23
Custodial supplies per square foot	\$0.11	\$0.10	\$0.12	\$0.11	\$0.11
Total acreage per Grounds FTE	42.44	42.44	38.67	41.11	41.22
Total square ft per Maintenance FTE	156,504	163,148	164,688	172,079	172,736
Maintenance salary costs per square foot	\$0.56	\$0.58	\$0.61	\$0.64	\$0.70



# Department of Nutrition Services (074)

# Performance Spotlight

FY 2024

#### **Department Mission**

Build balanced, healthy eating habits by helping students acquire the education, skills and preference for healthy nutritional choices while providing exceptional customer service

#### **Department Overview**

The purpose of Canyons Nutrition Services is to improve the nutritional wellbeing of students by running a non-profit school meals program. Nutrition Services offers nutritionally balanced, low-cost or free meals to students each school day. Research studies provide evidence that students who are well nourished learn and develop better than students lacking adequate nutrition. Nutrition Services is responsible for managing and providing many services including National School Lunch Program, National School Breakfast Program, After School Snacks Program, Food Distribution Program, Fresh Fruits and Vegetable Program, Head Start Program, Pre-K Program, Summer Food Service Program, and Catering Program. It also provides nutrition education through dietitians teaching in classrooms.

#### **Key Outcome Measures**

- Successful transition to proposed
   USDA federal guidelines for school.
- Provide safe school meals to students following Health
   Department guidelines and allowing variety, flavor, quality and great taste.
- Implement promotions and programs for National School Breakfast and Lunch Week.
- Make nutrition education connections in classrooms and cafeteria.
- Maintain CEP status for schools using the program.
- Implement breakfast programs (regular and alternate models) at schools meeting state criteria.



#### National School Lunch Program

School lunches must meet meal pattern and nutrition standards based on the latest Dietary Guidelines for Americans. The current meal pattern increases the availability of fruits, vegetables, and whole grains in the school menu. The meal pattern's dietary specifications set specific calorie limits to ensure age-appropriate meals for grades K-5, 6-8, and 9-12. Other meal enhancements include gradual reductions in the sodium content of the meals. While school lunches must meet Federal meal requirements, decisions about what specific foods to serve and how they are prepared are made by local school food authorities.

#### National School Breakfast Program

The program provides students with nutritious food choices before their school day begins to improve their diets and encourage the learning process. School breakfasts must meet the meal pattern and nutrition standards based on the latest Dietary Guidelines for Americans. Most changes to the School Breakfast Program's meal pattern began in SY 2013-14 with more whole grains, offered zero grams of trans-fat per portion and appropriate calories for grades K-5, 6-8, and 9-12. More fruit is available to students and the breakfasts meet the first target for reduction of sodium.

#### After School Snacks for Kids Café Program

Nutrition Services provides healthy snacks to school participating Snack Program. Each snack has a minimum nutritional requirement set by USDA to ensure snacks provide a nutritional boost to students who may otherwise not get.

#### **Food Distribution Program**

The National School Lunch Program provides commodities to assist schools provide nutritious lunches to students. Nutrition Services manages the use and process of commodities to ensure students get high-quality, nutritious, and tasty options at lunch time.

#### **Head Start Program**

Nutrition Services provides school meals for students enrolled in the Head Start Program. Every meal served must meet nutritional requirements set by USDA and based on the "Dietary Guidelines for Americans."

#### **Pre-K Program**

Nutrition Services provides school meals for students enrolled in the Pre-K Program. Every meal served must meet nutritional requirements set by USDA and based on the "Dietary Guidelines for Americans."

#### Summer Food Service Program

This program is designed to provide nutritionally balanced, high quality meals to children 18 years or younger during summer vacations. These meals must meet the same nutritional standards as the National School Breakfast Program and the National School Lunch Program. Meals offer include breakfast and lunch.



#### **Smart Snack Rule**

The health of today's school environment continues to improve. Students at Canyons School District are now offered healthier school meals with more fruits, vegetables and whole grains through the National School Lunch Program and the School Breakfast Program. The Smart Snack in School standards published by USDA builds on those healthy advancements by ensuring that all other snack foods and beverages available for sale to students in school are tasty and nutritious.

#### **Professional Standards**

USDA established minimum professional standards for school nutrition personnel who manage and operate the National School Lunch and School Breakfast Programs. The new rule also institutes hiring standards for the selection of State and local school nutrition program directors; and requires all personnel in these programs to complete annual continuing education/training. This rule responds to amendments made by section 306 of the Healthy, Hunger-Free Kids Act of 2010. The rule helps us provide consistent, national standards for school nutrition professionals and staff. The principal benefit of the rule is to ensure that key school nutrition personnel are meeting minimum professional standards in order to adequately perform the duties and responsibilities of their positions.

#### **Catering Program**

Nutrition Services offers a catering program providing high-quality and tasty breakfast, lunch, dinner, and snack options. The catering program does not operate under any federal program. It is a service offered to other district departments or non-district entities to meet their catering needs.

#### **Nutrition Education**

In addition, Nutrition Services provides nutrition education throughout CSD schools by having our registered dietitians teach in the classroom, planning promotions for school cafeterias, and developing tools to disseminate nutrition education to our community. This year our dietetic interns conducted studies to see dairy waste levels. In addition, students had the options to taste test different dairy products, including shelf-stable milk. Our dietetic intern conducted a promotion highlighting the importance of dairy in our daily diets.

#### Free and Reduced lunch application

Nutrition Services also processes free and reduced lunch applications for students who qualify for these benefits. The department also processes direct certification that allows students qualifying for the direct certification criteria to receive free meals benefits for the school year. Local schools have information about eligibility and applications to receive these benefits.

#### **Marketing Promotion**

Nutrition Services has a yearly theme to promote school meal in our community. The theme for school year 2022-23 was "Build a Healthy Body with School Meals." We invited



elementary and secondary students to participate of this promotion at their school. The promotion included a themed lunch along with educational games and activities promoting good nutrition and physical activity.





I HEALTHY DODY LITH SCHOOL MEALS



#### FY 2022-2023 Accomplishments

- Provided 2,620,503 lunches and 514,885 breakfasts
- Maintained Community Eligibility Programs (CEP) for five schools
- Obtained state equipment grant from the state for \$150,634
- Operated 4 summer sites providing free meals to students 18 and under
- Participated in the Apple crunch state events and provided local apples to all students participating in school meals that day
- Transitioned to Skyward nutrition software
- Received \$1.4 million on USDA foods for our programs

#### FY 2023-2024 Objectives

- Maintain food and labor cost as low as possible not compromising quality of our products and services
- Increase average daily participation for lunch by offering products based on students' preference and program regulations
- Reduce waste levels by educating students about required components for meals
- Continue to work with local partners if needed to reduce food waste
- Conduct taste tests with students to know their preference on our menu items

074 Nutrition Services	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2022 202	A Change
Description	Actual FTE/Amount	Actual FTE/Amount	Actual FTE/Amount	Final Budget FTE/Amount	Budget FTE/Amount	2023 vs. 202 Amount	4 Change Percent
Administrators	1.0	1.0	1.0	1.0	1.0	-	0.00%
ESP	70.8	66.0	58.6	58.7	58.5	(0.2)	(0.34%)
Total FTE	71.8	67.0	59.6	59.7	59.5	(0.2)	(0.34%)
100-Salary	\$ 5,006,639	\$ 4,772,337	\$ 4,631,778	\$ 5,466,702	\$ 5,593,186	\$ 126,485	2.31%
200-Benefits	1,575,613	1,474,621	1,419,229	1,586,394	1,629,252	42,858	2.70%
500-Other Purchased Services	6,346	5,118	5,827	19,100	18,860	(240)	(1.26%)
600-Supplies/Food	4,925,380	4,745,269	6,149,028	7,436,890	7,716,275	279,385	3.76%
700-Equipment	34,385	6,223	185,287	220,000	178,000	(42,000)	(19.09%)
800-Other	1,166,605	1,149,990	1,105,622	1,073,530	839,400	(234,130)	(21.81%)
Total Expenses	\$12,714,968	\$12,153,558	\$13,496,771	\$15,802,616	\$15,974,973	\$ 172,358	1.09%

Note: Includes all FTE's and expenses at the school and district level for nutrition services.



### Nutrition Services

FY 2024

# Performance *Report*

The Nutrition Services department uses performance data as a tool for improving the service delivery for our patrons. Below is a selected set of indicators that when looked at together, provide an indication of the division's overall performance

Performance Measure	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024 Target
Total cost per revenue	109.9%	86.6%	66.9%	110.9%	109.9%
Fund balance as a percent of revenue	13.8%	24.6%	50.2%	60.9%	50.2%
Average daily participation:					
Student breakfast served	3,622	4,729	4,721	3,062	3,500
Student lunch served	12,902	13,407	16,999	14,203	15,000
Breakfast participation rate	10.6%	14.1%	14.2%	9.3%	9.5%
Lunch participation rate	37.8%	40.0%	51.1%	43.1%	44.0%
Meals per labor hour	17.0	18.0	18.0	18.0	18.0
Food cost per revenue	41.0%	32.5%	29.4%	50.9%	51.4%
Labor cost per revenue	56.9%	45.1%	30.6%	49.2%	49.7%
Money allocated to fresh fruits & vegetables	\$876,602	\$943,164	\$1,096,768	\$1,051,100	\$1,072,120



# Department of Transportation FY 2024 (077) Performance

Spotlight

### **Department Mission**

We are professional and caring employees, providing safe, dependable, and efficient transportation, contributing to a positive learning environment.

#### **Department Overview**

The Transportation Department provides school bussing services throughout the district by transporting students to and from school, activities, sporting events and educational field trips.

Transportation currently maintains and operates 185 school buses and employs 163 contracted and hourly bus drivers to transport about 21,568 students every day.

During the 2022-2023 school year, school bus drivers safely transported students 1,465,070 miles, enough miles to have gone to the moon and back 3 times or 58 times around the world. Transported students to participate in 2,786 activities and field trips, a 19% increase over the previous year.

#### **Key Outcome Measures**

- Accurately create school bus routes, route maps and bus stop pick-up and drop-off times before the start of school
- Reduce the number of bus accidents through accountability and in-depth training
- On-time route pick-ups and dropoffs
- Services provided for activity and field trips
- Age and condition of bus fleet and white fleet



Our team of routing professionals create bus routes electronically using sophisticated geospatial routing software programs that can simulate bus drive time. Through the use of GPS systems, the actual bus path is compared with planned bus path. The routing team keeps track of student load counts, contacts residents for bus stop placement, and works to develop plans to get students delivered efficiently, while continually monitoring and limiting the amount of time each child spends on the bus.

Transportation has 2 bus driver instructors and 7 behind the wheel instructors that train and then ride with drivers, constantly working to keep drivers focused on selfimprovement. The training department monitors driving records and DOT compliance of all drivers within transportation to ensure that they all meet and exceed federal regulations.

The Transportation Fleet Service department maintains and services the driver's education fleet, the school bus fleet, warehouse delivery vehicles and maintenance vehicles. Services include light and heavy-duty maintenance on almost 400 district vehicles.





#### FY 2022-2023 Accomplishments

- Began implementing Samsara GPS units with integrated forward and rear facing dash cameras
- Began focusing on improved bus driver skills and mirror usage to help reduce the number of bus accidents
- Continued with the implementation of fleet management software and began integrating barcode tracking of repair parts

#### FY 2023-2024 Objectives

- Use fleet management software, to prevent unnecessary wear and tear through improved maintenance protocols
- Increase our bus driver pool with promotional campaigns, marketing and recruitment efforts
- Continue to evaluate our training and risk prevention measures and focus on helping our drivers towards continuous improvement

077 Transportation Services	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024		
	Actual	Actual	Actual	Final Budget	Budget	2023 vs. 202	4 Change
Description	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	Amount	Percent
Administrators	1.0	1.0	1.0	1.0	1.0	-	0.00%
ESP	130.6	133.4	133.6	139.0	140.2	1.2	0.86%
Total FTE	131.6	134.4	134.6	140.0	141.2	1.2	0.86%
100-Salary	\$ 6,145,619	\$ 5,750,527	\$ 6,831,947	\$ 7,534,825	\$ 8,271,105	\$ 736,279	9.77%
200-Benefits	2,480,464	2,495,779	2,820,386	2,995,907	3,035,656	39,749	1.33%
300-Purchased Services	248,326	354,318	309,419	313 <i>,</i> 390	207,000	(106,390)	(33.95%)
400-Purchased Property Services	16,775	24,479	28,997	30,000	30,000	-	0.00%
500-Other Purchased Services	35 <i>,</i> 475	16,274	46,133	84,000	84,000	-	0.00%
600-Supplies/Fuel	1,364,119	1,140,720	1,951,128	2,369,375	2,230,000	(139 <i>,</i> 375)	(5.88%)
700-Equipment	5,110	18,955	12,620	-	-	-	0.00%
800-Other	3,040	2,570	2,730	5 <i>,</i> 500	5,500	-	0.00%
Total Expenses	\$10,298,928	\$ 9,803,622	\$12,003,358	\$13,332,997	\$13,863,261	\$ 530,264	3.98%



Department of Transportation

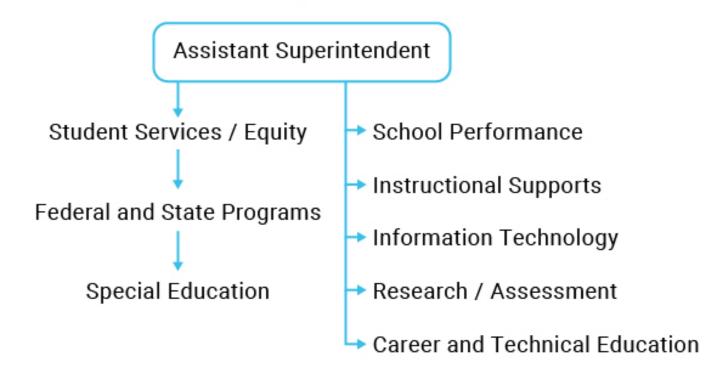
FY 2024

# Performance *Report*

The Transportation Department uses performance data as a tool for improving the service delivery for our patrons. Below is a selected set of indicators that when looked at together, provide an indication of the department's overall performance.

Performance Measure					FY 2023-2024
i chormanee measure	2019-2020	2020-2021	2021-2022	2022-2023	Target
Buses	179	185	185	182	179
Students transported daily	18,622	18,281	20,561	20,254	20,100
Bus miles driven	1,157,226	1,096,286	1,185,343	1,465,070	1,430,000
Total bus routes	159	157	160	156	155
Mechanics per bus/white fleet	28/118	28/125	28/113	28/113	33/112
Average age of fleet	2011	2013	2012	2013	2014
Percent of buses equipped with GPS	100%	100%	100%	100%	100%
Percent of buses equipped with cameras	100%	100%	100%	100%	100%
Daily buses used as percent of total buses	89%	85%	86%	86%	87%
Runs per day	629	648	630	626	624
Ratio of students to routes	39	28	39	32.4	32.4
Cost per student	\$286.12	\$277.56	\$357.21	\$401.15	\$422.60
Operating cost per route(employee and					
supplies)	\$60,306	\$57,352	\$71,775	\$81,905	\$87,138
Fuel cost per mile	\$0.40	\$0.43	\$0.83	\$0.85	\$0.82







### Office of Curriculum and School FY 2024 Performance (017) Performance

Spotlight

### **Department Mission**

Provide leadership and supervision for evidence-based learning, instruction and school operations to ensure all Canyons students graduate college-, career- and citizenship-ready

#### **Department Overview**

This office is responsible for providing all educational services in all Canyons District schools for general education, special education, English language learners, gifted and talented, Title I-C, Indian Education, homeless, Youth-in-Custody, and the education program at the Utah State Prison. The Assistant Superintendent for Curriculum and School Performance is ultimately responsible for providing leadership and supervision for instructional services in the District. The office also ensures compliance with federal and state mandates relating to students with disabilities and other federal and state programs.

# Key Outcome MeasuresImage: Align objectives with Strategic PlanImage: Successful school operations

- High school graduation rate
- RISE year-end assessment results
- ACT scores
- School climate and student behaviors



The Office of Curriculum and School Performance provides oversight to ensure that tight focus of all activities and resources are on the District's academic goals and that distractions from working towards those goals are eliminated.

The overall goals of the department are:

- All initiatives and strategies will need to align with the Board adopted Strategic Plan.
- Promote school and community engagement that supports students in becoming college-, career- and citizenship-ready.
- Implement a comprehensive educational system that aligns quality curriculum, instruction and assessment resulting in students becoming college-, career- and citizenship-ready.

The assistant superintendent is ultimately responsible for providing leadership and supervision for all schools and instructional services in the District. Furthermore, he assists the Superintendent in all matters related to attaining excellence in school operations and student achievement. This office also ensures compliance with federal and state mandates relating to students with disabilities and other federal and state programs.

Below is a brief over of the Academic departments and each of their functions. Although each is a separate department they all work together to ensure all students will graduate from Canyons School District career-and-college. Below is an overview of each department:

**017 – 020 School Performance** – These departments are responsible for supervising and supporting the school principals. They work daily with principals on the overall operations of the elementary and secondary schools.

**024 Responsive Services**– The department provides services for schools regarding nurses, attendance, truancy, and court referrals. This department provides professional development and support to the district's guidance counselors and oversees the comprehensive guidance budget. The department continues to focus on the behavior and emotional needs of all students.

**047 Special Education** - The Canyons School District Special Education Department provides specially designed instruction for students with disabilities in five distinct settings:

- Special Education Services for students in grades K 12
- Preschool Services for students ages 3 5
- Canyons Transition Academy for students ages 18 22 who have not graduated with a high school diploma
- Jordan Valley School, a center-based school for students ages 5 22 with significant disabilities



**049 Instructional Supports–** Instructional Supports provides leadership for implementing CSD Academic Plan and provides evident-based professional development and coaching for all teachers and administrators. Training and on-going communication to parents and patrons is a department priority. Services for students who are advanced and gifted through K-12 are also provided. This department includes many programs: arts specialist, advanced learners and magnet programs, dual language immersion programs orchestra and youth symphony and elementary band and orchestra.

The Department also oversees the Education Technology of the District and support a wide range of technology teaching scenarios. Ed Tech Specialists are able to meet with teachers regularly in coaching capacities while also completing a wide range of academic- and technology-related projects for District personnel and patrons.

**050 Federal and State Programs-** The Department of Federal and State programs is responsible for student support programs funded through the U.S. Department of Education and the Utah State Board of Education. This department provides supplemental support to students who are economically disadvantaged, culturally and linguistically diverse, homeless, migrant, refugee, Native American, adult learners, and students in state custody. The Department also oversees school plans to ensure compliance with federal requirements to teach English and provide access to grade-level curricula. Family Literacy Centers are provided to support parent involvement in school, learn English, develop computer skills, and earn a high school GED.

The department also supervises Entrada School, focusing on adult education for adults pursuing a high school diploma, English language classes, or GED preparation.

**053 Research and Assessment** - The Department of Research and Assessment provides leadership for the district in the areas of assessment, research, student achievement and accountability. They track the progress of student learning through partnerships with all schools. They strive to provide educators and district leaders with accurate analysis of student achievement and the attainment of college and career-ready skills. They provide critical assessment information that supports data-driven decision-making by the district leadership team, academic leadership team, building leadership teams and Canyons School District Academic Plan.

**057 Career and Technical Education (CTE)** – The CTE department is responsible for implementing and tracking CTE programs at all schools. It also oversees the Canyons Technical Education Center wherein many high school students receive training in many occupations.

**080 Information Technology (IT)** – The IT department is an integral part of the District and has many responsibilities in order for the schools and departments to operate in an efficient manner. See the IT department's performance section below.



# Department of Information FY 2024 Technology (080) Performance

# <u>Spotlig</u>ht

### **Department Mission**

To enrich the learning environment by uniting excellent customer service with successful deployment and integration of appropriate technologies

#### **Department Overview**

The Technology Engineering Team is responsible for the engineering and management of the technology infrastructure within CSD. This team is broken down into the following sub-categories of core technology: network, Microsoft engineering, UNIX and Macintosh engineering and telecommunications support. These teams ensure reliability of key services hosted by the District data center and core technology infrastructure in our schools. They also manage telecommunications, network services, email, directory services, core application servers, web/email content filtering, and cyber-security, as well as client and server operation of all District computer systems.

#### **Key Outcome Measures**

- Ready systems for start of 2022-23 year
- Implement a new IT Service
   Management system
- Implement a District Password Manager
- Implement a parent Internet
   Dashboard
- Improve cyber security
- Open rebuilt Union Middle School
- Integrate bell and paging systems with emergency response plan
- Continue 1-1 student device rotation, collection and distribution

#### The **Technology Support Team** serves as the

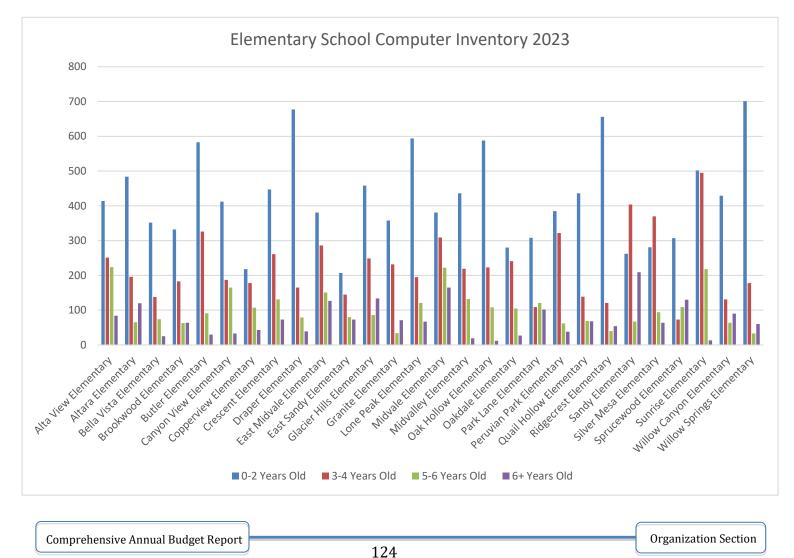
"face of IT". The Field Technicians provide technical support to every bus, classroom, school office, and department in Canyons School District. This support includes, but is not



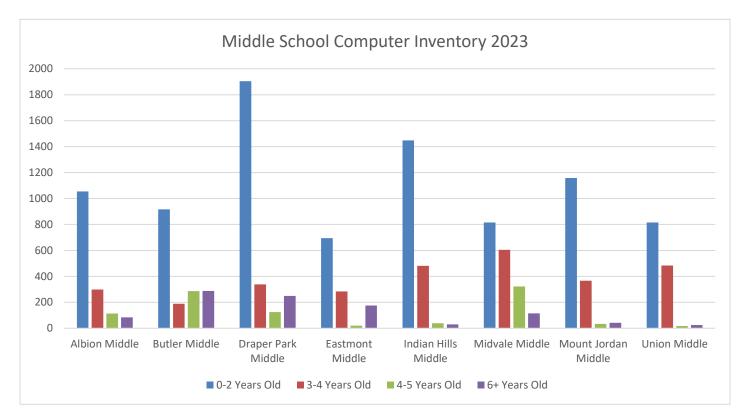
limited to, the troubleshooting, maintenance and repair of hardware and software, as well as training. The model is: one Field Technician to every high school, one Field Technician to every middle school, and one Field Technician to every three elementary schools within the District.

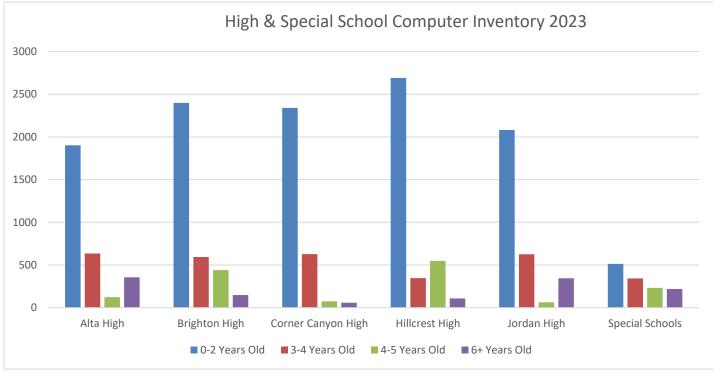
The **Technology Development Team** includes system development and the help desk. These teams compile internal and external reports for schools and District departments, as well as compiling and preparing Federal and State reports. They are responsible for the development of key application interfaces used in payroll, student information systems, and human resources. They play a key role in determining standardized, efficient, and costeffective solutions for the management of over 60 computer systems throughout Canyons School District. In addition, the help desk call center provides customer and technical expertise to all parents, teachers, and employees within the District.

In 2021 CSD had a total count of 64,552 computers, Chromebooks, and tablet devices in our schools. In May of 2023 our count was 56,509. This is a 15% decrease in devices as we try to right size and rotate technology. Much of our technology is purchased through grants and other funding mechanisms. The current inventory is displayed in the following graphs:









125



#### FY 2022-2023 Accomplishments

- Ready and support all systems for 2022-23 school year, including 1-1, equal digital access initiatives.
- Continual improvement of each service and system IT provides.
- Improve District technology security including system and network authentication.
- Implement a new Unified Communications system.
- Develop and update critical systems to support students and staff including CTES, JCES, CLAS, CTEC registration, and technology inventory.

#### FY 2023-2024 Objectives

- Ready and support all systems for 2023-24 school year, including 1-1, equal digital access initiatives.
- Continual improvement of each service and system IT provides.
- Improve District technology security including system and network authentication.
- Develop and update critical systems to support students and staff
- Implement new projects including, password manager, parent web portal, new IT service management system.

080 Information Technology	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024		
	Actual	Actual	Actual	<b>Final Budget</b>	Budget	2023 vs. 202	4 Change
Description	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	FTE/Amount	Amount	Percent
Administrators	4.0	4.0	4.0	4.0	3.0	(1.0)	(25.00%)
ESP	43.0	49.0	51.0	54.8	52.8	(2.0)	(3.65%)
Total FTE	47.0	53.0	55.0	58.8	55.8	(3.0)	(5.11%)
100-Salary	\$3,585,531	\$3,913,003	\$4,541,500	\$4,753 <i>,</i> 379	\$5,004,206	\$  250,827	5.28%
200-Benefits	1,549,577	1,596,202	1,773,423	1,915,872	1,932,467	16,595	0.87%
300-Purchased Services	963,079	750,930	1,134,518	950,000	1,050,000	100,000	10.53%
400-Purchased Property Services	43,474	51,002	37,793	95,000	95,000	-	0.00%
500-Other Purchased Services	1,119,042	1,198,934	996,473	782 <i>,</i> 804	753,000	(29 <i>,</i> 804)	(3.81%)
600-Supplies	510,664	567 <i>,</i> 820	491,438	522,000	532,000	10,000	1.76%
700-Equipment	10,171	-	-	-	-	-	0.00%
800-Other	36	-	-	2,000	2,000	-	0.00%
Total Expenses	\$7,781,574	\$8,077,891	\$8,975,144	\$9,021,054	\$9,368,673	347,619	3.85%

Employees paid from the Capital Outlay Fund are included in FTE's.

Expenditures are General Fund only.



### Information Technology

FY 2024

# Performance *Report*

The Information Technology Department uses performance data as a tool for improving the service delivery for our patrons. Below is a selected set of indicators that when looked at together, provide an indication of the Department's overall performance

Performance Measure					FY 2022-2023
	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	Target
Number of computers	48,500	61,504	64,552	56,509	50,000
Average age of computers in years	4.0	3.4	3.3	3.0	3.0
IT personal operational costs per student	\$150.25	\$164.51	\$189.87	\$185.65	\$213.46
IT personal costs as a percent of general fund exp.	1.8%	1.8%	1.9%	1.7%	1.9%
Number of footprint issues created	32,225	41,070	41,816	42,745	41,816
Number of footprint issues closed	32,080	39,870	41,792	43,070	41,840
Help desk calls answered	26,526	35,815	29,144	27,500	30,000
Number of AV issues closed	1,581	1,530	1,834	1,732	1,800
Number of servers supported	335	324	331	321	320
Average server uptime	99.8%	99.2%	99.1%	99.3%	100.0%
SAN utilization	60.0%	36.0%	65.0%	63.8%	50.0%
Amount of data stored (TB)	210.0	96.1	174.0	171.0	180
Unique users on wireless network daily	32,000	26,554	30,328	30,643	31,000



**Vision, Mission, Values, and Goals Committee** – The Board of Education has established a committee to the review the short- and long-term academic goals for the District. The Superintendent and Assistant Superintendent for Curriculum and School Performance are members of this committee. This committee is in the process of recommending updated goals for the full Board. The academic departments work in collaboration with the business to departments to formulate strategies to achieve these goals. The strategies employed are usually allocating additional teachers and support staff to the most impacted schools. The academic teams meet bi-monthly with school principals to review the Board goals. These meetings are conducted on school levels (high, middle and elementary). Principals, through discussions with their teachers, provide valuable insights on how these goals can be achieved.

Some of the indicators used by the committee are the American College Testing (ACT) series of standardized tests, the State administered RISE tests (Readiness, Improvement, Success, Empowerment) and the high school graduation rates. Student climate and behaviors are also tracked.

While the assessment progress for all grade levels is tracked and measured the Board elected to focus on third and fifth grades in elementary school, eighth grade in middle school, and eleventh grade in high school. A brief explanation of each assessment is as follows:

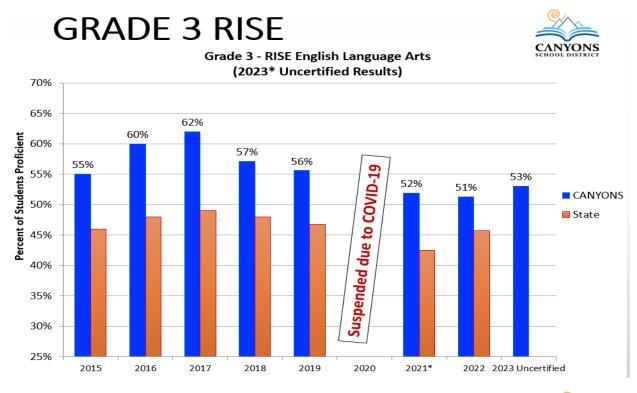
**RISE** - The purpose of RISE is to measure and assess the knowledge, skills, and abilities of students in the area of English Language Arts, Mathematics, and Science as outlined in the Utah Core Standards. Results are reported as the percent of students reaching proficiency on the grade level content.

**ACT** – The ACT is a curriculum-based, college admission examination of the college readiness and college success. The ACT is designed to measure rigorous content that is aligned to college freshman coursework. Canyons administers the ACT to 11<sup>th</sup> grade students in March.

The following pages show graphs and charts for each assessment.

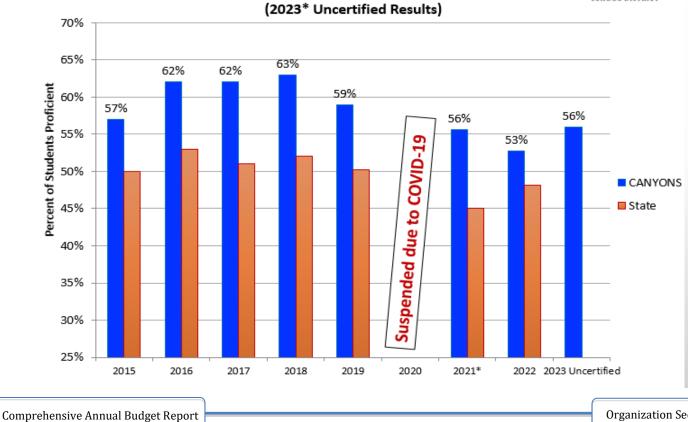
Note: Third graders are not assessed on RISE science. Due to COVID-19 the 2020 RISE assessment was suspended.





#### **GRADE 3 RISE** Grade 3 - RISE Mathematics

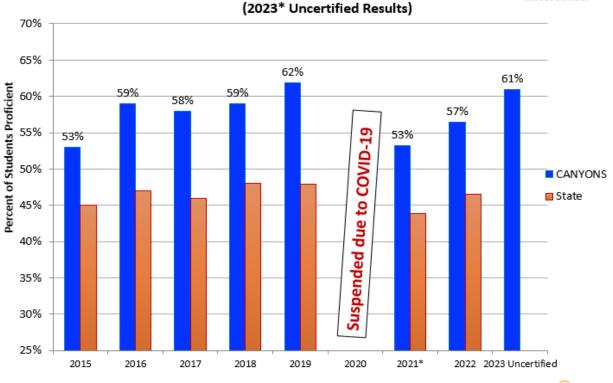






CANYONS SCHOOL DISTRICT

GRADE 5 RISE

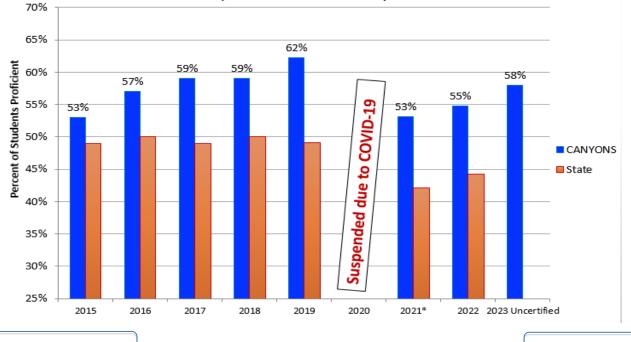


Grade 5 - RISE English Language Arts

### GRADE 5 RISE

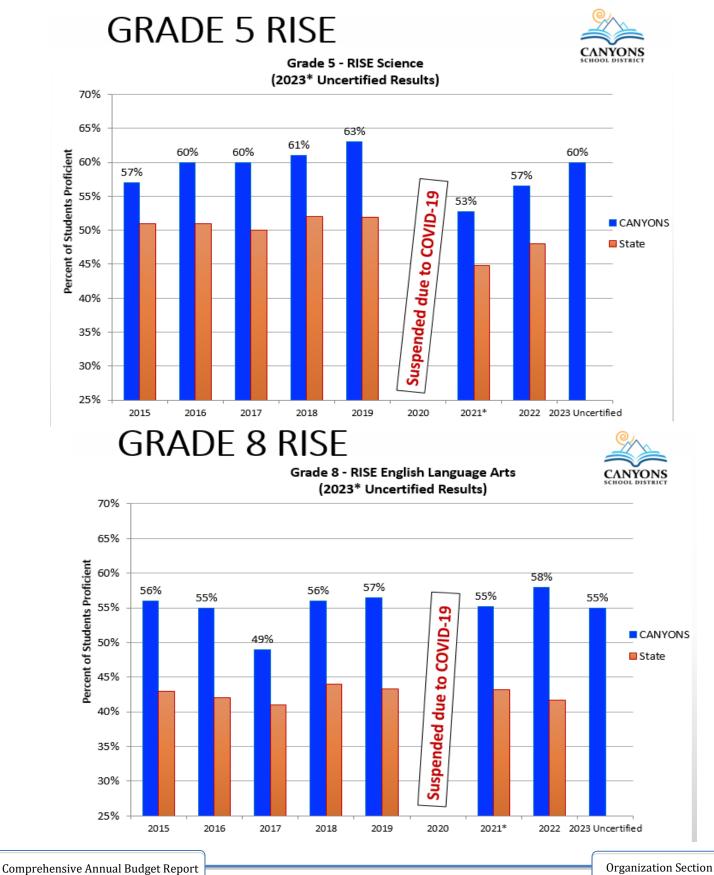




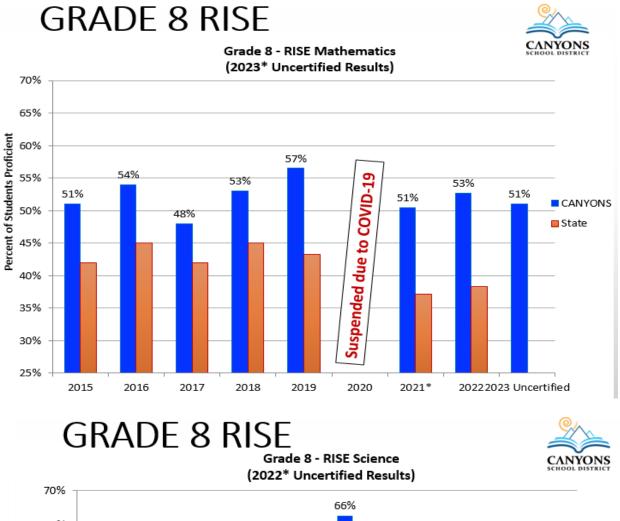


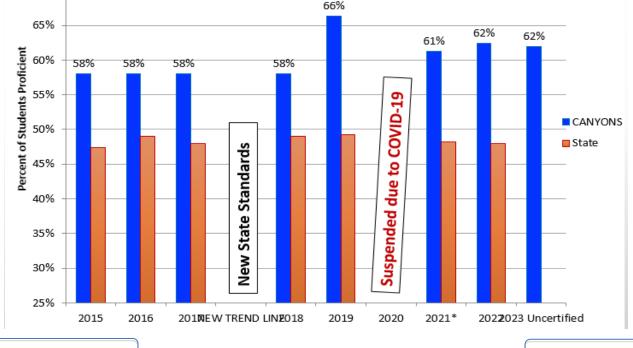
Comprehensive Annual Budget Report





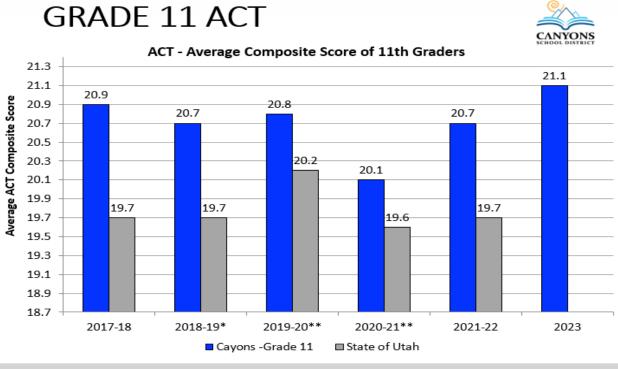






Comprehensive Annual Budget Report

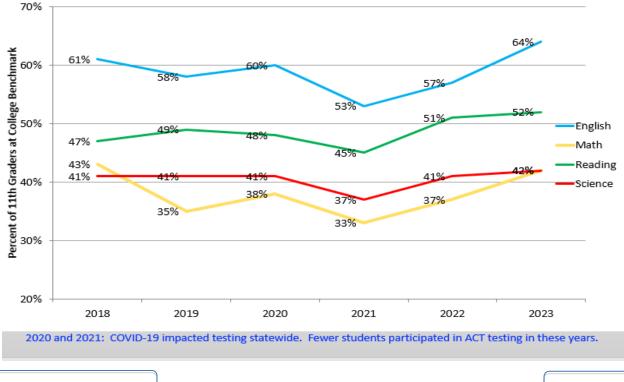




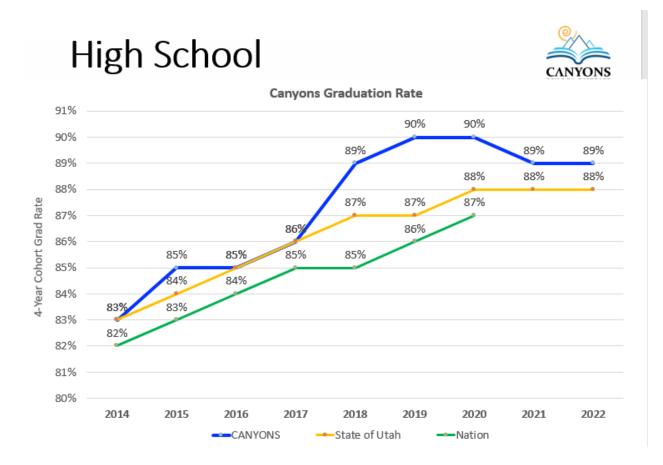
\* COVID-19 impacted testing statewide. Fewer students participated in ACT testing in these years.

















# **FINANCIAL SECTION**

Comprehensive Annual Budget Report



#### FUND STRUCTURE

Canyons School District's revenue and expenditures are managed by fund as follows:

Governmental funds are those used for the normal governmental services financed by taxes, including state and federal aid. Governmental funds include:

- General Fund (major)
- Capital Outlay Fund (major)
- Debt Service Fund (major)
- Pass-Through Taxes Fund (special revenue fund)
- Nutrition Fund (special revenue fund)
- District Activity Fund (special revenue fund)
- Canyons Education Foundation Fund (special revenue fund)

Proprietary Fund Types (Internal Service Fund) include programs that are intended to be self-sufficient. The following is the District's proprietary fund:

• Self-Insurance Fund

A review of each fund is included herein. Each review describes the operational changes and summarizes information on revenue, expenditures, and fund balances. Statements of revenue, expenditures, and changes in fund balances provide actual amounts for 2019-2020, 2020-2021, 2021-2022, the final budget for 2022-2023 and the budget for 2023-2024.

#### ALL FUNDS

The District manages seven governmental funds, three of which are classified as major funds and one proprietary fund. A major fund is described, as an individual governmental or enterprise fund where total assets, liabilities, revenues, or expenditures are at least 10% of the corresponding total assets, liabilities, revenues or expenditures for all funds in that category (governmental funds) or of that type (enterprise funds), and the total assets, liabilities, revenues, or expending total for all governmental and enterprise funds combined. The General Fund, Capital Outlay Fund, and Debt Service Fund meet the requirements for a major fund.

#### REVENUES

Canyons School District governmental fund types receive approximately 46.5% from local property taxes, 40.7% of their revenues from the State of Utah, 6.5% from the federal government, and 6.3% from other local sources, including investments. The District anticipates an increase in total governmental revenues of \$15.8 million in 2023-2024. Increases in State revenues will account for the majority of this increase. Property tax revenues will decrease as the State's Basic Rate will be reduced. Federal revenues will also reduce as the District will spend its last allotment of ESSER funds.

The General Fund is projected to increase by \$16.5 million due to an increase in the WPU and additional State funding for Transportation and TSSA (Teacher, Student Success Act).



The Debt Service Fund is budgeted to increase by \$1.0 million to pay for the increase in bond service charges. The Capital Outlay Fund is budgeted to decrease by \$3.1 million as State funds for Capital and Technology was not funded by the Legislature. There are no significant revenue changes in the non-major funds.

In March, the Legislature closed out its session, with the State budget including an increase to the weighted pupil unit (WPU) of 6%. The WPU is the main funding source for districts from the State. This was the same increase in the WPU as the prior year. This will increase the WPU value from \$4,038 for 2022-2023 to \$4,280 for 2023-2024. The District has budgeted to receive \$196.1 million of its revenue from State sources.

Federal revenues will decrease by \$4.8M from the previous year. The District received significant funding from the American Rescue Plan (ARP ESSER) Act. This will be the last year these funds are available. The District spent a significant amount of these funds in previous years in adopting an elementary English Language curriculum, chromebooks and operating its Canyons Online school. The online school will not be continued after 2022-2023 as enrollment has declined and can no longer justify the funding.

#### **EXPENDITURES**

Overall expenditures of all funds are expected to decrease by \$10.7 million. The General Fund expenditures will increase by \$14.5 million, due to the increases in compensation that the District has provided to its employees. This was made possible due to the 6.0% increase in the WPU that the State Legislature gave to the districts. The increase in the General Fund will be offset with a decrease in the Capital Outlay Fund as expenditures will reduce by \$27.9 million as the construction on Glacier Hills and Peruvian Park elementary schools is complete and the rebuild of Union Middle is nearing finalization. There are no significant changes in expenditures for the other governmental funds. Budgeted expenses in the Employee Insurance Fund will continue to increase due to inflationary increases in medical expenses and prescriptions.

The chart on the following page provides an overview of the revenues, expenditures, and changes in fund balances for all governmental funds (with all four special revenues funds combined) and the Self-Insurance Fund.



#### ALL DISTRICT FUNDS--SUMMARY

Budgeted Combined Statement of Revenues, Expenditures and Changes in Fund Balances Fiscal Year 2023-2024

Special Totals (Memorandum Only						
e Proprietary	Actual Actual	Actual	dget Final Budget	Capital	General	
Fund	2020-2021 2019-2020	2021-2022	3-2024 2022-2023	Outlay	Fund	
						Revenues:
45 \$ -			4,382,011 \$ 221,251,733 \$		\$ 130,361,303 \$	Property Tax
	9,789,345 9,717,856	10,072,254	9,976,127 9,628,297	1,095,166	6,581,641	Registered Vehicles Fee-in-Lieu
20 674,220	1,650,442 6,679,945	513,336	8,078,340 8,258,100	225,000	5,825,000	Interest on Investments
40 -	159,330,661 149,866,505	161,466,803	6,051,932 172,371,783	-	193,341,992	State Sources
15 -	33,398,248 18,656,103	51,163,335	1,559,780 36,392,383	1,075,000	22,389,365	Federal Sources
40 32,544,120	46,996,965 46,690,601	51,383,424	5,446,065 55,245,875	40,000	6,224,505	Other Local
60 33,218,340	449,743,597 420,407,855	480,984,227	5,494,255 503,148,171	23,580,702	364,723,806	Total Revenues
						Expenditures:
51 -	202,396,119 190,054,199	216,795,515	4,672,178 225,524,943	-	222,382,827	Instruction
						Support Services:
	18,913,146 16,956,832	20,973,174	3,736,440 23,320,724	-	23,736,440	Student Services
	21,008,452 19,077,440	23,358,944	9,078,143 28,001,559	-	29,078,143	Staff Services
	2,470,248 2,387,410	2,780,105	2,937,420 2,952,058	-	2,937,420	District Administration
	22,283,439 21,346,591	24,082,799	6,233,989 24,510,424	-	26,233,989	School Administration
	16,621,721 15,579,362	16,988,268	8,196,701 17,590,097	-	18,196,701	Central Support Services
	27,367,412 25,162,751	27,616,893	3,303,188 31,955,166	-	33,303,188	Operation & Maintenance of Plant
	9,724,655 9,940,408	12,013,927	3,863,260 13,332,998	-	13,863,260	Student Transportation
39 36,056,016	55,006,013 50,601,959	63,889,295	0,705,930 68,779,087	-	460,975	Non-Instructional and Other
-	123,001,607 155,628,507	102,197,529	1,755,551 59,634,248	31,755,551	-	Capital Outlay
	42,509,618 38,978,155	43,413,250	5,216,273 44,792,518	-		Debt Service
90 36,056,016	541,302,430 545,713,614	554,109,699	9,699,073 540,393,822	31,755,551	370,192,943	Total Expenditures
00) (0.007.(7.()	(04 550 000) (405 005 750	(70.405.470)	(07.045 (51)	(0.174.040)	(5.440.407)	Excess (Deficiency) of Revenues
30) (2,837,676)	(91,558,833) (125,305,759	(73,125,472)	4,204,818) (37,245,651)	(8,174,849)	(5,469,137)	Over Expenditures
						Other Financing Sources (Uses):
•	79,000,000 80,005,000	37,690,000		-	-	Bond Proceeds
	12,898,847 13,215,572	9,447,959	· ·	-	-	Bond Premiums
	- 33,075,000	102,375,000	· ·	-	-	Refunding bonds issued
-	7,693,842 -	12,864,072	• •	-	-	Premium on refrunding bonds issued
•	(40,625,000) -	(114,598,473)		-	-	Payment to escrow agent
		-	7,000,000 -	7,000,000	-	Sale of Property
	- 6,135,774	-	· ·	-	-	Insurance Proceeds
93 -		-		4,000,000	(998,293)	Transfers In/(Out)
93 -	92,042,689 99,356,346	47,778,558	7,000,000 -	11,000,000	(998,293)	Total Other Financing Sources (Uses)
37) (2,837,676)	483,856 (25,949,413	(25,346,914)	7,204,818) (37,245,651)	2,825,151	(6,467,430)	Net Change in Fund Balances
52 13,597,240	168,159,840 194,109,253	168,643,696	6,051,131 143,296,782	1,942,202	69,082,997	Fund Balances - Beginning of Year
15 \$ 10,759,564	\$ 168,643,696 \$ 168,159,840	\$ 143,296,782	8,846,313 \$ 106,051,131	\$ 4,767,353 \$	\$ 62,615,567 \$	Fund Balances - End of Year
					\$ 62,615,567 \$	
q					get Report 📒	d



#### **FUND BALANCE**

The District's fund balance will decrease by \$7.2 million. The General Fund balance is budgeted to decrease by \$5.4 million before any transfers. However, the budget decrease will likely be less due to conservative budget practices. Historically, the District's expenses have been 1%-3% under-budget and the same forecast is expected for 2023-2024. There are three planned transfers for the General Fund. The District will use the allowance in Utah Code 11-14-310(c) wherein \$2.2 million of excess revenues in the Debt Service Fund will be transferred into the General Fund for technology programs and projects. The District will transfer out \$0.2 million to the Canvons Education Fund for administrative costs. This has been a reoccurring transfer for many years. As construction inflation has increased sharply, a \$3.0 million transfer out to the Capital Outlay fund is budgeted in order to complete all planned projects. However, this transfer will not occur until the end 2023-2024 wherein the Capital Outlay fund balance is reviewed to determine if the transfer is necessary. The Capital Outlay fund balance will increase by \$2.8 million as the District begins to build back up the fund balance after drawing it down for several projects. Utah Code 11-14-310(c) will also be used as a \$1.0 million transfer is planned from the Debt Service Fund to the Capital Outlay Fund for large technology upgrades. The Nutrition Fund balance is budgeted to decrease by \$1.4 million due to inflation on food costs and labor. The District will intentionally draw down this balance to the required three-month operating balance. The Internal Service Fund is budgeted to decrease by \$2.8 million. Because health costs continue to skyrocket, the employee deductibles and out-of-pocket maximums were increased and the District's share was increased by \$300,000. These adjustments will still not cover the projected costs and as the fund balance amount is expected to decrease over the next few years. The District and its employee association groups will discuss how to balance this fund during future negotiation sessions.

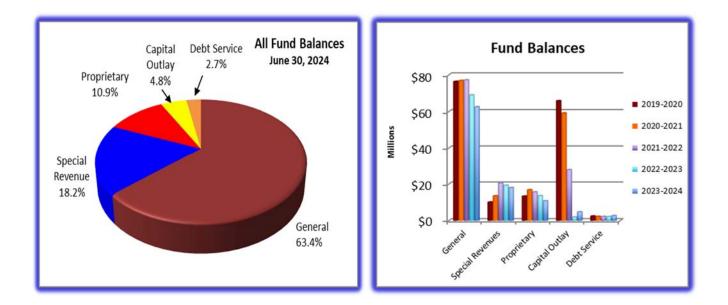


The chart below shows a five-year history of fund balance by fund type and a breakdown of the 2023-2024 fund balance.

#### ALL DISTRICT FUNDS-SUMMARY OF FUND BALANCES

	Actual	Actual	Actual	Final Budget	Budget	2023 vs. 2024 Change		
Funds	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	Amount	Percent	
General	\$76,330,617	\$76,864,405	\$77,164,621	\$69,082,997	\$62,615,567	(\$6,467,430)	(9.36%)	
Special Revenues	10,115,670	13,529,597	20,490,096	19,308,752	18,002,915	(1,305,837)	(6.76%)	
Proprietary	13,340,719	16,829,606	15,645,501	13,597,240	10,759,564	(2,837,676)	(20.87%)	
Capital Outlay	65,919,680	59,159,413	27,786,893	1,942,202	4,767,353	2,825,151	145.46%	
Debt Service	2,453,154	2,260,675	2,209,671	2,119,940	2,700,914	580,974	27.41%	
Total	\$168,159,840	\$168,643,696	\$143,296,782	\$106,051,131	\$98,846,313	(7,204,818)	(6.79%)	

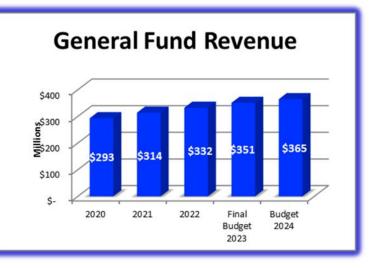
The pie chart below illustrates graphically the balance by fund while the bar chart shows a comparison by fund type for the past five years.





## **GENERAL FUND (MAJOR FUND)**

The General Fund is the District's primary operating fund. It accounts for all financial resources of the District (except those required to be accounted for in another fund) and for all activities of the District associated with the education of students in kindergarten through grade 12, including instruction and supporting services. The challenge in administering this fund is prioritizing the use of the limited resources to ensure that the District's primary goal of providing a quality education for all students



is achieved, the Organization section details funding the District's student achievement priorities. The District obtains its revenues from state sources, local property taxes, federal aid, and miscellaneous revenues.

#### REVENUES

#### **State Aid**

The state legislature has defined the mission of public education is to "assure Utah the best educated citizenry in the world and each individual the training to succeed in a global society, by providing students with learning and occupational skills, character development, literacy and numeracy, high quality instruction, curriculum based

Minimum School Program Guarantee	Estimated WPU's
Grades K-12 Enrollment (October 1) X 1.00	31,788.296
Total WPU	31,788.296
WPU Value	\$4,280
State Guarantee Revenue	\$136,053,907
Local Revenue Generated by Uniformed Basic Rate (0.001406)	(\$51,726,684)
K-12 Revenue From State Funds	\$84,327,223

on high standards and relevance, and effective assessment to inform high quality instruction and accountability...that the mission detailed [above] be carried out through a responsive educational system that guarantees local school communities autonomy, flexibility, and client choice, while holding them accountable for results." (UCA 53E-2-301).



The Legislature provides funding to local school districts through the Minimum School Program Act. The Act "recognizes that all children of the state are entitled to reasonably

Other State Reven	ue
Program	Amount
Special Education	\$22,196,577
Teacher Student Success Act	8,637,067
Educators Salary Adjustment	20,286,569
Professional Staff	11,587,651
Class Size Reduction	8,518,056
Applied Technology Education	6,462,693
Pupil Transportation	8,481,117
School Trust Lands	4,676,093
At-Risk Youth-in-Custody	335,306
At-Risk Enhancement	4,712,366
Adult Ed/Corrections	717,965
Other State Programs	12,058,441
Total	\$108,669,901

equal educational opportunities regardless of their place of residence in the state and of the economic situation of their respective school districts..." It also "recognizes that although the establishment of an educational system is primarily a state function. school districts should be required to participate on a partnership basis in the payment of a reasonable portion of the cost of a minimum program. The Legislature "also recognizes that each locality should be empowered to provide educational facilities and opportunities beyond the minimum program and accordingly provide a method whereby that latitude of action is permitted and encouraged." (53F-2-103)

Through the Minimum School Program Act

the Legislature guarantees a certain basic level of equalized revenue per student regardless of the local school district's wealth. Each local school district is required to levy a minimum unified uniform basic property tax rate. If the uniformed basic tax rate does not generate the minimum revenue guaranteed by the state, then the state will provide aid to the local district to cover the difference. The minimum school program guarantees each district in the state an equal amount of revenue per weighted pupil unit (WPU). Each year the Legislature sets the value of the WPU. The Legislature increased the weighted pupil unit by 6%, during the regular session, which ended on March 3, 2023. Therefore, the WPU will increase by \$242, from \$4,038 to \$4,280. In 2023-2024 the District anticipates to receive 40.7% of its revenue from state aid for all funds.

#### **Local Property Taxes**

As part of the Legislature's recognition that local school districts "should be empowered to provide educational facilities and opportunities beyond the minimum program and accordingly provide a method whereby that latitude of action is permitted and encouraged" school districts are allowed to set certain tax rate levies to raise additional funds for their local schools. Each year the District receives a certified tax rate from the Utah Tax Commission. The certified tax rate is set so the District can raise the same amount of property tax revenue as it did the year before allowing for new growth. The certified tax rate is adjusted each year based upon the change of the assessed value of property within the boundaries of the District. If the assessed value of the property decreases from one year to the next, the certified tax rate is correspondingly increased. If the assessed value of the property increases from one year to the next, the certified tax rate is correspondingly decreased. There is no inflationary factor for the certified rate. Last year the District's



certified tax rate assessed value increased by 25.5% from the previous year. The main driver was significant increases in home values. This year's increase was a more modest 3.3%. We still anticipate that assessed valuations will moderately increase for the next few years and this increase will help assist in balancing future budgets.

For 2023-2024 it is estimated that the property tax levies will generate \$130.4 million in the General Fund. The charts below show a five-year history of the General Fund tax levies and the assessed valuation on which the certified tax rate is calculated.

	Actual	Actual	Actual	<b>Final Budget</b>	Budget	2023 vs. 2024	Change
Funds	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	Amount	Percent
General Fund:							
Basic Program	0.001661	0.001628	0.001661	0.001652	0.001406	(0.000246)	(14.89%)
Board Local Levy	0.001720	0.001594	0.001342	0.001195	0.001119	(0.000076)	(6.36%
Voted Leeway	0.001600	0.001600	0.001600	0.001191	0.001200	0.000009	0.76%
Total	0.004981	0.004822	0.004603	0.004038	0.003725	(0.000313)	(7.75%

#### **GENERAL FUND TAX LEVIES**

Certified Ta	Certified Tax Rate Assessed Value of Property within the Canyons School District									
	Tax Year 2019	Tax Year 2020	Tax Year 2021	Tax Year 2022	Tax Year 2023					
Assessed Value (Less RDA's)	\$23,386,398,233	\$25,100,293,136	\$27,359,051,533	\$34,242,249,185	\$35,293,178,123					
Board of Equalization Adjustment	(150,727,100)	(153,731,777)	(145,205,975)	(118,128,901)	(46,774,872)					
Net Value	23,235,671,133	24,946,561,359	27,213,845,558	34,124,120,284	35,246,403,251					
Collection Rate	97.64%	97.71%	97.78%	97.85%	97.90%					
Proposed Rate Valuation	\$22,687,309,294	\$24,375,285,104	\$26,609,698,187	\$33,390,451,698	\$34,506,228,783					
Percent Change From Previous Year	n/a	7.44%	9.17%	25.48%	3.34%					



#### **Federal Aid**

Federal aid accounts for approximately 6.1% of the District's General Fund revenues. Federal funds are earmarked for specific purposes such as special education and the economically disadvantaged. Based upon preliminary 2023-2024 data, CSD anticipates receiving \$22.4 million in federal funding, which is a decrease of \$5.2 million from the amount received in the prior year. The largest portion of federal funding is the Elementary and Secondary School Emergency Relief Fund (ESSER) to assist the District in evaluating and designing learning programs for those students that have been impacted the most by the pandemic. Special

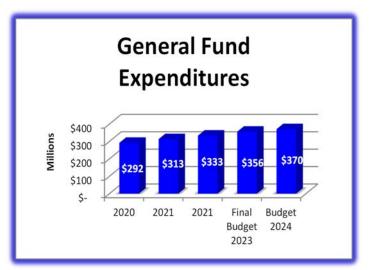
Federal Aid							
Category		Amount					
ESSER Funds	\$	7,416,027					
Special Education		6,435,956					
NCLB Title IA- Poverty		2,285,953					
Medicaid Reimbursement		3,104,100					
NCLB Title IIA- Teacher Quality		737,610					
Applied Technology		443,068					
Other NCLB Programs		435,603					
Other Federal Revenues		1,531,048					
Total	\$	22,389,365					

education under the Individuals with Disabilities Education Act (IDEA) is another area that receives a large amount of federal funding, the budget amount is \$6.4 million. The District is also reimbursed \$3.1 million by Medicaid for services performed for eligible students. The District will receive about \$2.3 million in NCLB Title One funds to assist economically disadvantaged students. The Title II, Part A/Quality Teaching budget represents CSD's primary vehicle for providing content-focused staff development training and materials and will be approximately \$0.7 million. The majority of the other NCLB programs provide funding for interventions for English language learners and other at-risk students.



#### **EXPENDITURES**

General Fund expenditures are expected to increase by \$14.5 million between 2022-2023 and 2023-2024. The increase is mainly due to the Board approving the compensation packages that were negotiated by the different employee groups. Additionally, the Legislature continued to fund 32 hours of personal professional development time for each teacher. Inflation has impacted several non-payroll items such as utilities, fuel and various maintenance parts and services. Inflationary adjustments have been made to these areas.



#### **OTHER POST-EMPLOYMENT BENEFITS (OPEB)**

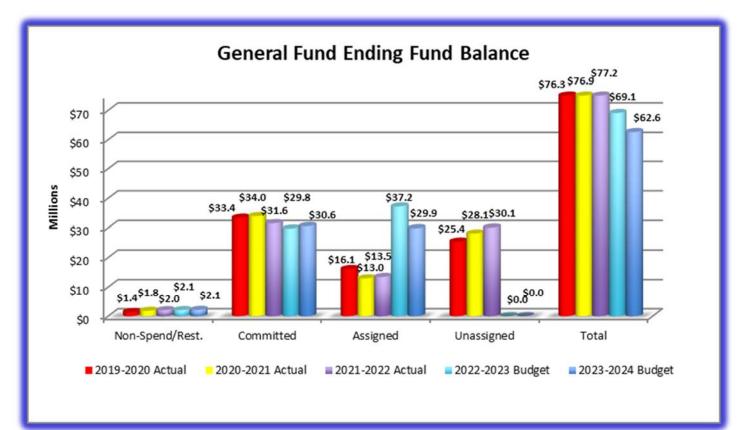
The District froze its OPEB plan on June 30, 2006. Employees hired before that date are eligible, with benefits calculated on salary and tenure as of that date. The benefits provided are a) cash to purchase supplemental health insurance b) early retirement incentive c) unused sick leave bonus d) years of service award. Every two years the District has an actuarial study performed for its OPEB plans. The latest study was July 1, 2022. As of that date, approximately 350 active employees were eligible for OPEB and the total liability was \$8,567,144. The Board has committed fund balance of this amount, plus an additional 5% for a total of \$8,995,501, to ensure the OPEB plans are fully funded. As the plan is frozen the liability will rapidly decrease in future years.

#### **ENDING FUND BALANCE**

Each year, the unused portion of the District's operating budget reverts into the ending fund balance. This balance is then available as a resource in the subsequent year. The purpose of projecting an ending fund balance is to provide a margin against the effects of economic fluctuations, revenue collections, and to enable a smooth continuation of essential programs, even though unforeseen financial circumstances may occur. The Organization section details the fund balance policies. The ending fund balance for 2023-2024 is estimated to be \$62.6 million, of which \$2.1 million is restricted for inventories; \$30.6 million is committed for economic stabilization, compensated absences, and post-retirement benefits; and \$29.9 million is assigned for school carryovers, potential health cost increases, funds to complete all construction projects, potential revenue shortfalls and a starting point for 2024-2025 employee negotiations. Overall, the ending fund balance for 2023-2024 is expected to decrease by \$7.2 million. This decrease is partially due a \$3.0



million transfer out to the Capital Outlay fund to cover the construction costs of planned projects. State law does not allow for the District to budget for an unassigned fund balance; therefore, no unassigned fund balance has been budgeted. However, it is likely that an unassigned fund balance will occur in 2023-2024 due to conservative budgeting practices and various unfilled positions. The chart below is a five-year history of the fund balance in the General Fund.



## **CAPITAL OUTLAY FUND (MAJOR FUND)**

The Capital Outlay Fund is to account for the costs incurred in acquiring and improving sites, constructing and remodeling facilities, and procuring equipment necessary for providing quality educational programs for all students within the District. Financing is provided by a property tax levy as authorized by 53F-8-303 and by bond financing.

#### REVENUES

#### Local Property Taxes

UCA 53F-8-303 gives the Board of Education authorization to impose a property tax levy not to exceed 0.003000 per dollar of taxable value to be used for capital outlay projects.



The property tax levy for 2022-2023 was 0.000620 and remains the similar at 0.000604 for 2023-2024.

#### **EXPENDITURES**

Expenditures for 2022-2023 are budgeted to be \$31.8 million, which is a decrease of \$27.9 million from the prior year. This decrease is the result of the most major projects being completed in fiscal year 2022-2023 or before. The majority of the Capital Outlay expenses is for the completion of Union Middle (\$9.7 million) which will open this fall.

The District will continue to use a portion of its capital levy to fund smaller capital projects and ongoing maintenance projects. See the schedules in the Capital Outlay financial section for specific projects.

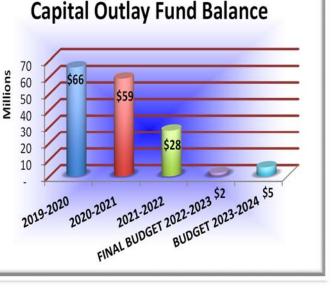
#### **ENDING FUND BALANCE**

The Capital fund balance is expected to decrease down to \$1.9 million as the current year draws to a close. The reduction of the fund balance has been long planned out as the balance was needed to complete all committed projects. The ending fund balance for 2023-2024 is expected to increase to \$4.8 million as future projects will be budgeted with available revenues. To assist in balancing the fund, the District will consider selling vacant property and has budgeted a \$3.0 million transfer from the General Fund in 2023-2024.

## **DEBT SERVICE FUND (MAJOR FUND)**

The Debt Service Fund provides revenues to service the debt on the bonds sold to finance new school construction, purchase property for future school sites, and make major building and school renovations.

The voters within the District approved a \$250 million bond in 2010 and another \$283 million bond in 2017. All bonds have been issued from both authorizations. The proceeds from these issuances went into the Capital Outlay fund for the District building program. The District is rapidly paying down its debt with all debt scheduled to be retired in fifteen years or 2038. Of the outstanding balance, 46.4% will be retired in the next five years (between 2024-2028). The following five years (2029-2033) 35.6% will be retired and the final 18.0% will be retired in the last five years (2034-2038). See debt schedules for outstanding debt balances and payment timelines.





### REVENUES Local Property Taxes

The Board of Education sets a debt service levy each year to raise sufficient funds to pay for principal and interest payments for the coming year. The District promised its taxpayers that if they approved the 2017 authorization the debt rate would not exceed 0.001565. The rate for 2023-2024 is 0.001308 which is well-below that threshold.

#### **EXPENDITURES**

Expenditures are broken down into three categories: Bond principal, Bond interest, and banking fees. Principal due in 2023-2024 is estimated at \$29.8 million with interest estimated at \$15.4 million for a total of principal and interest payment of \$45.2 million.

#### **TRANSFERS OUT/REFUNDING**

Utah Code 11-14-310(c) allows for excess debt service revenues to be used for technology programs and projects. Transfers to the General Fund of \$1.8 million and \$2.2 million are budgeted for fiscal years 2022-2023 and 2023-2024, respectively. A \$1.5 million and \$1.0 million transfers are budgeted to the Capital Outlay Fund for 2022-2023 and 2023-2024, respectively.

#### **NUTRITION FUND**

The Nutrition Fund includes all revenues and operation expenses associated with providing high-quality, nutritious, low-cost meals. This fund is self-sustaining through meal charges and substantial state and federal subsidies.

#### REVENUES

#### **Local Sources**

Due to the pandemic, the Federal Government provided free meals, both breakfast and lunch, to all students starting in September of 2020. The free meals were continued through 2020-2021 and 2021-2022. The waiver for free meals has expired. Starting in 2022-2023, the District began charging students for school meals. Prices will remain the same for the 2023-2024 school year.

SCHOOL BREAKFAST/LUNCH PRICES								
	2020	2021	2022	2023	2024			
Lunch:								
Elementary	\$1.75	\$2.00	\$2.00	\$2.00	\$2.00			
Secondary	\$2.00	\$2.25	\$2.25	\$2.25	\$2.25			
Reduced Price	\$0.40	\$0.40	\$0.40	\$0.40	\$0.40			
Adult	\$3.50	\$3.50	\$3.50	\$3.50	\$3.50			
Breakfast:								
Elementary	\$0.90	\$1.00	\$1.00	\$1.00	\$1.00			
Secondary	\$1.10	\$1.25	\$1.25	\$1.25	\$1.25			
Reduced Price	\$0.30	\$0.30	\$0.30	\$0.30	\$0.30			
Adult	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00			

Note: Per USDA waiver, lunches were free to all students for the 2021 and 2022 school years.



#### **State Sources**

The state of Utah imposes a Wine, Liquor & Heavy Beer tax on all sales in the State. Ten percent of the gross revenue from this tax is transferred to the Uniform School Fund to support the school lunch program. It is anticipated that the revenue from this tax will remain the same as the prior year at about \$2.7 million.

#### **Federal Sources**

The National School Lunch and Breakfast Programs provide reimbursement to the District based on the number of free and reduced meals served to eligible students. As noted, the universal waiver for free meals has expired. It's anticipated the amount received will be \$8.1 million.

#### **EXPENDITURES**

Ninety-two percent of the expenditures in the Nutrition Fund are for salaries, benefits, and food costs. Approximately 46.7% is spent on food and 45.2% on salary and benefits. Inflation costs for food is a concern the District is closely monitoring. The District had a labor shortage during the past year and has adjusted compensation in an effort to attract additional employees. Labor is another concern the District will closely monitor.

## **ACTIVITY FUND**

The Activity Fund accounts for all monies that flow through the individual school checking accounts including club accounts, athletic programs, class fees, vending receipts, student activity fees, etc. Although these funds are collected, spent, and managed by the schools, the District has fiscal oversight responsibility for these student monies and this fund facilitates accountability, auditing, budgeting, and reporting requirements. Fundraisers, fees and admissions generate the most revenue while instructional purchased services and supplies are the most common expenditure type.

## **CANYONS EDUCATION FOUNDATION FUND**

The Canyons School District Education Foundation Fund includes money contributed from the private sector. Funds channeled through the Foundation are used to enhance the quality of education provided to Canyons School District students. Many schools and students will benefit from the donations contributed in 2023-2024.

## **PASS-THROUGH TAXES FUND**

This fund accounts for the property taxes that are transferred to the community and redevelopment agencies and to charter schools. The agencies are to use these funds to stimulate growth in the areas that have been selected which in turn will increase the District's tax base in future years. The balance in this fund will always be zero as the District does not possess these funds. Salt Lake County distributes the taxes directly to the



agencies while taxes collected for charter schools are distributed directly to the Utah State Board of Education.

#### **PROPRIETARY FUND**

INTERNAL SERVICE FUND EMPLOYEE BENEFITS SELF-INSURANCE FUND

The Employee Benefits Self-Insurance Fund accounts for the District's self-funded health and accident insurance program. This program charges the other funds of the District and collects the employee's respective premiums and pays insured health and accident costs. The purpose of this program is to provide low-cost quality health care to employees as a benefit of employment.

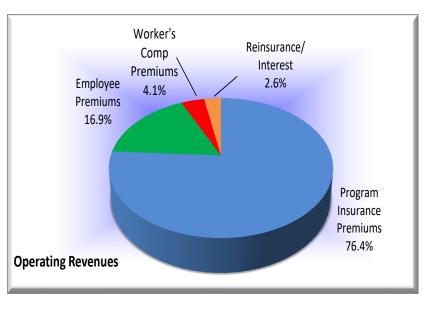
#### REVENUES

Revenue comes from premiums charged to the fund where employee salaries are expensed and from premiums charged to employees. The chart below shows, by type, the anticipated revenues that will be transferred to the fund. Premiums for employees will remain the same but the deductibles and out-of-pocket maximums will be increasing. The District's share of premiums will be increasing by \$300,000. As shown by the adjacent chart, the District funds the majority of the premium expenses for employees and their families.

Percentage of Premium Paid by	District
Employee Group	Amount
Traditional Plan	
Certificated/Administrators	76.3%
Classified	80.1%
High Deductible Plan	
Certificated/Administrators	88.6%
Classified	90.1%

#### EXPENDITURES

The majority of the expenses in this fund are for payment of health and accident claims and prescriptions. The District is selfinsured and has contracted with a third-party carrier to administer the program. The District pays the carrier an administration fee to process claims; however, the District pays all claims. Based on expected medical trend increases, expenditures are estimated to increase by 3.8% or about \$1.3 million between 2022-2023 and 2023-2024.





#### **NET ASSETS**

The District budgeted for a 2023-2024 net asset balance of \$10.8 million. This represents approximately 29.8% of the District's expected operating expenses for the fiscal year. Being self-insured, a healthy net asset balance is required in case several high cost claims are incurred. If necessary, the District's administration will assign a portion of the fund balance from the General Fund to this fund.

#### BOND RATINGS REPORTS/FINANICAL STATEMENTS

During previous years the District issued or refunded bonds and received credit reports from Fitch Ratings and Moody's Investors Service. The credit scores from Fitch Ratings have always been AAA and from Moody's Investors Service all scores are Aaa, which are the highest possible scores. Only about 100 districts nationwide have achieved these high of ratings from each agency. During the 2022-2023 year the District did not issue or refund any bonds, thereby no credit reports were received. The latest credit reports can be found at the following web links:

Fitch Ratings:

https://www.fitchratings.com/research/us-public-finance/canyons-school-district-utah-07-02-2022

Moody's Investors Service:

https://www.moodys.com/research/Moodys-assigns-Aaa-UND-and-ENH-to-Canyons-School-District-Rating-Action--PR 907606550

The financial statements for all funds in aggregate and then separately for each individual fund are shown on the following pages.



# **FINANCIAL STATEMENTS**



Budgeted Combined Statement of Revenues, Expenditures and Changes in Fund Balances

All Governmental and Proprietary Funds - Fiscal Year 2023-2024

	General Fund	Pass-Through Taxes	District Activity	Ed	anyons lucation ındation	Nutrition Fund	Capital Outlay
Revenues:			<u>,</u>				
Property Tax	\$ 130,361,303	\$ 17,103,245	\$ -	\$	-	\$ -	\$ 21,145,536
Registered Vehicles Fee-in-Lieu	6,581,641	-	-		-	-	1,095,166
Interest on Investments	5,825,000	-	77,620		36,500	314,000	225,000
State Sources	193,341,992	-	-		-	2,709,940	-
Federal Sources	22,389,365	-	-		-	8,095,415	1,075,000
Other Local	6,224,505	-	12,156,455		1,071,000	3,409,985	40,000
Total Revenues	364,723,806	17,103,245	12,234,075		1,107,500	14,529,340	23,580,702
Expenditures:							
Instruction	222,382,827	-	12,289,351		-	-	-
Support Services:	,,.		, . ,				
Student Services	23,736,440	-	-		-	-	-
Staff Services	29,078,143	-	-		-	-	-
District Administration	2,937,420	-	-		-	-	-
School Administration	26,233,989	-	-		-	-	-
Central Support Services	18,196,701	-	-		-	-	-
Operation & Maintenance of Plant	33,303,188	-	-		-	-	-
Student Transportation	13,863,260	-	-		-	-	-
Non-Instructional and Other	460,975	17,103,245	-		1,110,721	15,974,973	-
Capital Outlay	-	-	-		-	-	31,755,551
Debt Service	-	-	-		-	-	-
Total Expenditures	370,192,943	17,103,245	12,289,351		1,110,721	15,974,973	31,755,551
Excess (Deficiency) of Revenues							
Over Expenditures	(5,469,137)	-	(55,276)		(3,221)	(1,445,633)	(8,174,849)
Other Financing Sources (Uses):							
Bond Proceeds	-	-	-		-	-	-
Bond Premiums	-	-	-		-	-	-
Refunding bonds issued	-	-	-		-	-	-
Premium on refrunding bonds issued	-	-	-		-	-	-
Payment to escrow agent	-	-	-		-	-	-
Sale of Property	-	-	-		-	-	7,000,000
Insurance Recoveries	-	-	-		-	-	-
Transfers In/(Out)	(998,293)		-		198,293	-	4,000,000
Total Other Financing Sources (Uses)	(998,293)	-	-		198,293	-	11,000,000
Net Change in Fund Balances	(6,467,430)	_	(55,276)		195,072	(1,445,633)	2,825,151
	(0,407,430)	-	(33,270)		175,072	(1,440,000)	2,023,131
Fund Balances - Beginning of Year	69,082,997	-	9,228,052		1,344,451	8,736,249	1,942,202
Fund Balances - End of Year	\$ 62,615,567	\$-	\$ 9,172,776	\$	1,539,523	\$ 7,290,616	\$ 4,767,353
mprehensive Annual Budget Report		154	 			 	 Financial Sec



Budgeted Combined Statement of Revenues, Expenditures and Changes in Fund Balances

Proprietary All Governmental and Proprietary Funds - Fiscal Year 2023-2024 

scal	real	2023-2024	Fund

	Internal Totals (Memorandum Only)					n Only)	
	Debt Service	Service Fund	Budget 2023-2024	Final Budget 2022-2023	Actual 2021-2022	Actual 2020-2021	Actual 2019-2020
Revenues:		i unu	2020 2021	2022 2020		2020 2021	2017 2020
Property Tax	\$ 45,771,927	\$-	\$ 214,382,011	\$ 221,251,733	\$ 206,385,075	\$ 198,577,936	\$ 188,796,845
Registered Vehicles Fee-in-Lieu	2,299,320	-	9,976,127	9,628,297	10,072,254	9,789,345	9,717,856
Interest on Investments	926,000	674,220	8,078,340	8,258,100	513,336	1,650,442	6,679,945
State Sources	-	-	196,051,932	172,371,783	161,466,803	159,330,661	149,866,505
Federal Sources	-	-	31,559,780	36,392,383	51,163,335	33,398,248	18,656,103
Other Local	-	32,544,120	55,446,065	55,245,875	51,383,424	46,996,965	46,690,601
Total Revenues	48,997,247	33,218,340	515,494,255	503,148,171	480,984,227	449,743,597	420,407,855
Expenditures:							
Instruction	-	-	234,672,178	225,524,943	216,795,515	202,396,119	190,054,199
Support Services:							
Student Services	-	-	23,736,440	23,320,724	20,973,174	18,913,146	16,956,832
Staff Services	-	-	29,078,143	28,001,559	23,358,944	21,008,452	19,077,440
District Administration	-	-	2,937,420	2,952,058	2,780,105	2,470,248	2,387,410
School Administration	-	-	26,233,989	24,510,424	24,082,799	22,283,439	21,346,591
Central Support Services	-	-	18,196,701	17,590,097	16,988,268	16,621,721	15,579,362
Operation & Maintenance of Plant	-	-	33,303,188	31,955,166	27,616,893	27,367,412	25,162,751
Student Transportation	-	-	13,863,260	13,332,998	12,013,927	9,724,655	9,940,408
Non-Instructional and Other	-	36,056,016	70,705,930	68,779,087	63,889,295	55,006,013	50,601,959
Capital Outlay	-	-	31,755,551	59,634,248	102,197,529	123,001,607	155,628,507
Debt Service	45,216,273	-	45,216,273	44,792,518	43,413,250	42,509,618	38,978,155
Total Expenditures	45,216,273	36,056,016	529,699,073	540,393,822	554,109,699	541,302,430	545,713,614
Excess (Deficiency) of Revenues							
Over Expenditures	3,780,974	(2,837,676)	(14,204,818)	(37,245,651)	(73,125,472)	(91,558,833)	(125,305,759)
Other Financing Sources (Uses):							
Bond Proceeds	-	-	-	-	37,690,000	79,000,000	80,005,000
Bond Premiums	-	-	-	-	9,447,959	12,898,847	13,215,572
Refunding bonds issued	-	-	-	-	102,375,000	33,075,000	-
Premium on refrunding bonds issued	-	-	-	-	12,864,072	7,693,842	-
Payment to escrow agent	-	-	-	-	(114,598,473)	(40,625,000)	-
Sale of Property	-	-	7,000,000	-	-	-	-
Insurance Recoveries	-	-	-	-	-	-	6,135,774
Transfers In/(Out)	(3,200,000)	-	-	-	-	-	-
Total Other Financing Sources (Uses)	(3,200,000)	-	7,000,000	-	47,778,558	92,042,689	99,356,346
Net Change in Fund Balances	580,974	(2,837,676)	(7,204,818)	(37,245,651)	(25,346,914)	483,856	(25,949,413)
Fund Balances - Beginning of Year	2,119,940	13,597,240	106,051,131	143,296,782	168,643,696	168,159,840	194,109,253
Fund Balances - End of Year	\$ 2,700,914	\$ 10,759,564	\$ 98,846,313	\$ 106,051,131	\$ 143,296,782	\$ 168,643,696	\$ 168,159,840
Comprehensive Annual Budget Report		15	r				Financial Sec



*Budgeted Combined Statement of Revenues, Expenditures and Changes in Fund Balances All Governmental and Proprietary Funds - Actuals 2020-2022, Final Budget 2022-2023, Budget 2023-2024 and Budget Forecasts 2025-2027* 

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final Budget 2022-2023	Budget 2023-2024
Revenues:	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
Property Tax	\$ 188,796,845	\$ 198,577,936	\$ 206,385,075	\$ 221,251,733	\$ 214,382,011
Registered Vehicles Fee-in-Lieu	9,717,856	9,789,345	<sup>(10,072,254)</sup>	9,628,297	9,976,127
Interest on Investments	6,679,945	1,650,442	513,336	8,258,100	8,078,340
State Sources	149,866,505	159,330,661	161,466,803	172,371,783	196,051,932
Federal Sources	18,656,103	33,398,248	51,163,335	36,392,383	31,559,780
Other Local	46,690,601	46,996,965	51,383,424	55,245,875	55,446,065
Total Revenues	420,407,855	449,743,597	480,984,227	503,148,171	515,494,255
Expenditures:					
Salaries	189,219,778	201,376,878	212,043,699	226,126,789	242,547,143
Employee Benefits	77,531,308	81,373,935	85,186,932	92,172,029	96,424,603
Contracted/Purchased Services	21,215,288	12,881,741	17,452,924	21,451,671	16,639,642
Supplies/Textbooks/Media/Other	19,942,822	23,228,909	30,798,352	27,454,255	26,619,870
School Lunch Food	4,745,045	4,607,403	6,030,204	7,305,390	7,466,560
Utilities	6,897,850	4,807,403 7,810,370	8,030,204 7,471,873	9,046,072	9,362,687
Equipment/Data Processing Equipment		10,314,035	8,448,573	9,046,072 9,500,082	
Land/Buildings/Busses/Vehicles	7,113,949 14,131,192	9,210,757	8,448,573 4,710,349	9,500,082	8,198,406 10,677,150
Bond Architect/Construction Projects					
	129,532,853	106,595,594 25,210,000	88,283,466	33,403,801	8,938,749
Bond Principal	23,590,000		24,335,000	27,335,000	29,810,000
Bond Interest	15,388,155	17,299,618	19,078,250	17,457,518	15,406,273
Health Claims/Prescriptions/Administration	24,176,626	27,915,143	33,521,579	34,393,525	35,699,695
Community	12,228,748	13,478,047	16,748,498	21,509,830	21,908,295
Total Expenditures	545,713,614	541,302,430	554,109,699	540,393,822	529,699,073
Excess (Deficiency) of Revenues					
Over Expenditures	(125,305,759)	(91,558,833)	(73,125,472)	(37,245,651)	(14,204,818)
Other Financing Sources (Uses):					
Bond Proceeds	80,005,000	79,000,000	37,690,000	-	-
Bond Premiums	13,215,572	12,898,847	9,447,959	-	-
Refunding bonds issued	-	33,075,000	102,375,000	-	-
Premium on refrunding bonds issued	-	7,693,842	12,864,072	-	-
Payment to escrow agent	-	(40,625,000)	(114,598,473)	-	-
Sale of Property	-	-	-	-	7,000,000
Insurance Recoveries	6,135,774	-	-	-	-
Transfers In/(Out) Total Other Financing Sources (Uses)	99,356,346	92,042,689	47,778,558	-	7,000,000
-					
Net Change in Fund Balances	(25,949,413)	483,856	(25,346,914)	(37,245,651)	(7,204,818)
Fund Balances - Beginning of Year	194,109,253	168,159,840	168,643,696	143,296,782	106,051,131
Fund Balances - End of Year	\$ 168,159,840	\$ 168,643,696	\$ 143,296,782	\$ 106,051,131	\$ 98,846,313
	φ 100,109,04U	φ 100,043,0 <del>7</del> 0	φ 143,270,70Z	φ ΙΟυ,ΟΟΙ,ΙΟΙ	\$ 98,846,313
omprehensive Annual Budget Report					Financial Se
~ · )	156				L

156

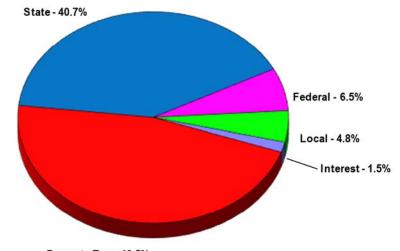


Budgeted Combined Statement of Revenues, Expenditures and Changes in Fund Balances All Governmental and Proprietary Funds - Actuals 2020-2022, Final Budget 2022-2023, Budget 2023-2024 and Budget Forecasts 2025-2027

	Budget Forecast 2024-2025		Budget Forecast 2025-2026		Budget Forecast 2026-2027	
Revenues:						
Property Tax	\$	220,570,051	\$ 226,958,953	\$	233,555,526	
Registered Vehicles Fee-in-Lieu		10,191,040	10,410,982		10,636,073	
Interest on Investments		8,055,324	8,069,078		8,083,107	
State Sources		209,733,750	220,114,038		233,234,631	
Federal Sources		23,338,277	24,038,425		24,759,578	
Other Local		58,257,695	61,224,380		64,373,518	
Total Revenues		530,146,137	550,815,856		574,642,433	
Expenditures:						
Salaries		249,633,538	256,939,857		264,473,229	
Employee Benefits		99,264,614	102,193,322		105,213,619	
Contracted/Purchased Services		17,071,231	17,488,431		17,916,540	
Supplies/Textbooks/Media/Other		31,985,942	32,685,854		33,407,592	
School Lunch Food		7,615,891	7,768,209		7,923,573	
Utilities		9,549,941	9,740,940		9,935,759	
Equipment/Data Processing Equipment		7,840,522	7,918,067		7,998,232	
Land/Buildings/Busses/Vehicles		13,770,000	6,770,000		6,720,000	
Bond Architect/Construction Projects		350,000	350,000		350,000	
Bond Principal		29,810,000	31,020,000		32,715,000	
Bond Interest		15,406,273	14,193,310		12,923,561	
Health Claims/Prescriptions/Administration		37,183,954	38,731,329		40,344,542	
Community		17,530,826	17,969,097		18,418,324	
Total Expenditures		537,012,732	543,768,416		558,339,971	
Excess (Deficiency) of Revenues						
Over Expenditures		(6,866,595)	7,047,440		16,302,462	
Other Financing Sources (Uses):						
Bond Proceeds		-	-		-	
Bond Premiums		-	-		-	
Refunding bonds issued		-	-		-	
Premium on refrunding bonds issued		-	-		-	
Payment to escrow agent		-	-		-	
Sale of Property		-	-		-	
Insurance Recoveries		-	-		-	
Transfers In/(Out)		-	-		-	
Total Other Financing Sources (Uses)		-	-		-	
Net Change in Fund Balances		(6,866,595)	7,047,440		16,302,462	
Fund Balances - Beginning of Year		106,051,131	99,184,536		106,231,976	
Fund Balances - End of Year		99,184,536	\$ 106,231,976	\$	122,534,438	

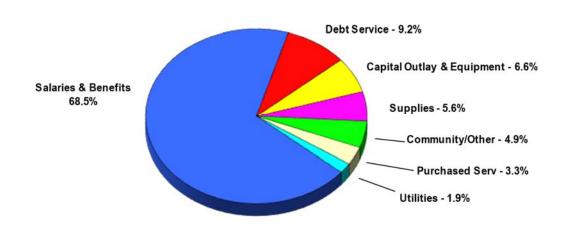


# All Governmental Funds Combined Revenue Sources



Property Tax - 46.5%

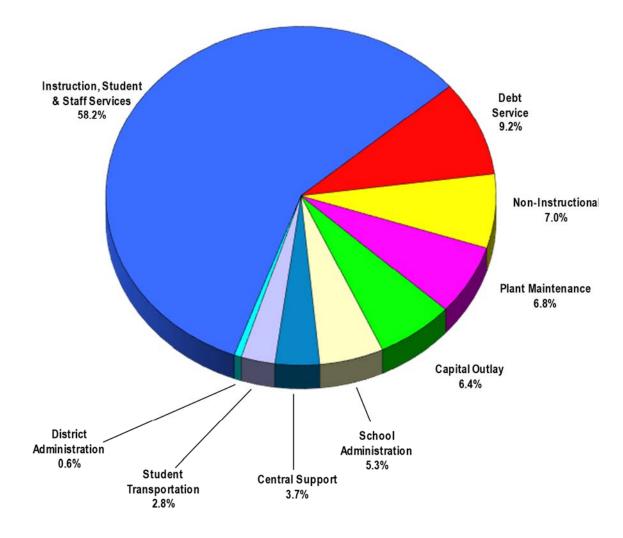
# Budgeted Expenditures by Object



Budget for the Internal Service Fund is excluded from both graphs.



# All Governmental Funds Combined Budgeted Expenditures by Function



Budget for the Internal Service Fund is excluded from graph.

Comprehensive Annual Budget Report

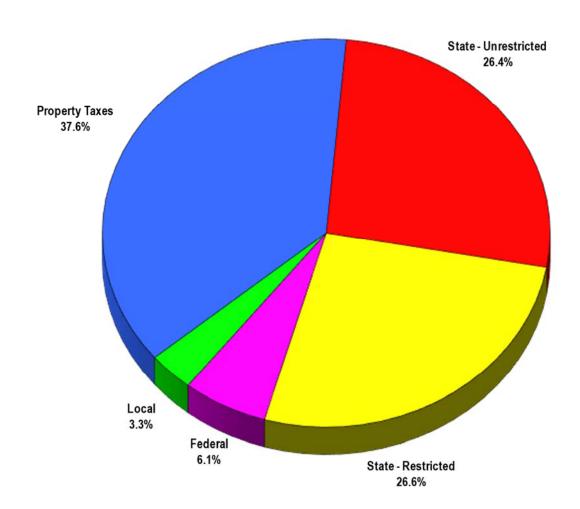


# **General Fund**

The General Fund is used to account for the costs of the day to day District operations. This fund accounts for resources which are not required to be accounted for in other funds. A majority of the funding comes from the State of Utah through the Minimum School Finance Act.



# General Fund Revenue Sources





#### General Fund

Summary Statement of Revenues, Expenditures, and Changes in Fund Balances

State Sources14Federal Sources1Total Revenues29Expenditures:29Instruction18Support Services:1Staff Services1District Administration2School Administration2Central Support Services1Operation & Maintenance of Plant2Student Transportation29Excess (Deficiency) of Revenues29Over Expenditures29Other Financing Sources (Uses):1Transfers In (Out)1Total Other Financing Sources (Uses)1	3,383,919 7,639,646 <u>2,175,018</u> <u>3,198,583</u> 0,850,632 6,956,832 9,077,440 2,387,410 1,346,591 5,579,362 5,162,751 9,940,408 200 Ecc	\$136,202,687 156,334,975 21,326,534 313,864,196 194,371,845 18,913,146 21,008,452 2,470,248 22,283,439 16,621,721 27,367,412	\$140,052,941 158,714,363 33,619,925 332,387,229 205,005,428 20,973,174 23,358,944 2,780,105 24,082,799 16,988,268	\$156,805,293 165,811,486 28,375,671 350,992,450 213,630,868 23,320,724 28,001,559 2,952,058 24,510,424	\$148,992,449 193,341,992 22,389,365 364,723,806 2222,382,827 23,736,440 29,078,143 2,937,420
State Sources14Federal Sources1Total Revenues29Expenditures:29Instruction18Support Services:1Staff Services1District Administration2School Administration2Central Support Services1Operation & Maintenance of Plant2Student Transportation29Excess (Deficiency) of Revenues29Over Expenditures29Other Financing Sources (Uses):1Transfers In (Out)1Total Other Financing Sources (Uses)1	7,639,646 2,175,018 3,198,583 0,850,632 6,956,832 9,077,440 2,387,410 1,346,591 5,579,362 5,162,751 9,940,408	156,334,975 21,326,534 313,864,196 194,371,845 18,913,146 21,008,452 2,470,248 22,283,439 16,621,721 27,367,412	158,714,363 33,619,925 332,387,229 205,005,428 20,973,174 23,358,944 2,780,105 24,082,799	165,811,486 28,375,671 350,992,450 213,630,868 23,320,724 28,001,559 2,952,058	193,341,992 22,389,365 364,723,806 222,382,827 23,736,440 29,078,143 2,937,420
Federal Sources1Total Revenues29Expenditures:29Instruction18Support Services:1Student Services1Staff Services1District Administration2Central Support Services1Operation & Maintenance of Plant2Student Transportation29Excess (Deficiency) of Revenues29Over Expenditures29Other Financing Sources (Uses):1Transfers In (Out)1Total Other Financing Sources (Uses)1	2,175,018 3,198,583 0,850,632 6,956,832 9,077,440 2,387,410 1,346,591 5,579,362 5,162,751 9,940,408	21,326,534 313,864,196 194,371,845 18,913,146 21,008,452 2,470,248 22,283,439 16,621,721 27,367,412	33,619,925 332,387,229 205,005,428 20,973,174 23,358,944 2,780,105 24,082,799	28,375,671 350,992,450 213,630,868 23,320,724 28,001,559 2,952,058	22,389,365 364,723,806 222,382,827 23,736,440 29,078,143 2,937,420
Total Revenues29Expenditures: Instruction18Support Services: Student Services1Staff Services1District Administration2School Administration2Central Support Services1Operation & Maintenance of Plant2Student Transportation29Excess (Deficiency) of Revenues Over Expenditures29Excess (Deficiency) of Revenues Over Expenditures29Other Financing Sources (Uses): Transfers In (Out) Total Other Financing Sources (Uses)10	3,198,583 0,850,632 6,956,832 9,077,440 2,387,410 1,346,591 5,579,362 5,162,751 9,940,408	313,864,196 194,371,845 18,913,146 21,008,452 2,470,248 22,283,439 16,621,721 27,367,412	332,387,229 205,005,428 20,973,174 23,358,944 2,780,105 24,082,799	350,992,450 213,630,868 23,320,724 28,001,559 2,952,058	364,723,806 222,382,827 23,736,440 29,078,143 2,937,420
Expenditures:       Instruction       18         Support Services:       1         Staff Services       1         District Administration       2         School Administration       2         Central Support Services       1         Operation & Maintenance of Plant       2         Student Transportation       2         Community       7         Total Expenditures       29         Excess (Deficiency) of Revenues       29         Over Expenditures       29         Other Financing Sources (Uses):       1         Transfers In (Out)       1         Total Other Financing Sources (Uses)       1	0,850,632 6,956,832 9,077,440 2,387,410 1,346,591 5,579,362 5,162,751 9,940,408	194,371,845 18,913,146 21,008,452 2,470,248 22,283,439 16,621,721 27,367,412	205,005,428 20,973,174 23,358,944 2,780,105 24,082,799	213,630,868 23,320,724 28,001,559 2,952,058	222,382,827 23,736,440 29,078,143 2,937,420
Instruction18Support Services:1Staff Services1District Administration2Central Support Services1Operation & Maintenance of Plant2Student Transportation29Excess (Deficiency) of Revenues29Over Expenditures29Other Financing Sources (Uses):1Transfers In (Out)1Total Other Financing Sources (Uses)1	6,956,832 9,077,440 2,387,410 1,346,591 5,579,362 5,162,751 9,940,408	18,913,146 21,008,452 2,470,248 22,283,439 16,621,721 27,367,412	20,973,174 23,358,944 2,780,105 24,082,799	23,320,724 28,001,559 2,952,058	23,736,440 29,078,143 2,937,420
Support Services:       1         Student Services       1         Staff Services       1         District Administration       2         School Administration       2         Central Support Services       1         Operation & Maintenance of Plant       2         Student Transportation       2         Community       7         Total Expenditures       29         Excess (Deficiency) of Revenues       0         Over Expenditures       29         End Sources (Uses):       1         Transfers In (Out)       1         Total Other Financing Sources (Uses)       1	6,956,832 9,077,440 2,387,410 1,346,591 5,579,362 5,162,751 9,940,408	18,913,146 21,008,452 2,470,248 22,283,439 16,621,721 27,367,412	20,973,174 23,358,944 2,780,105 24,082,799	23,320,724 28,001,559 2,952,058	23,736,440 29,078,143 2,937,420
Student Services       1         Staff Services       1         District Administration       2         School Administration       2         Central Support Services       1         Operation & Maintenance of Plant       2         Student Transportation       29         Excess (Deficiency) of Revenues       29         Excess (Deficiency) of Revenues       29         Over Expenditures       29         Transfers In (Out)       Total Other Financing Sources (Uses)	9,077,440 2,387,410 1,346,591 5,579,362 5,162,751 9,940,408	21,008,452 2,470,248 22,283,439 16,621,721 27,367,412	23,358,944 2,780,105 24,082,799	28,001,559 2,952,058	29,078,143 2,937,420
Staff Services       1         District Administration       2         School Administration       2         Central Support Services       1         Operation & Maintenance of Plant       2         Student Transportation       2         Community       7         Total Expenditures       29         Excess (Deficiency) of Revenues       0ver Expenditures         Other Financing Sources (Uses):       Transfers In (Out)         Total Other Financing Sources (Uses)	9,077,440 2,387,410 1,346,591 5,579,362 5,162,751 9,940,408	21,008,452 2,470,248 22,283,439 16,621,721 27,367,412	23,358,944 2,780,105 24,082,799	28,001,559 2,952,058	29,078,143 2,937,420
District Administration       2         School Administration       2         Central Support Services       1         Operation & Maintenance of Plant       2         Student Transportation       2         Community       7         Total Expenditures       29         Excess (Deficiency) of Revenues       0         Over Expenditures       29         Other Financing Sources (Uses):       1         Transfers In (Out)       1         Total Other Financing Sources (Uses)       1	2,387,410 1,346,591 5,579,362 5,162,751 9,940,408	2,470,248 22,283,439 16,621,721 27,367,412	2,780,105 24,082,799	2,952,058	2,937,420
District Administration       2         School Administration       2         Central Support Services       1         Operation & Maintenance of Plant       2         Student Transportation       2         Community       7         Total Expenditures       29         Excess (Deficiency) of Revenues       0         Over Expenditures       29         End Sources (Uses):       1         Transfers In (Out)       1         Total Other Financing Sources (Uses)       1	2,387,410 1,346,591 5,579,362 5,162,751 9,940,408	2,470,248 22,283,439 16,621,721 27,367,412	2,780,105 24,082,799	2,952,058	2,937,420
School Administration2Central Support Services1Operation & Maintenance of Plant2Student Transportation2Community29Total Expenditures29Excess (Deficiency) of Revenues Over ExpendituresOther Financing Sources (Uses):Transfers In (Out)1Total Other Financing Sources (Uses)	1,346,591 5,579,362 5,162,751 9,940,408	22,283,439 16,621,721 27,367,412	24,082,799		
Operation & Maintenance of Plant       2         Student Transportation       2         Community       2         Total Expenditures       29         Excess (Deficiency) of Revenues       29         Over Expenditures       29         Other Financing Sources (Uses):       1         Transfers In (Out)       1         Total Other Financing Sources (Uses)       1	5,162,751 9,940,408	27,367,412	16 988 268		26,233,989
Operation & Maintenance of Plant       2         Student Transportation       2         Community       2         Total Expenditures       29         Excess (Deficiency) of Revenues       29         Over Expenditures       29         Other Financing Sources (Uses):       1         Transfers In (Out)       1         Total Other Financing Sources (Uses)       1	5,162,751 9,940,408		10,700,200	17,590,097	18,196,701
Student Transportation       Community         Total Expenditures       29         Excess (Deficiency) of Revenues       Over Expenditures         Over Expenditures       Other Financing Sources (Uses):         Transfers In (Out)       Total Other Financing Sources (Uses)	9,940,408		27,616,893	31,955,166	33,303,188
Community       29         Total Expenditures       29         Excess (Deficiency) of Revenues       0ver Expenditures         Over Expenditures       0ther Financing Sources (Uses):         Transfers In (Out)	200 505	9,724,655	12,013,927	13,332,998	13,863,260
Total Expenditures       29         Excess (Deficiency) of Revenues Over Expenditures       0         Other Financing Sources (Uses):       1         Transfers In (Out)       1         Total Other Financing Sources (Uses)       1	288,505	365,838	266,782	392,120	460,975
Over Expenditures Other Financing Sources (Uses): Transfers In (Out) Total Other Financing Sources (Uses)	1,589,931	313,126,756	333,086,320	355,686,014	370,192,943
Transfers In (Out) Total Other Financing Sources (Uses)	1,608,652	737,440	(699,091)	(4,693,564)	(5,469,137)
Total Other Financing Sources (Uses)	(200.001)	(202 (52)		(2,200,070)	(000 202)
• • • • <u> </u>	(208,001) (208,001)	(203,652) (203,652)	999,307 999,307	(3,388,060) (3,388,060)	(998,293) (998,293)
Net Change in Fund Balances	1,400,651	533,788	300,216	(8,081,624)	(6,467,430)
	4,929,966	76,330,617	76,864,405	77,164,621	69,082,997
Fund Balances - End of Year \$ 7	6,330,617	\$ 76,864,405	\$ 77,164,621	\$ 69,082,997	\$ 62,615,567
Fund Balances:					
Non-Spendable	1,385,432	1,806,396	2,020,009	2,060,409	2,122,221
Committed 3	3,430,540	33,976,833	31,577,707	29,780,600	30,609,000
Assigned 1	6,116,856	12,957,034	13,453,633	37,241,988	29,884,346
Unassigned 2	5,397,789	28,124,142	30,113,272	-	-
Total Fund Balances \$ 7	6,330,617	\$ 76,864,405	\$ 77,164,621	\$ 69,082,997	\$ 62,615,567



#### The General Fund

Three Year Budget Forecast- Expenditures are by function and object

	Budget 2023-2024	Budget Forecast 2024-2025	Budget Forecast 2025-2026	Budget Forecast 2026-2027	Projected Growth Rate
Revenues:					
Property Tax	\$130,361,303	\$134,923,949	\$139,646,287	\$144,533,907	3.50%
Registered Vehicles Fee-in-Lieu	6,581,641	6,746,182	6,914,837	7,087,708	2.50%
Interest on Investments	5,825,000	5,825,000	5,825,000	5,825,000	0.00%
State Sources	193,341,992	204,942,512	217,239,063	230,273,407	6.00%
Federal Sources	22,389,365	15,000,000	15,450,000	15,913,500	3.00%
Other Local	6,224,505	6,348,995	6,475,975	6,605,495	2.00%
Total Revenues	364,723,806	373,786,638	391,551,162	410,239,017	
Expenditures by Function:					
Instruction	222,382,827	230,166,226	238,222,044	246,559,816	3.50%
Support Services:					
Student Services	23,736,440	24,211,168	24,695,391	25,189,296	2.00%
Staff Services	29,078,143	29,659,706	30,252,900	30,857,958	2.00%
District Administration	2,937,420	2,996,168	3,056,091	3,117,213	2.00%
School Administration	26,233,989	26,758,669	27,293,842	27,839,719	2.00%
Business Services	18,196,701	18,560,635	18,931,848	19,310,485	2.00%
Operation of Plant	33,303,188	33,969,252	34,648,637	35,341,610	2.00%
Student Transportation	13,863,260	14,140,525	14,423,336	14,711,803	2.00%
Community	460,975	470,195	479,599	489,191	2.00%
Total Expenditures by Function	370,192,943	380,932,544	392,003,688	403,417,091	
Expanditures by Object.					
Expenditures by Object: Salaries	234,875,198	241,802,905	249 047 225	256,315,218	
Employee Benefits	94,176,418	96,970,676	248,947,225 99,852,695	102,825,346	
Contracted/Purchased Services	13,350,467	13,676,915	14,011,970	14,355,882	
Supplies and Materials	16,501,580	16,938,083	17,387,043	17,848,837	
Utilities	9,362,687	9,549,941	9,740,940	9,935,759	
Equipment	1,926,593	1,994,024	2,063,815	2,136,049	
Total Expenditures by Object	370,192,943	380,932,544	392,003,688	403,417,091	
Excess (Deficiency) of Revenues Over Expenditures	(5,469,137)	(7,145,906)	(452,526)	6,821,926	
	(3,407,137)	(7,143,700)	(432,320)	0,021,720	
Other Financing Sources (Uses):					
Transfers In/(Out)	(998,293)	2,000,000	2,000,000	2,000,000	
Total Other Financing Sources (Uses)	(998,293)	2,000,000	2,000,000	2,000,000	
Net Change in Fund Balances	(6,467,430)	(5,145,906)	1,547,474	8,821,926	
Fund Balances - Beginning of Year	69,082,997	62,615,567	57,469,661	59,017,135	
Fund Balances - End of Year	\$ 62,615,567	\$ 57,469,661	\$ 59,017,135	\$ 67,839,061	

Assumptions:

Properly taxes and vehicle fees have been projected using a 3.5% growth rate. Interest rates and income will assumed to be constant. The State increased the WPU value by 6.0% for 2024 and due to a robust statewide economy a 6.0% increase is assumed for the future years. The District's budget will also be supplemented with ESSER funding through 2024, however, adjustments will need to be made in 2025 and beyond when the funding ends. District enrollment projections indicate that student enrollment will likely decrease in future years. The slow rate of enrollment growth will slow the growth in instructional expenditures -- a 3.5% rate of growth has been assumed. All other functional expenditures are expected to grow at a rate of 2.0% as the district evaluates future support costs. As salary and benefits comprise the largest expense percentage, the District will ensure these expenditures do not exceed available revenues in any given year. This will be accomplished through the annual negotiation process with the employee groups. To complete all committed capital projects the District may need to transfer \$3.0 million to the Capital Outlay fund in 2024. The District will also use the allowance in Utah Code 11-14-310(c) in which remaining Debt Service revenues can be used for technology programs and projects. A transfer of \$2.2 million is budgeted for 2023-2024 thru 2026-2027 (note: a transfer out to the Foundation of \$200,000 is also assummed, leaving a net transfer in of \$2.0M). Despite the impacts of the pandemic, the District feels it's well positioned for future years due it's flexible fund balance as well as its conservative budget practices.

**Comprehensive Annual Budget Report** 



#### General Fund

Revenues

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final <i>Budget</i> 2022-2023	Budget 2023-2024
Local Sources:					
Property Taxes	\$ 118,824,962	\$ 123,715,130	\$ 127,602,006	\$ 138,191,753	\$ 130,361,303
Registered Vehicles Fee-in-Lieu	6,513,045	6,554,225	6,717,781	6,662,820	6,581,641
Tuitions	1,518,843	1,697,895	1,555,381	1,305,740	556,890
Earnings on Investments	3,788,202	882,202	254,989	5,150,000	5,825,000
Other Local Revenue	1,574,611	2,200,753	2,821,290	4,421,450	4,828,215
Indirect Costs-Other Funds	1,164,256	1,152,482	1,101,494	1,073,530	839,400
Total Local Sources	133,383,919	136,202,687	140,052,941	156,805,293	148,992,449
State Sources:					
Unrestricted Basic School Programs:					
Regular School Programs - K-12	71,312,184	71,713,871	72,330,856	67,312,398	84,672,091
Flexible Allocation	383,210	-	-	-	83,541
Professional Staff	9,699,384	9,915,186	10,381,477	10,729,228	11,587,651
Total Unrestricted Basic Program	81,394,778	81,629,057	82,712,333	78,041,626	96,343,283
Restricted Basic School Programs:					
Special Education	17,624,170	18,063,086	19,981,299	20,206,369	22,196,577
Applied Technology Education	5,337,467	5,035,912	5,486,620	5,699,998	6,462,693
Class Size Reduction	7,256,810	7,315,441	7,757,498	8,158,833	8,518,056
At-Risk - Regular Program	2,038,916	2,175,285	2,175,285	3,302,478	4,712,366
Total Restricted Basic Program	32,257,363	32,589,724	35,400,702	37,367,678	41,889,692
Other State Revenues:					
Gifted and Talented	138,361	216,756	229,772	216,852	208,680
Advanced Placement	106,881	428,044	247,287	409,704	229,205
Concurrent Enrollment	231,410	544,284	368,733	522,909	394,865
At-Risk - Youth-in-Care	583,993	258,290	330,066	375,287	335,306
Adult Education South Park	1,253,900	994,090	1,064,521	-	-
Adult Education Entrada	419,712	577,846	664,008	713,524	717,965
Pupil Transportation	5,273,222	5,387,819	5,996,394	6,834,694	8,481,117
School Nurses	60,000	49,086	49,086	49,086	-
SEOP Home and Private School	559,782	1,154,444	2,056,585	4,245,450	40,000
School Trust Lands	3,946,323	4,040,160	4,542,344	4,761,823	4,676,093
Early Interventions	292,199	702,137	1,045,082	2,332,385	-
Driver Education Reading Achievement	387,122 343,438	327,735 326,106	155,333 387,261	189,520 365,800	193,585 317,030
Library Books & Supplies	39,769	71,299	43,501	72,554	317,030
Teacher Supplies and Materials	285,336	285,643	280,129	270,847	271,028
Educator Salary Adjustments	9,777,158	10,030,585	10,133,476	10,028,938	20,286,569
Teacher and Student Success Act	4,399,320	5,339,333	6,056,508	8,034,156	8,637,067
Teacher Salary Supplement Program	1,005,210	1,036,187	1,040,820	1,061,030	1,087,255
Student Health and Counseling	613,749	1,319,735	1,458,548	1,501,897	1,229,215
Beverly Taylor Sorenson	819,414	772,390	750,302	882,227	955,444
Dual Immersion	588,787	716,022	674,884	772,319	810,935
Digital Teaching and Learning	1,033,633	1,101,191	949,613	922,428	909,820
Inter-Generational Poverty	764,183	736,292	716,932	473,630	487,781
Educator Covid Bonus	-	4,861,721	-	-	-
Educator Professional Time	-	-	-	3,250,863	3,250,968
Other Sources	1,064,603	838,999	1,360,143	2,114,259	1,589,089
Total Other State Revenues	33,987,505	42,116,194	40,601,328	50,402,182	55,109,017
Total State Sources	147,639,646	156,334,975	158,714,363	165,811,486	193,341,992

**Financial Section** 



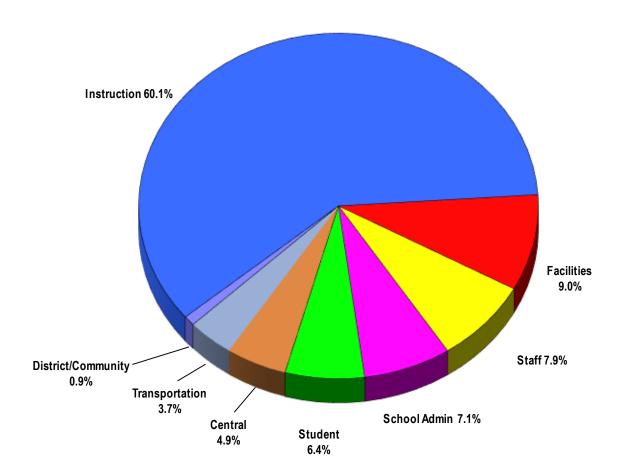
#### General Fund

Revenues

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final <i>Budget</i> 2022-2023	Budget 2023-2024
Federal Sources:					
Special Education	5,610,385	5,585,637	7,686,141	9,051,649	6,435,956
Medicaid	1,654,900	1,809,552	3,752,396	3,043,234	3,104,100
Perkins	365,227	395,520	425,864	434,381	443,068
Other Restricted Grants through State	1,167,157	742,563	472,229	630,660	408,423
NCLB Title IA - Poverty	2,597,376	2,497,183	2,692,343	2,920,348	2,285,953
NCLB Title IIA - Teacher Quality	438,229	534,524	573,825	1,338,522	737,610
NCLB Title IIIA - English Language	219,773	228,395	279,396	361,109	367,458
NCLB Title X- McKinnley Vento	34,482	37,971	107,838	66,809	68,145
Student Support Enrichment	-	-	185,630	233,491	235,825
E-Rate	87,489	-	311,652	131,804	486,800
Community Schools	-	-	400,000	400,000	400,000
ESSER	-	9,495,189	16,732,611	9,763,664	7,416,027
Total Federal Sources	12,175,018	21,326,534	33,619,925	28,375,671	22,389,365
Total Revenues	\$ 293,198,583	\$ 313,864,196	\$ 332,387,229	\$ 350,992,450	\$ 364,723,806

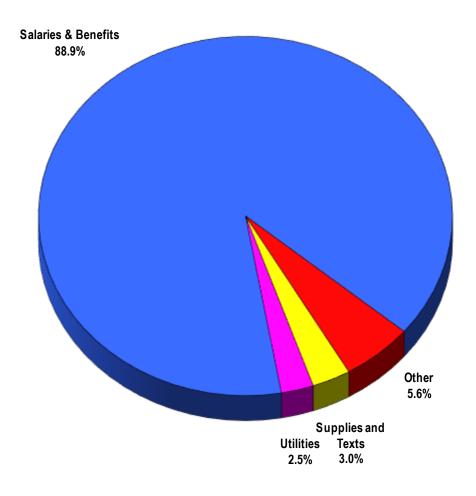


# General Fund Expenditures by Function





# General Fund Expenditures by Object





#### General Fund

Social Security         8,705,769         9,191,730         9,593,342         10,567,252         11,466,889           Group Insurance         14,633,794         14,661,731         15,757,623         17,052,285         17,836,597           Disability Insurance         290,799         298,153         338,231         357,867         380,166           Worker's Compensation         953,534         896,699         789,775         825,210         894,293           Local Retirement         957,359         1,423,832         1,303,624         1,126,751         1,108,961           Unemployment         150,137         63,224         19,616         20,000         25,000           Total Employee Benefits         49,189,456         51,394,121         53,291,101         57,168,581         60,715,384           Purchased Services         1,731,768         1,383,636         1,525,969         2,161,372         1,989,352           Total Purchased Services         4,167,798         4,607,963         5,543,452         8,609,571         3,962,551           Supplies         3,133,341         4,914,758         6,859,533         5,732,896         4,789,144           Texbooks         2,179,619         2,599,828         5,940,162         2,064,107         1,633,191 </th <th></th> <th>Actual 2019-2020</th> <th>Actual 2020-2021</th> <th>Actual 2021-2022</th> <th>Final Budget 2022-2023</th> <th>Budget 2023-2024</th>		Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final Budget 2022-2023	Budget 2023-2024
Teachers - Certificated       \$104,520,645       \$110,743,481       \$113,154,685       \$117,402,825       \$125,988,682         Substitute Teachers       1,790,122       1,915,316       3,171,863       3,221,526       2,611,024         Teacher Aides & Paraprofessionals       12,163,645       12,622,370       14,167,834       16,364,125       20,080,522         Total Salaries       118,474,412       125,281,167       130,494,382       136,988,476       146,680,228         Employee Benefits:       State Retirement       23,498,064       24,858,752       25,488,890       27,219,216       29,003,478         Social Security       8,705,769       9,191,730       9,593,342       10,567,252       11,466,889         Group Insurance       14,633,794       14,661,731       15,757,623       17,052,285       17,836,597         Ucal Referement       953,534       896,699       789,775       825,210       894,293         Unemployment       150,137       63,224       19,616       20,000       25,000         Total Employee Benefits       49,189,456       51,394,121       53,291,101       57,168,581       60,715,384         Contracted Services       2,436,030       3,224,327       4,017,483       6,448,199       1,973,199						
Substitute Teachers         1,790,122         1,915,316         3,171,863         3,221,526         2,611,024           Teacher Aides & Paraprofessionals         12,163,645         12,622,370         14,167,834         16,364,125         20,080,522           Total Salaries         118,474,412         125,281,167         130,494,382         136,988,476         148,680,228           Employee Benefits:         State Refirement         23,498,064         24,858,752         25,488,890         27,219,216         29,003,478           Social Security         8,705,769         9,191,730         9,593,342         10,567,252         11,466,889           Group Insurance         290,799         298,153         338,231         357,867         380,166           Worker's Compensation         953,534         896,699         789,775         825,210         894,293           Local Refirement         150,137         63,224         19,616         20,000         25,000           Vorker's Compensation         953,534         896,699         789,775         825,210         894,293           Local Refirement         19,189,456         51,394,121         53,291,101         57,168,581         60,715,384           Van Parkased Services         1,731,768         1,383,636         1,525		¢ 404 500 645	¢ 1 1 0 7 1 0 1 0 1	Ф 4 4 Э 4 <b>Г</b> 4 С 9 Г	¢ 447 400 005	¢ 405 000 000
Teacher Aides & Paraprofessionals Total Salaries         12,163,645         12,622,370         14,167,834         16,364,125         20,080,522           Employee Benefits:         118,474,412         125,281,167         130,494,382         136,988,476         148,680,228           Employee Benefits:         State Retirement         23,498,064         24,858,752         25,488,890         27,219,216         29,003,478           Social Security         8,705,769         9,191,730         9,593,342         10,567,252         11,466,889           Group Insurance         14,633,794         14,661,731         15,757,623         17,052,285         17,836,597           Disability Insurance         290,799         298,153         338,231         357,867         380,166           Worker's Compensation         953,534         896,699         789,775         825,210         894,293           Local Retirement         150,137         63,224         19,616         20,000         25,000           Unemployment         150,137         63,224         19,616         20,000         25,020           Total Employee Benefits         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         2,436,030         3,224,327						
Total Salaries         118,474,412         125,281,167         130,494,382         136,988,476         148,680,228           Employee Benefits:         State Retirement         23,498,064         24,858,752         25,488,890         27,219,216         29,003,478           Social Security         8,705,769         9,191,730         9,593,342         10,567,252         11,466,889           Group Insurance         290,799         298,153         338,231         357,867         380,166           Worker's Compensation         953,534         896,699         789,775         825,210         894,293           Local Retirement         957,359         1,423,832         1,303,624         1,126,751         1,108,961           Unemployment         150,137         63,224         19,616         20,000         25,000           Total Employee Benefits         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Supplies         3,133,341         4,914,758         6,859,533         5,732,896 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Employee Benefits:           State Retirement         23,498,064         24,858,752         25,488,890         27,219,216         29,003,478           Social Security         8,705,769         9,191,730         9,593,342         10,567,252         11,466,899           Group Insurance         14,633,794         14,661,731         15,757,623         17,052,285         17,836,597           Disability Insurance         290,799         298,153         338,231         357,867         380,166           Worker's Compensation         953,534         896,699         789,775         825,210         894,293           Local Retirement         957,359         1,423,832         1,303,624         1,126,751         1,108,961           Unemployment         150,137         63,224         19,616         20,000         25,000           Total Employee Benefits         49,189,456         51,394,121         53,291,101         57,168,581         60,715,384           Contracted Services         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         1,731,768         1,383,636         1,525,969         2,161,372         1,989,352           Total Purchased Services         3,133,341         4,914,758	•					
State Refirement         23,498,064         24,858,752         25,488,890         27,219,216         29,003,478           Social Security         8,705,769         9,191,730         9,593,342         10,567,252         11,466,889           Group Insurance         14,633,794         14,661,731         15,757,623         17,052,285         17,836,597           Disability Insurance         290,799         298,153         338,231         357,867         380,166           Worker's Compensation         953,534         896,699         789,775         825,210         894,293           Local Refirement         957,359         1,423,832         1,303,624         1,126,751         1,108,961           Unemployment         150,137         63,224         19,616         20,000         25,000           Total Employee Benefits         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         1,731,768         1,383,636         1,525,969         2,161,372         1,989,352           Total Purchased Services         3,133,341         4,914,758         6,859,533         5,732,896         4,789,144           Software         768,399         938,784         794,292         667,807         675,736 <td></td> <td>110,17,12</td> <td>120,201,107</td> <td>100,404,002</td> <td>100,000,470</td> <td>140,000,220</td>		110,17,12	120,201,107	100,404,002	100,000,470	140,000,220
Social Security         8,705,769         9,191,730         9,593,342         10,567,252         11,466,889           Group Insurance         14,633,794         14,661,731         15,757,623         17,052,285         17,836,597           Disability Insurance         290,799         298,153         338,231         357,867         380,166           Worker's Compensation         953,534         896,699         789,775         825,210         894,293           Local Retirement         957,359         1,423,832         1,303,624         1,126,751         1,108,961           Unemployment         150,137         63,224         19,616         20,000         25,000           Total Employee Benefits         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         1,731,768         1,383,636         1,525,969         2,161,372         1,989,352           Total Purchased Services         4,167,798         4,607,963         5,543,452         8,609,571         3,962,551           Supplies         3,133,341         4,914,758         6,859,533         5,732,896         4,789,144           Textbooks         2,179,619         2,599,828         5,940,162         2,064,107         1,633,191	Employee Benefits:					
Group Insurance         14,633,794         14,661,731         15,757,623         17,052,285         17,836,597           Disability Insurance         290,799         298,153         338,231         357,867         380,166           Worker's Compensation         953,534         896,699         789,775         825,210         894,293           Local Retirement         957,359         1,423,832         1,303,624         1,126,751         1,108,961           Unemployment         150,137         63,224         19,616         20,000         25,000           Total Employee Benefits         49,189,456         51,394,121         53,291,101         57,168,581         60,715,384           Contracted Services         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         1,731,768         1,383,636         1,525,969         2,161,372         1,989,352           Supplies         3,133,341         4,914,758         6,859,533         5,732,896         4,789,144           Textbooks         2,179,619         2,599,828         5,940,162         2,064,107         1,633,191           Software         768,399         938,784         794,292         667,807         675,736 <t< td=""><td>State Retirement</td><td>23,498,064</td><td>24,858,752</td><td>25,488,890</td><td>27,219,216</td><td>29,003,478</td></t<>	State Retirement	23,498,064	24,858,752	25,488,890	27,219,216	29,003,478
Disability Insurance         290,799         298,153         338,231         357,867         380,166           Worker's Compensation         953,534         896,699         789,775         825,210         894,293           Local Retirement         957,359         1,423,832         1,303,624         1,126,751         1,108,961           Unemployment         150,137         63,224         19,616         20,000         25,000           Total Employee Benefits         49,189,456         51,394,121         53,291,101         57,168,581         60,715,384           Contracted Services         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         1,731,768         1,383,636         1,525,969         2,161,372         1,989,352           Total Purchased Services         3,133,341         4,914,758         6,859,533         5,732,896         4,789,144           Textbooks         2,179,619         2,599,828         5,940,162         2,064,107         1,633,191           Software         768,399         938,784         794,292         667,807         675,736           Total Supplies and Materials         6,081,359         8,453,370         13,593,987         8,464,810         7,098,071	Social Security	8,705,769	9,191,730	9,593,342	10,567,252	11,466,889
Worker's Compensation         953,534         896,699         789,775         825,210         894,293           Local Retirement         957,359         1,423,832         1,303,624         1,126,751         1,108,961           Unemployment         150,137         63,224         19,616         20,000         25,000           Total Employee Benefits         49,189,456         51,394,121         53,291,101         57,168,581         60,715,384           Contracted Services         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         1,731,768         1,383,636         1,525,969         2,161,372         1,989,352           Total Purchased Services         3,133,341         4,914,758         6,859,533         5,732,896         4,789,144           Textbooks         2,179,619         2,599,828         5,940,162         2,064,107         1,633,191           Software         768,399         938,784         794,292         667,807         675,736           Total Supplies and Materials         6,081,359         8,453,370         13,593,987         8,464,810         7,098,071           Instructional Equipment         1,493,795         1,533,167         1,044,573         586,181         736,181<	Group Insurance	14,633,794	14,661,731	15,757,623	17,052,285	17,836,597
Local Retirement         957,359         1,423,832         1,303,624         1,126,751         1,108,961           Unemployment         150,137         63,224         19,616         20,000         25,000           Total Employee Benefits         49,189,456         51,394,121         53,291,101         57,168,581         60,715,384           Contracted Services         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         1,731,768         1,383,636         1,525,969         2,161,372         1,989,352           Total Purchased Services         3,133,341         4,914,758         6,859,533         5,732,896         4,789,144           Textbooks         2,179,619         2,599,828         5,940,162         2,064,107         1,633,191           Software         768,399         938,784         794,292         667,807         675,736           Total Supplies and Materials         1,493,795         1,533,167         1,044,573         586,181         736,181           Computer Equipment         1,442,966         3,101,499         1,037,890         1,769,151         1,145,957           Other         846         558         43         44,098         44,455           2	Disability Insurance	290,799	298,153	338,231	357,867	380,166
Unemployment Total Employee Benefits         150,137         63,224         19,616         20,000         25,000           Contracted Services         49,189,456         51,394,121         53,291,101         57,168,581         60,715,384           Contracted Services         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         1,731,768         1,383,636         1,525,969         2,161,372         1,989,352           Total Purchased Services         4,167,798         4,607,963         5,543,452         8,609,571         3,962,551           Supplies         3,133,341         4,914,758         6,859,533         5,732,896         4,789,144           Textbooks         2,179,619         2,599,828         5,940,162         2,064,107         1,633,191           Software         768,399         938,784         794,292         667,807         675,736           Total Supplies and Materials         6,081,359         8,453,370         13,593,987         8,464,810         7,098,071           Instructional Equipment         1,493,795         1,533,167         1,044,573         586,181         736,181           Computer Equipment         2,937,607         4,635,224         2,082,506         2,399,430	Worker's Compensation	953,534	896,699	789,775	825,210	894,293
Total Employee Benefits         49,189,456         51,394,121         53,291,101         57,168,581         60,715,384           Contracted Services         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         1,731,768         1,383,636         1,525,969         2,161,372         1,989,352           Total Purchased Services         4,167,798         4,607,963         5,543,452         8,609,571         3,962,551           Supplies         3,133,341         4,914,758         6,859,533         5,732,896         4,789,144           Textbooks         2,179,619         2,599,828         5,940,162         2,064,107         1,633,191           Software         768,399         938,784         794,292         667,807         675,736           Total Supplies and Materials         1,493,795         1,533,167         1,044,573         586,181         736,181           Computer Equipment         1,442,966         3,101,499         1,037,890         1,769,151         1,145,957           Other         2,937,607         4,635,224         2,082,506         2,399,430         1,926,553	Local Retirement	957,359	1,423,832	1,303,624	1,126,751	1,108,961
Contracted Services         2,436,030         3,224,327         4,017,483         6,448,199         1,973,199           Purchased Services         1,731,768         1,383,636         1,525,969         2,161,372         1,989,352           Total Purchased Services         4,167,798         4,607,963         5,543,452         8,609,571         3,962,551           Supplies         3,133,341         4,914,758         6,859,533         5,732,896         4,789,144           Textbooks         2,179,619         2,599,828         5,940,162         2,064,107         1,633,191           Software         768,399         938,784         794,292         667,807         675,736           Total Supplies and Materials         6,081,359         8,453,370         13,593,987         8,464,810         7,098,071           Instructional Equipment         1,493,795         1,533,167         1,044,573         586,181         736,181           Computer Equipment         1,442,966         3,101,499         1,037,890         1,769,151         1,145,957           Other         846         558         43         44,098         44,455           2,937,607         4,635,224         2,082,506         2,399,430         1,926,593	Unemployment	150,137	63,224	19,616	20,000	25,000
Purchased Services       1,731,768       1,383,636       1,525,969       2,161,372       1,989,352         Total Purchased Services       4,167,798       4,607,963       5,543,452       8,609,571       3,962,551         Supplies       3,133,341       4,914,758       6,859,533       5,732,896       4,789,144         Textbooks       2,179,619       2,599,828       5,940,162       2,064,107       1,633,191         Software       768,399       938,784       794,292       667,807       675,736         Total Supplies and Materials       6,081,359       8,453,370       13,593,987       8,464,810       7,098,071         Instructional Equipment       1,493,795       1,533,167       1,044,573       586,181       736,181         Computer Equipment       1,442,966       3,101,499       1,037,890       1,769,151       1,145,957         Other       846       558       43       44,098       44,455         Z,937,607       4,635,224       2,082,506       2,399,430       1,926,593	Total Employee Benefits	49,189,456	51,394,121	53,291,101	57,168,581	60,715,384
Purchased Services       1,731,768       1,383,636       1,525,969       2,161,372       1,989,352         Total Purchased Services       4,167,798       4,607,963       5,543,452       8,609,571       3,962,551         Supplies       3,133,341       4,914,758       6,859,533       5,732,896       4,789,144         Textbooks       2,179,619       2,599,828       5,940,162       2,064,107       1,633,191         Software       768,399       938,784       794,292       667,807       675,736         Total Supplies and Materials       6,081,359       8,453,370       13,593,987       8,464,810       7,098,071         Instructional Equipment       1,493,795       1,533,167       1,044,573       586,181       736,181         Computer Equipment       1,442,966       3,101,499       1,037,890       1,769,151       1,145,957         Other       846       558       43       44,098       44,455         Z,937,607       4,635,224       2,082,506       2,399,430       1,926,593	Contracted Convince	0 426 020	2 004 207	4 017 402	6 449 400	1 072 100
Total Purchased Services       4,167,798       4,607,963       5,543,452       8,609,571       3,962,551         Supplies       3,133,341       4,914,758       6,859,533       5,732,896       4,789,144         Textbooks       2,179,619       2,599,828       5,940,162       2,064,107       1,633,191         Software       768,399       938,784       794,292       667,807       675,736         Total Supplies and Materials       6,081,359       8,453,370       13,593,987       8,464,810       7,098,071         Instructional Equipment       1,493,795       1,533,167       1,044,573       586,181       736,181         Computer Equipment       1,442,966       3,101,499       1,037,890       1,769,151       1,145,957         Other       846       558       43       44,098       44,455         Total Equipment and Other       2,937,607       4,635,224       2,082,506       2,399,430       1,926,593						
Supplies         3,133,341         4,914,758         6,859,533         5,732,896         4,789,144           Textbooks         2,179,619         2,599,828         5,940,162         2,064,107         1,633,191           Software         768,399         938,784         794,292         667,807         675,736           Total Supplies and Materials         6,081,359         8,453,370         13,593,987         8,464,810         7,098,071           Instructional Equipment         1,493,795         1,533,167         1,044,573         586,181         736,181           Computer Equipment         1,442,966         3,101,499         1,037,890         1,769,151         1,145,957           Other         846         558         43         44,098         44,455           Total Equipment and Other         2,937,607         4,635,224         2,082,506         2,399,430         1,926,593					, ,	
Textbooks       2,179,619       2,599,828       5,940,162       2,064,107       1,633,191         Software       768,399       938,784       794,292       667,807       675,736         Total Supplies and Materials       6,081,359       8,453,370       13,593,987       8,464,810       7,098,071         Instructional Equipment       1,493,795       1,533,167       1,044,573       586,181       736,181         Computer Equipment       1,442,966       3,101,499       1,037,890       1,769,151       1,145,957         Other       846       558       43       44,098       44,455         Total Equipment and Other       2,937,607       4,635,224       2,082,506       2,399,430       1,926,593	Total Purchased Services	4,107,798	4,007,903	5,543,452	8,009,571	3,902,551
Software         768,399         938,784         794,292         667,807         675,736           Total Supplies and Materials         6,081,359         8,453,370         13,593,987         8,464,810         7,098,071           Instructional Equipment         1,493,795         1,533,167         1,044,573         586,181         736,181           Computer Equipment         1,442,966         3,101,499         1,037,890         1,769,151         1,145,957           Other         846         558         43         44,098         44,455           Total Equipment and Other         2,937,607         4,635,224         2,082,506         2,399,430         1,926,593	Supplies	3,133,341	4,914,758	6,859,533	5,732,896	4,789,144
Total Supplies and Materials         6,081,359         8,453,370         13,593,987         8,464,810         7,098,071           Instructional Equipment         1,493,795         1,533,167         1,044,573         586,181         736,181           Computer Equipment         1,442,966         3,101,499         1,037,890         1,769,151         1,145,957           Other         846         558         43         44,098         44,455           Total Equipment and Other         2,937,607         4,635,224         2,082,506         2,399,430         1,926,593	Textbooks	2,179,619	2,599,828	5,940,162	2,064,107	1,633,191
Instructional Equipment         1,493,795         1,533,167         1,044,573         586,181         736,181           Computer Equipment         1,442,966         3,101,499         1,037,890         1,769,151         1,145,957           Other         846         558         43         44,098         44,455           Total Equipment and Other         2,937,607         4,635,224         2,082,506         2,399,430         1,926,593	Software	768,399	938,784	794,292		675,736
Computer Equipment         1,442,966         3,101,499         1,037,890         1,769,151         1,145,957           Other         846         558         43         44,098         44,455           Total Equipment and Other         2,937,607         4,635,224         2,082,506         2,399,430         1,926,593	Total Supplies and Materials	6,081,359	8,453,370	13,593,987	8,464,810	7,098,071
Computer Equipment         1,442,966         3,101,499         1,037,890         1,769,151         1,145,957           Other         846         558         43         44,098         44,455           Total Equipment and Other         2,937,607         4,635,224         2,082,506         2,399,430         1,926,593	Instructional Equipment	1.493.795	1.533.167	1.044.573	586.181	736.181
Other         846         558         43         44,098         44,455           Total Equipment and Other         2,937,607         4,635,224         2,082,506         2,399,430         1,926,593						
Total Equipment and Other         2,937,607         4,635,224         2,082,506         2,399,430         1,926,593						
Total Instruction 180,850,632 194,371,845 205,005,428 213,630,868 222,382,827					,	1,926,593
	Total Instruction	180,850,632	194,371,845	205,005,428	213,630,868	222,382,827



#### General Fund

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final Budget 2022-2023	Budget 2023-2024
Student Services:					
Salaries:					
Directors and Coordinators	491,630	526,273	623,884	744,443	805,523
Guidance Personnel	6,064,319	6,957,474	5,146,373	5,396,290	5,675,436
Health Services Personnel	1,483,201	1,980,549	2,314,538	2,107,300	2,208,919
Psychological/Social Worker Personnel	2,913,906	2,872,819	5,394,805	6,687,155	6,598,925
Secretarial and Other	357,905	415,787	391,556	456,022	466,861
Total Salaries	11,310,961	12,752,902	13,871,156	15,391,210	15,755,664
Employee Benefits	4,563,822	5,222,093	5,615,598	6,192,499	6,229,812
Purchased Services	953,759	770,682	1,297,255	1,454,006	1,456,780
Supplies and Other	128,290	167,469	189,165	283,009	294,184
Total Student Support	16,956,832	18,913,146	20,973,174	23,320,724	23,736,440
Staff Services:					
Salaries:					
Directors and Coordinators	1,854,524	1,865,245	1,821,567	1,911,046	2,210,192
Teachers - Certified	8,226,693	9,333,792	10,069,941	12,789,565	12,570,558
Media Personnel	907,268	919,567	936,555	1,021,363	1,108,713
Secretarial and Clerical	939,682	1,105,244	1,129,933	1,126,131	1,207,338
Aides and Paraprofessionals	812,400	882,469	1,084,959	1,431,047	1,612,148
Total Salaries	12,740,567	14,106,317	15,042,955	18,279,152	18,708,949
Employee Benefits	4,694,690	5,179,731	5,564,789	6,595,121	6,702,617
Purchased Services	695,879	500,238	1,005,540	1,176,818	1,086,818
Supplies and Other	535,237	657,795	1,176,915	834,052	642,701
Library Books	411,067	564,371	568,745	1,116,416	1,937,058
Total Instructional Staff Support	19,077,440	21,008,452	23,358,944	28,001,559	29,078,143



#### General Fund

	Actual	Actual	Final Actual Budget Budg			
	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	
District Administration:						
Salaries:						
Board of Education	90,360	90,360	90,040	91,000	91,000	
Superintendent and Assistants	998,887	1,038,968	1,048,743	1,104,454	1,163,165	
Secretarial and Clerical	397,868	410,013	421,907	518,485	455,776	
Total Salaries	1,487,115	1,539,341	1,560,690	1,713,939	1,709,941	
Employee Benefits	652,317	664,380	660,696	734,558	733,239	
Purchased Services	155,912	47,076	392,023	194,873	217,540	
Supplies and Other	92,066	219,451	166,696	308,688	276,700	
Total District Admin Support	2,387,410	2,470,248	2,780,105	2,952,058	2,937,420	
School Administration:						
Salaries:						
Principals and Assistants	10,075,652	10,504,887	11,454,675	11,486,560	12,480,426	
Secretarial and Clerical	4,776,532	5,126,659	5,320,861	5,325,788	5,753,628	
Total Salaries	14,852,184	15,631,546	16,775,536	16,812,348	18,234,054	
Employee Benefits	6,274,609	6,513,457	7,066,843	7,212,707	7,578,357	
Purchased Services and Other	219,798	138,436	240,420	485,369	421,578	
Total School Admin Support	21,346,591	22,283,439	24,082,799	24,510,424	26,233,989	
Central Support Services:						
Salaries:						
Business Administrator and Directors	2,052,355	2,088,326	2,334,580	2,387,330	2,286,590	
Secretarial and Clerical	1,892,653	1,940,847	2,099,087	2,226,717	2,457,301	
Other Classified Personnel	3,915,360	4,414,910	4,826,594	4,953,579	5,276,118	
Total Salaries	7,860,368	8,444,083	9,260,261	9,567,626	10,020,009	
Employee Benefits	3,296,371	3,358,343	3,664,236	3,857,412	3,869,852	
Purchased Services	3,268,354	2,995,843	3,050,127	2,810,904	2,903,600	
Supplies and Other	1,154,269	1,823,452	1,013,644	1,354,155	1,403,240	
Total Central Support	15,579,362	16,621,721	16,988,268	17,590,097	18,196,701	



#### General Fund

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final Budget 2022-2023	Budget 2023-2024
Operation & Maintenance of Plant:					
Salaries:					
Secretarial and Clerical	270,860	284,596	278,624	292,860	332,097
Custodial/Maintenance Supervisors	819,339	950,808	917,095	965,496	1,209,759
Custodial/Maintenance Personnel	7,251,722	7,727,766	8,038,181	8,712,020	9,335,446
Custodial/Maintenance - Hourly	1,625,937	1,750,498	1,764,303	2,195,852	2,381,296
Total Salaries	9,967,858	10,713,668	10,998,203	12,166,228	13,258,598
Employee Benefits	4,166,652	4,436,154	4,439,762	5,089,879	5,227,777
Purchased Services	1,924,231	2,014,561	2,327,730	2,988,000	2,840,000
Repairs and Parts	1,301,741	1,262,335	1,288,897	1,553,000	1,498,000
Supplies and Other	904,419	1,130,324	1,090,428	1,111,987	1,116,126
Water and Sewer	1,512,835	1,615,388	1,241,132	1,441,344	1,491,797
Natural Gas	1,259,308	1,500,192	1,780,711	2,643,702	2,736,231
Electricity	4,125,707	4,694,790	4,450,030	4,961,026	5,134,659
Total Operation & Maintenance	25,162,751	27,367,412	27,616,893	31,955,166	33,303,188
Student Transportation:					
Salaries:					
Secretarial and Clerical	104,822	106,273	89,795	82,110	88,934
Transportation Supervisors	111,377	119,728	127,172	134,027	145,186
Bus Drivers	4,630,202	4,418,918	5,370,533	6,152,363	6,802,228
Mechanics, Analysts and Others	1,149,190	1,155,698	1,251,735	1,166,326	1,234,756
Total Salaries	5,995,591	5,800,617	6,839,235	7,534,826	8,271,104
Employee Benefits	2,397,059	2,474,620	2,822,714	2,995,907	3,035,656
Purchased Services	186,633	270,499	384,548	427,390	321,000
Supplies and Other	399,220	315,260	359,543	320,060	321,500
Motor Fuel	463,484	470,166	979,371	1,250,000	1,175,000
Tires and Lubricants	78,964	42,012	88,395	111,485	114,000
Repair Parts	419,457	351,481	540,121	693,330	625,000
Total Transportation	9,940,408	9,724,655	12,013,927	13,332,998	13,863,260
Community/Other Service:					
Salaries	158,553	224,158	114,491	202,440	236,651
Employee Benefits	77,314	71,026	42,588	110,080	83,724
Purchased Services and Other	52,638	70,654	109,703	79,600	140,600
Total Community Service	288,505	365,838	266,782	392,120	460,975
Total Expenditures	\$291,589,931	\$313,126,756	\$333,086,320	\$355,686,014	\$370,192,943
ehensive Annual Budget Report	17				Financial



# **District Activity Fund**

District activity funds belong to the District, are used to support its curricular, co-curricular and extracurricular activities in the schools, and are administered by the individual schools. This fund includes all monies that flow through the individual school checking accounts including athletic programs, class fees, vending receipts, student activity fees, etc.



### District Activity Fund

Summary Statement of Revenues, Expenses, and Changes in Fund Balances

	 Actual 2019-2020		Actual 2020-2021		Actual 2021-2022		Final Budget 2022-2023		Budget 2023-2024
Local Revenues:									
Student Fees	\$ 3,448,121	\$	4,956,620	\$	6,683,389	\$	6,637,300	\$	6,703,675
Vending Commissions	77,412		51,436		96,081		200,020		202,125
Fundraising and Admissions	5,509,771		4,235,033		5,090,018		5,147,700		5,250,655
Interest	136,253		33,518		30,149		76,100		77,620
Total Operating Revenues	 9,171,557		9,276,607		11,899,637		12,061,120		12,234,075
Expenditures: Instruction:									
Salaries	50,901		627,571		864,825		763,845		819,456
Benefits	8,403		6,541		5,649		63,017		67,605
Purchased Services	2,996,769		1,191,666		2,953,907		3,042,525		3,133,800
Supplies and Materials	4,749,473		4,877,210		6,240,810		6,248,045		6,435,485
Equipment	218,365		213,258		148,792		153,255		160,915
Other	 1,179,656		1,108,028		1,576,104		1,623,388		1,672,090
Total Operating Expenses	 9,203,567		8,024,274		11,790,087		11,894,075		12,289,351
Excess (Deficiency) of Revenues Over Expenditures	(32,010)		1,252,333		109,550		167,045		(55,276)
Fund Balances - Beginning of Year	 7,731,134		7,699,124		8,951,457		9,061,007		9,228,052
Fund Balances - End of Year	\$ 7,699,124	\$	8,951,457	\$	9,061,007	\$	9,228,052	\$	9,172,776
Fund Balances: Committed	 7,699,124		8,951,457		9,061,007		9,228,052		9,172,776
Total Fund Balances	\$ 7,699,124	\$	8,951,457	\$	9,061,007	\$	9,228,052	\$	9,172,776



#### **District Activity Fund**

Three Year Budget Forecast

	Budget 2023-2024	Budget Forecast 2024-2025	Budget Forecast 2025-2026	Budget Forecast 2026-2027	Projected Growth Rate
Revenues:					
Local Sources					
Student Fees	\$ 6,703,675	\$ 6,871,267	\$ 7,043,049	\$ 7,219,125	2.50%
Vending Commissions	202,125	207,178	212,357	217,666	2.50%
Fundraising and Admissions	5,250,655	5,381,921	5,516,469	5,654,381	2.50%
Interest	77,620	77,620	77,620	77,620	0.00%
Total Revenues	\$ 12,234,075	\$ 12,537,986	\$ 12,849,495	\$ 13,168,792	
Expenditures:					
Salaries	819,456	839,942	860,941	882,465	2.50%
Benefits	67,605	69,295	71,027	72,803	2.50%
Purchased Services	3,133,800	3,212,145	3,292,449	3,374,760	2.50%
Supplies and Materials	6,435,485	6,596,372	6,761,281	6,930,313	2.50%
Equipment	160,915	164,938	169,061	173,288	2.50%
Other	1,672,090	1,713,892	1,756,739	1,800,657	2.50%
Total Expenditures	12,289,351	12,596,584	12,911,498	13,234,286	
Excess (Deficiency) of Revenues Over Expenditures	(55,276)	(58,598)	(62,003)	(65,494)	
Other Financing Uses: Transfers In	-	-	-	-	
Total Other Financing Sources (Uses)		-	-	-	
Net Change in Fund Balances	(55,276)	(58,598)	(62,003)	(65,494)	
Fund Balances - Beginning of Year	9,228,052	9,172,776	9,114,178	9,052,175	
Fund Balances - End of Year	\$ 9,172,776	\$ 9,114,178	\$ 9,052,175	\$ 8,986,681	

#### Assumptions:

The fund includes all monies that flow through the individual school checking accounts including athletic programs, class fees, fundrasing, student activity fees, etc. Revenues are projected to grow by 2.50%. Expenditures have also been projected to increase at 2.50%. School principals are charged with the responsibility of spending within the revenues their school generates.



# Pass-Through Taxes Fund

The District is required to report on the property taxes transferred to community and redevelopment agencies. The intention of these taxes is to assist the municipalities in growing the infrastructure and thereby attract businesses, which in turn, will increase the District's tax base in future years. Taxes collected for Charter Schools are also shown in this fund. The State annually assesses a Charter School Replacement levy which appears on the tax statements. The fund balance will always be zero as the District does not possess these funds.



### Pass-Through Taxes Fund

Summary Statement of Revenues, Expenditures, and Changes in Fund Balances

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final Budget 2022-2023	Budget 2023-2024
Local Sources:					
Property Taxes	\$ 12,100,348	\$ 13,363,568	\$ 15,156,170	\$ 16,696,530	\$ 17,103,245
Total Revenues	12,100,348	13,363,568	15,156,170	16,696,530	17,103,245
Expenditures: Community: Payments to Community Agencies/Charter Schools Total Expenditures	<u>12,100,348</u> <u>12,100,348</u>	13,363,568 13,363,568	15,156,170 15,156,170	16,696,530 16,696,530	17,103,245 17,103,245
Excess (Deficiency) of Revenues Over Expenditures	-	-	-	-	-
Fund Balances - Beginning of Year	-	-	-	-	-
Fund Balances - End of Year	\$ -	\$-	\$-	\$-	\$-



### Pass-Through Taxes Fund

Three Year Budget Forecast

	Budget 2023-2024	Budget Forecast 2024-2025	Budget Forecast 2025-2026	Budget Forecast 2026-2027	Projected Growth Rate
Revenues:					
Property Tax	\$ 17,103,245	\$ 17,530,826	\$ 17,969,097	\$ 18,418,324	2.5%
Total Revenues	17,103,245	17,530,826	17,969,097	18,418,324	
Expenditures: Community: Payments to Community Agencies/Charter Schools Total Expenditures	<u> </u>	17,530,826 17,530,826	17,969,097 17,969,097	<u>18,418,324</u> 18,418,324	2.5%
Excess (Deficiency) of Revenues Over Expenditures	-	-	-	-	
Fund Balances - Beginning of Year		-	-	-	
Fund Balances - End of Year	\$-	\$-	\$ -	\$ -	

#### Assumptions:

The Tax Pass-Through Fund will always have a zero fund balance. The District does not collect the property taxes. They are passed directly to the community redelopment agencies or collected by the State on behalf of charter schools; however, a 2.5% property tax growth rate is assummed.



## **Canyons Education Foundation**

The Canyons Education Foundation was established as a non-profit organization to secure and manage funds from the private sector which are used to foster, promote, and enhance public education programs.



#### **Canyons Education Foundation**

Summary Statement of Revenues, Expenditures, and Changes in Fund Balances

	Actual 019-2020	2	Actual 2020-2021	2	Actual 2021-2022	2	Final Budget 2022-2023	Budget 023-2024
Revenues:								
Local Contributions	\$ 585,355	\$	644,263	\$	809,316	\$	1,050,000	\$ 1,071,000
Interest Income	 1,831		100,310		(44,882)		35,000	36,500
Total Revenues	 587,186		744,573		764,434		1,085,000	1,107,500
Expenditures:								
Salaries	142,188		143,135		139,639		107,796	115,127
Benefits	45,204		45,710		47,632		43,099	45,129
Purchased Services	9,565		12,276		15,561		28,865	28,865
Supplies	35,647		29,249		33,658		43,300	47,500
Awards	 661,085		469,072		667,427		840,500	874,100
Total Expenditures	 893,689		699,442		903,917		1,063,560	1,110,721
Excess (Deficiency) of Revenues Over Expenditures	(306,503)		45,131		(139,483)		21,440	(3,221)
Other Financing Sources:							(00.000	
Transfer In	 208,001		203,652		200,693		188,060	198,293
Total Other Financing Sources (Uses)	 208,001		203,652		200,693		188,060	198,293
Net Change in Fund Balances	(98,502)		248,783		61,210		209,500	195,072
Fund Balances - Beginning of Year	 923,460		824,958		1,073,741		1,134,951	1,344,451
Fund Balances - End of Year	\$ 824,958	\$	1,073,741	\$	1,134,951	\$	1,344,451	\$ 1,539,523
Fund Balances: Committed	 824,958		1,073,741		1,134,951		1,344,451	1,539,523
Total Fund Balances	\$ 824,958	\$	1,073,741	\$	1,134,951	\$	1,344,451	\$ 1,539,523



### Canyons Education Foundation

Three Year Budget Forecast

	Budget 2023-2024	Budget Forecast 2024-2025	Budget Forecast 2025-2026	I	Budget Forecast 2026-2027	Projected Growth Rate
Revenues:						
Local Contributions	\$ 1,107,500	\$ 1,140,725	\$ 1,174,947	\$	1,210,195	3.00%
Total Revenues	 1,107,500	1,140,725	1,174,947		1,210,195	
Expenditures:						
Non-Instructional:						
Salaries	115,127	118,581	122,138		125,802	3.00%
Benefits	45,129	46,483	47,877		49,313	3.00%
Purchased Services	28,865	29,731	30,623		31,542	3.00%
Supplies	47,500	48,925	50,393		51,905	3.00%
Awards	874,100	900,323	927,333		955,153	3.00%
Total Expenditures	 1,110,721	1,144,043	1,178,364		1,213,715	
Excess (Deficiency) of Revenues						
Over Expenditures	(3,221)	(3,318)	(3,417)		(3,520)	
Other Financing Uses:						
Transfers In	198,293	200,276	202,279		204,302	1.00%
Total Other Financing Sources (Uses)	 198,293	200,276	202,279		204,302	
Net Change in Fund Balances	195,072	196,958	198,862		200,782	
Fund Balances - Beginning of Year	 1,344,451	1,539,523	1,736,481		1,935,343	
Fund Balances - End of Year	\$ 1,539,523	\$ 1,736,481	\$ 1,935,343	\$	2,136,125	

#### Assumptions:

Assumed that revenues and expenditures increase by 3%.

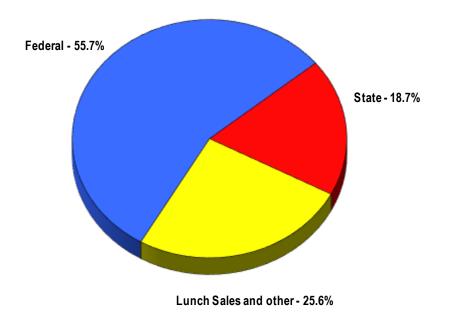


## Nutrition Fund

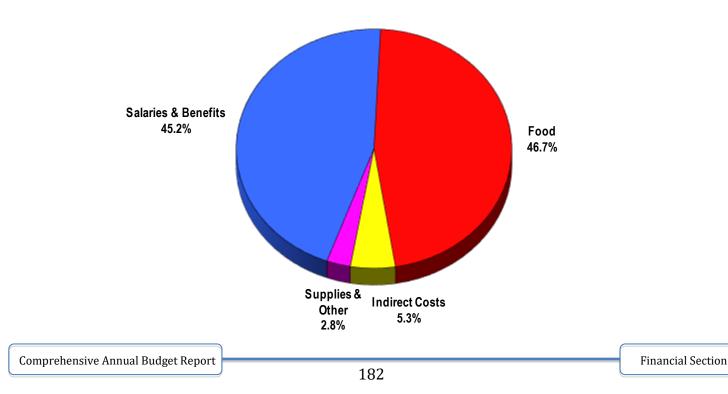
The purpose of the Nutrition Fund is to account for the food service activities of the District as required by State and Federal law. Financing is provided by local sales along with substantial subsidies from the State of Utah and the U.S. Government.



# Nutrition Fund Revenue Sources



# **Budgeted Expenditures**





#### Nutrition Fund

Summary Statement of Revenues, Expenditures, and Changes in Fund Balances

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final Budget 2022-2023	Budget 2023-2024
Revenues:					
Local Sources	\$ 2,926,727	\$ 337,501	\$ 226,492	\$ 3,668,135	\$ 3,723,985
State Sources	2,165,162	2,753,826	2,752,440	2,656,880	2,709,940
Federal Sources	6,481,085	11,153,370	17,543,410	8,016,712	8,095,415
Total Revenues	11,572,974	14,244,697	20,522,342	14,341,727	14,529,340
Expenditures:					
Food Services	12,714,968	12,331,886	13,732,603	15,899,616	15,974,973
Total Expenditures	12,714,968	12,331,886	13,732,603	15,899,616	15,974,973
Excess (Deficiency) of Revenues Over Expenditures	(1,141,994)	1,912,811	6,789,739	(1,557,889)	(1,445,633)
Fund Balances - Beginning of Year	2,733,582	1,591,588	3,504,399	10,294,138	8,736,249
Fund Balances - End of Year	\$ 1,591,588	\$ 3,504,399	\$ 10,294,138	\$ 8,736,249	\$ 7,290,616
Fund Balances:					
Non-Spendable	641,492	840,984	761,249	776,475	784,240
Restricted	950,096	2,663,415	9,532,889	7,959,774	6,506,376
		. , -	, ,	. ,	
Total Fund Balances	\$ 1,591,588	\$ 3,504,399	\$ 10,294,138	\$ 8,736,249	\$ 7,290,616



#### Nutrition Fund

Three Year Budget Forecast

	Budget 2023-2024	Budget Forecast 2024-2025	Budget Forecast 2025-2026	Budget Forecast 2026-2027	Projected Growth Rate
Revenues:					
Interest on Investments	\$ 314,000	\$ 314,000	\$ 314,000	\$ 314,000	0.0%
Sales	3,409,985	3,478,185	3,547,749	3,618,704	2.0%
State Sources	2,709,940	2,791,238	2,874,975	2,961,224	3.0%
Federal Sources	8,095,415	8,338,277	8,588,425	8,846,078	3.0%
Total Revenues	14,529,340	14,921,700	15,325,149	15,740,006	
Expenditures: Non-Instructional Services: Salaries Employee Benefits Purchased Services Supplies Food Equipment Indirect Costs Total Expenditures	5,593,186 1,629,252 18,860 249,715 7,466,560 178,000 839,400 15,974,973	5,705,050 1,661,837 19,237 254,709 7,615,891 181,560 856,188 16,294,472	5,819,151 1,695,074 19,622 259,803 7,768,209 185,191 873,312 16,620,362	5,935,534 1,728,975 20,014 264,999 7,923,573 188,895 890,778 16,952,768	2.0% 2.0% 2.0% 2.0% 2.0% 2.0%
Excess (Deficiency) of Revenues Over Expenditures Fund Balances - Beginning of Year	(1,445,633) 8,736,249	(1,372,772) 7,290,616	(1,295,213) 5,917,844	(1,212,762)	
Fund Balances - End of Year	\$ 7,290,616	\$ 5,917,844	\$ 4,622,631	\$ 3,409,869	

#### Assumptions:

The USDA provided free lunch to all students nationwide during the 2020-2021 and 2021-2022 school years. The program was discontinued for the 2022-2023 school year and student lunch sales were re-instated. Federal and State revenues are projected to increase by 3.0% and student sales by 2.0%. All expense categories are projected to increase by 2.0%. If food prices continue to rise, the District will need to increase lunch prices. Additionally, if the fund approaches a negative balance, a transfer from the General Fund will need to occur.



### Nutrition Fund

Revenues

	2	Actual 019-2020	Actual 2020-2021	Actual 2021-2022	Final Budget 2022-2023	Budget 2023-2024
Local Sources:						
Sales to Pupils	\$	2,738,831	\$ 204,231	\$ 16,375	\$ 3,236,670	\$ 3,301,400
Sales to Adults		43,222	24,194	52,846	48,610	48,365
Interest on Investments		49,528	5,991	35,426	321,000	314,000
Other Local Revenue		95,146	103,085	121,845	61,855	60,220
Total Local Sources		2,926,727	337,501	226,492	3,668,135	3,723,985
State Sources:						
School Lunch		2,165,162	2,753,826	2,752,440	2,656,880	2,709,940
Total State Sources		2,165,162	2,753,826	2,752,440	2,656,880	2,709,940
Federal Sources:						
Lunch Reimbursement		6,481,085	11,153,370	17,543,410	8,016,712	8,095,415
Total Federal Sources		6,481,085	11,153,370	17,543,410	8,016,712	8,095,415
Total Revenues	\$	11,572,974	\$ 14,244,697	\$ 20,522,342	\$ 14,341,727	\$ 14,529,340



### Nutrition Fund

Expenditures

		Actual 2019-2020		Actual 2020-2021		Actual 2021-2022		Final Budget 2022-2023		Budget 2023-2024
Food Services:										
Salaries	\$	5,006,639	\$	4,923,996	\$	4,814,893	\$	5,466,702	\$	5,593,186
Employee Benefits		1,575,612		1,501,282		1,471,946		1,586,394		1,629,252
Purchased Services		5,899		5,118		5,827		21,100		18,860
Supplies		183,132		137,874		118,824		224,500		249,715
Food		4,745,045		4,607,403		6,030,204		7,305,390		7,466,560
Equipment		34,385		6,223		185,287		222,000		178,000
Indirect Costs		1,164,256		1,149,990		1,105,622		1,073,530		839,400
Total Expenditures	\$	12,714,968	\$	12,331,886	\$	13,732,603	\$	15,899,616	\$	15,974,973

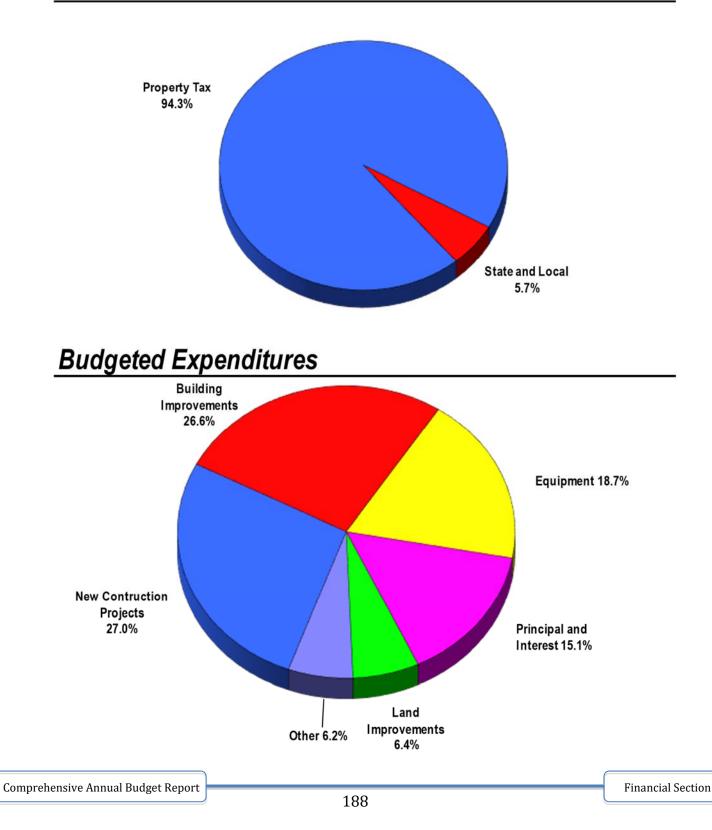


# **Capital Outlay Fund**

The purpose of the Capital Outlay Fund is to account for the costs incurred in acquiring and improving sites, constructing and remodeling facilities, and procuring equipment necessary for providing quality educational programs for all students within the District. Financing is provided by a property tax levy as authorized by 53F-8-303.



# Capital Outlay Fund Revenue Sources





### Capital Outlay Fund

Summary Statement of Revenues, Expenditures, and Changes in Fund Balances

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final Budget 2022-2023	Budget 2023-2024
Revenues: Local Sources State Sources Federal Sources	\$ 24,154,019 61,697 -	\$ 23,182,289 241,860 918,344	\$ 23,187,050 - -	\$ 23,386,140 3,903,417 -	\$ 22,505,702 - 1,075,000
Total Revenues	24,215,716	24,342,493	23,187,050	27,289,557	23,580,702
Expenditures: Capital Outlay	155,628,507	123,001,607	102,197,529	59,634,248	31,755,551
Total Expenditures	155,628,507	123,001,607	102,197,529	59,634,248	31,755,551
Excess (Deficiency) of Revenues Over Expenditures	(131,412,791)	(98,659,114)	(79,010,479)	(32,344,691)	(8,174,849)
Other Financing Sources (Uses): Transfers In (Out) Sale of Property Building Bond Proceeds Bond Premium Insurance Proceeds	- 80,005,000 13,215,572 6,135,774	- - 79,000,000 12,898,847 -	500,000 - 37,690,000 9,447,959 -	6,500,000 - - -	4,000,000 7,000,000 - -
Total Other Financing Sources	99,356,346	91,898,847	47,637,959	6,500,000	11,000,000
Net Change in Fund Balances Fund Balances - Beginning of Year	(32,056,445) 97,976,125	(6,760,267) 65,919,680	(31,372,520) 59,159,413	(25,844,691) 27,786,893	2,825,151 1,942,202
Fund Balances - End of Year	\$ 65,919,680	\$ 59,159,413	\$ 27,786,893	\$ 1,942,202	\$ 4,767,353
Fund Balances: Restricted	65,919,680	59,159,413	27,786,893	1,942,202	4,767,353
Total Fund Balances	\$ 65,919,680	\$ 59,159,413	\$ 27,786,893	\$ 1,942,202	\$ 4,767,353
Comprehensive Annual Budget Report	1	89			Financial Section



#### Capital Outlay Fund

Three Year Budget Forecast

	Budget 2023-2024	Budget Forecast 2024-2025	Budget Forecast 2025-2026	Budget Forecast 2026-2027	Projected Growth Rate
Revenues:					
Property Tax	\$ 21,145,536	\$ 21,885,630	\$ 22,651,627	\$ 23,444,434	3.5%
Registered Vehicles Fee-in-Lieu	1,095,166	1,122,545	1,150,609	1,179,374	2.5%
Interest on Investments	225,000	225,000	225,000	225,000	0.0%
State Sources	-	2,000,000	-	-	
Federal Sources	1,075,000	-	-	-	0.004
Other Local	40,000	40,000	40,000	40,000	0.0%
Total Revenues	23,580,702	25,273,175	24,067,236	24,888,808	
Expenditures:					
Capital Outlay					
Salaries	919,340	937,727	956,482	975,612	2.0%
Employee Benefits	402,364	410,411	418,619	426,991	2.0%
Purchased Services & Supplies	80,000	105,000	105,000	105,000	
Architectural & Engineering Fees	350,000	350,000	350,000	350,000	
Bond Construction Projects	8,588,749	-	-	-	
Land and Improvements	2,015,250	700,000	700,000	700,000	
Buildings and Improvements	8,446,900	12,000,000	5,000,000	4,500,000	
Data Processing Equipment	2,200,000	3,000,000	3,000,000	3,000,000	
Equipment	3,732,898	2,500,000	2,500,000	2,500,000	
Buses	-	750,000	750,000	1,200,000	
Vehicles	215,000	320,000	320,000	320,000	
Lease Revenue Bond Repayment	4,805,050	4,677,450	4,669,950	4,664,950	
Total Expenditures	31,755,551	25,750,588	18,770,051	18,742,553	
Excess (Deficiency) of Revenues					
Over Expenditures	(8,174,849)	(477,413)	5,297,185	6,146,255	
Other Financing Sources (Uses):	1 000 000	1 000 000	1 000 000	1 000 000	
Transfers In/(Out)	4,000,000	1,000,000	1,000,000	1,000,000	
Sale of Property Total Other Financing Sources (Uses)	7,000,000	- 1,000,000	- 1,000,000	- 1,000,000	
Total Other Financing Sources (Uses)	11,000,000	1,000,000	1,000,000	1,000,000	
Net Change in Fund Balances	2,825,151	522,587	6,297,185	7,146,255	
Fund Balances - Beginning of Year	1,942,202	4,767,353	5,289,940	11,587,125	
Fund Balances - End of Year	\$ 4,767,353	\$ 5,289,940	\$ 11,587,125	\$ 18,733,380	

#### Assumptions:

Property tax and fee-in-lieu revenues are expected to grow at 2.5% each year. Interest income and rates will remain constant. The District is finishing all projects from the 2017 bond election with Union Middle School being completed in 2023-2024. The only remaining project is a west Draper Elementary and a timeline has not been determined as the student growth has lagged below expectations. Inflation for construction costs has greatly increased which may necessitate a transfer from the General Fund balance. A transfer of \$3.0M is budgeted 2024. However, the transfer will not occur until the year is complete and the fund balance and future capital needs are examined. The District will likely sell a vacant piece of property in 2024 and use the proceeds for projects in 2025. The District is tentativley budgeting receiving and expending \$2,000,000 (from the House Bill 61 from the 2023 Legislative session) of State revenue in 2025 for building security upgrades. Additionally, the District will follow the allowance in Utah code 11-14-310(c) to use remaining debt service revenues for technology programs or projects, a \$1,000,000 transfer is planned for each year. The District continually assess its capital facilities needs, other minor projects are expected to occur, nonetheless capital expenditures will be budgeted to balance within available revenues. The District is fortunate to have completed the majority of its construction projects before the major cost increases and overall beleives its facilities are in a solid position for the near future.



### Capital Outlay Fund

Revenues

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	<i>Final Budget 2022-2023</i>	Budget 2023-2024
Local Sources:					
Property Taxes	\$ 20,885,507	\$ 21,539,826	\$ 21,540,010	\$ 21,218,122	\$ 21,145,536
Registered Vehicles Fee-in-Lieu	1,142,823	1,116,799	1,133,981	1,023,018	1,095,166
Earnings on Investments	2,061,884	447,725	29,270	1,100,000	225,000
Other Local Revenue	63,805	77,939	483,789	45,000	40,000
Total Local Sources	24,154,019	23,182,289	23,187,050	23,386,140	22,505,702
State Sources:					
Capital and Technology	-	-	-	3,903,417	-
Enrollment Growth/Drivers Ed	61,697	241,860	-	-	-
Total State Sources	61,697	241,860	-	3,903,417	-
Federal Sources:					
Energy Bus Grant/ESSER	-	918,344	-	-	1,075,000
Total Federal Sources	-	918,344	-	-	1,075,000
Total Revenues	\$ 24,215,716	\$ 24,342,493	\$ 23,187,050	\$ 27,289,557	\$ 23,580,702



### Capital Outlay Fund

Expenditures

		Actual 2019-2020	Act 2020-	tual -2021	Actual 2021-2022		Final Budget 2022-2023		Budget 2023-2024	
Capital Outlay:										
Salaries	\$	954,294	\$	962,955	\$	1,024,398	\$	924,991	\$	919,340
Employee Benefits		393,372		408,249		437,989		423,899		402,364
Purchased Services & Supplies		6,564,804	:	250,243		117,011		105,000		80,000
Architectural & Engineering Fees		1,970,752	5,	005,447		1,561,795		1,458,549		350,000
Bond Issuance Costs		320,621	:	261,835		245,435		-		-
New Construction Projects		127,241,480	101,	328,312		86,476,236		31,945,252		8,588,749
Land and Improvements		3,479,321	3,	080,175		2,440,459		7,276,860		2,015,250
Buildings and Improvements		9,611,926	3,	589,729		2,075,725		3,763,000		8,446,900
Data Processing Equipment		1,448,936	2,2	231,476		1,787,742		2,650,000		2,200,000
Equipment		2,474,656	3,2	227,854		4,244,246		4,075,397		3,732,898
Buses		745,337	2,4	495,942		-		1,853,000		-
Vehicles		294,608		44,911		194,165		345,000		215,000
Lease Revenue Bond Interest		128,400		114,479		1,479,920		1,820,700		1,677,450
Lease Revenue Bond Principal	_	-		-		112,408		2,992,600		3,127,600
Total Expenditures	\$	155,628,507	\$ 123,	001,607	\$	102,197,529	\$	59,634,248	\$	31,755,551



### **Capital Outlay Fund**

Debt Service Schedule Canyons District Debt - Lease Revenue Bonds August 2021 - \$37,690,000

Fiscal Year	Prine	cipal	Interest		Total Principal & Interest
2022-23	:	2,865,000	1,820,70	0	4,685,700
2023-24		3,000,000	1,677,45	0	4,677,450
2024-25		3,150,000	1,527,45	0	4,677,450
2025-26		3,300,000	1,369,95	0	4,669,950
2026-27		3,460,000	1,204,95	0	4,664,950
2027-28		3,625,000	1,031,95	0	4,656,950
2028-29		3,790,000	850,70	0	4,640,700
2029-30		3,970,000	661,20	0	4,631,200
2030-31		4,150,000	462,70	0	4,612,700
2031-32		695,000	255,20	0	950,200
2032-33		725,000	227,40	0	952,400
2033-34		750,000	198,40	0	948,400
2034-35		775,000	168,40	0	943,400
2035-36		810,000	137,40	0	947,400
2036-37		840,000	105,00	0	945,000
2037-38		875,000	71,40	0	946,400
2038-39		910,000	36,40	0	946,400
Total	\$ 3	7,690,000	\$ 11,806,65	0 3	\$ 49,496,650



### **Capital Outlay Fund**

Detailed Budget by Location

	<b>.</b>
Description	Budget 2023-2024
School Based Expenditures	
Bond Funded Projects	
Union Middle rebuild, furniture & equipment	\$ 9,708,749
Small Capital Improvements	
Alta High band room upgrade	4,330,000
Brookwood lighting upgrade	520,500
Canyon View lighting upgrade	461,400
Corner Canyon turf field replacement	519,500
Oakdale sidewalk replacement	510,000
Canyon View/Lone Peak playground upgrades	300,000
Jordan High Teen Center	250,000
Copperview wall carpet removal	117,000
Brighton tennis courts resurfacing	85,750
School equipment all schools	 1,857,897
Total School Based Expenditures	
Facility Support Services:	
Salaries and benefits	739,297
Purchased services and supplies	80,000
Architects	 350,000
Total Facility Admin	 1,169,297
DistrictWide Site Repairs	
Asphalt repairs	350,000
Sidewalks	50,000
Playgrounds and other upgrades	 200,000
Total District-Wide Site Repairs	 600,000



### **Capital Outlay Fund**

Detailed Budget by Location

Description	Budget 2023-2024
DistrictWide Building Improvements	100.000
Carpeting	100,000
Paint	100,000
Roof repairs	75,000
Air quality	20,000
HVAC	125,000
Asbestos removal	883,000
Security	50,000
Classroom audio improvements	50,000
Gym floors	150,000
Plumbing	50,000
Remodeling	500,000
Kitchen upgrades/grease traps	115,000
Electrical	75,000
Risk management	125,000
ADA compliance	25,000
Portables and set-up	125,000
Energy upgrades	200,000
Total District-Wide Building Repairs	2,768,000
Custodial equipment	250,000
Equipment and tools	55,000
Maintenance and service vehicles	215,000
Total Facility Other Expenses	520,000

5,057,297



### **Capital Outlay Fund**

Detailed Budget by Location

Description	Budget 2023-2024	-	
Information Technology Support Services:			
Salaries and benefits	582,408		
Network improvements	500,000		
Computer equipment	500,000		
IT projects	500,000		
Data center	100,000		
Audio and video rotation	150,000		
Bus technology rotation	50,000		
Bell and paging rotation	200,000		
Wireless networks	200,000		
Total Information Technology Support Services			2,782,408
Central Support Services:			
Central office equipment	250,000		
Copy machine replacement district-wide	200,000		
Energy loan payment	127,600		
Lease revenue principal and interest	4,677,450		
Total Central Support Services			5,255,050
Total Capital Outlay Fund Expenditures		\$	31,755,551



#### **Capital Outlay Fund**

Summarized Expenditures by Location

Description	Actual	Actual	Actual	Final Budget	Budget
Description	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
Alta View Elementary	\$ 24,442	\$ 30,963	\$ 11,357	\$ 65,874	\$ 26,12
Altara Elementary	657,149	127,149	27,864	40,406	25,27
Bell View Elementary	231,893	16,157	-	-	
Bella Vista Elementary	8,498	169,129	25,013	23,529	9,33
Brookwood Elementary	16,564	80,058	34,215	342,907	536,26
Butler Elementary	56,182	3,849	23,785	126,679	26,56
Canyon View Elementary	50,098	39,141	28,209	61,619	483,45
Copperview Elementary	48,142	15,795	157,084	188,764	132,76
Crescent Elementary	204,643	14,515	17,098	35,407	18,75
Draper Elementary	2,055,569	1,341,612	49,653	124,533	30,31
East Midvale Elementary	199,083	145,033	43,134	55,059	22,19
East Sandy Elementary	202,014	12,722	7,622	86,425	16,56
Glacier Hills Elementary (Edgemont)	109,387	4,440,161	21,948,190	5,321,392	24,91
Granite Elementary	646,198	8,199	214,397	322,612	13,97
Lone Peak Elementary	263,443	187,871	179,061	168,765	25,94
Midvale Elementary	123,315	85,185	46,105	75,820	30,89
Midvalley Elementary	17,120,562	3,500,011	121,855	39,347	25,49
Oak Hollow Elementary	239,113	4,454	3,200	116,048	23,53
Oakdale Elementary	581,629	22,295	55,825	60,070	527,50
Park Lane Elementary	33,893	20,028	399,982	55,206	12,99
Peruvian Park Elementary	4,128	3,953,581	13,910,484	6,020,505	24,64
Quail Hollow Elementary	168,067	10,243	7,394	92,709	18,08
Ridgecrest Elementary	163,626	104,375	18,367	57,384	25,18
Sandy Elementary	99,415	54,684	14,347	49,715	21,25
Silver Mesa Elementary	108,792	113,239	25,333	79,418	23,66
Sprucewood Elementary	437,135	172,578	199,553	16,415	14,33
Sunrise Elementary	791,609	20,110	2,824	285,181	28,13
-	18,824	29,090	24,418	395,116	14,73
Willow Canyon Elementary					
Willow Springs Elementary	206,733	31,875	78,884	106,894	28,84
Albion Middle	44,188	52,905	36,524	187,616	47,78
Butter Middle	41,808	45,144	61,915	186,470	46,72
Draper Park Middle	216,437	267,418	78,088	353,164	74,40
Eastmont Middle	97,942	72,090	558,704	801,456	27,42
Indian Hills Middle	69,356	78,170	35,529	350,866	55,96
Midvale Middle	38,532	56,475	43,164	137,187	44,39
Mount Jordan Middle	52,911	40,675	76,760	235,800	38,03
Union Middle	6,161,527	5,280,268	27,777,075	19,949,607	10,585,49
Alta High	20,308,808	12,839,756	3,048,027	2,424,580	4,474,78
Brighton High	42,389,822	35,174,811	14,774,919	380,242	235,90
Corner Canyon High	2,161,655	156,948	193,595	1,457,551	653,01
Hillcrest High	43,167,248	44,783,431	10,450,177	3,127,868	149,02
Jordan High	2,698,370	968,272	166,476	192,013	349,13
Diamond Ridge High	-	-	469,649	3,257,250	
Canyons Tech Center	142,762	17,062	6,521	-	
Jordan Valley	47,238	144,006	198,118	-	
Facility Support Services	2,498,288	1,914,095	1,926,396	5,282,342	4,524,29
Information Technology Support Services	1,885,159	2,677,347	2,278,554	3,186,547	2,782,40
Transportation Support Services	768,148	2,511,598	26,322	1,853,000	, - ,
Central Support Services	7,968,162	1,167,034	2,315,763	1,856,890	5,455,04
Total Expenditures	\$ 155,628,507	\$ 123,001,607	\$ 102,197,529	\$ 59,634,248	\$ 31,755,55

Comprehensive Annual Budget Report

**Financial Section** 







## **Debt Service Fund**

The Debt Service Fund provides revenue to service the debt on the bonds sold to finance new school construction, purchase property for future school sites, and make major building and school renovations. The voting electorate approved bond authorizations in 2010 for \$250 million and in 2017 for \$283 million. In recent years the District has refunded bonds issued from the 2010 election. The repayment timelines are shown on the following schedules.



#### Debt Service Fund

Summary Statement of Revenues, Expenses, and Changes in Fund Balances

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final Budget 2022-2023	Budget 2023-2024
Local Revenues:					
Property Tax	\$ 36,986,028	\$ 39,959,412	\$ 42,086,889	\$ 45,145,328	\$ 45,771,927
Registered Vehicles Fee-in-Lieu	2,061,988	2,118,321	2,220,492	1,942,459	2,299,320
Interest Income	395,650	95,564	114,266	915,000	926,000
Total Operating Revenues	39,443,666	42,173,297	44,421,647	48,002,787	48,997,247
Expenditures:					
Bond Principal	23,590,000	25,210,000	24,335,000	27,335,000	29,810,000
Bond Interest	15,384,478	17,151,526	18,436,660	17,448,518	15,397,273
Bank Fees/Refunding Costs	3,677	148,092	641,590	9,000	9,000
Total Operating Expenses	38,978,155	42,509,618	43,413,250	44,792,518	45,216,273
Excess (Deficiency) of Revenues					
Over Expenditures	465,511	(336,321)	1,008,397	3,210,269	3,780,974
Other Financing Sources:					
Refunding bonds issued	-	33,075,000	102,375,000	-	-
Premium on refunding bonds issued	-	7,693,842	12,864,072	-	-
Payment to escrow agent	-	(40,625,000)	(114,598,473)	-	-
Transfer Out	-	-	(1,700,000)	(3,300,000)	(3,200,000)
Total Other Financing Sources	-	143,842	(1,059,401)	(3,300,000)	(3,200,000)
Fund Balances - Beginning of Year	1,987,643	2,453,154	2,260,675	2,209,671	2,119,940
	i			`	
Fund Balances - End of Year	\$ 2,453,154	\$ 2,260,675	\$ 2,209,671	\$ 2,119,940	\$ 2,700,914
Fund Balances: Restricted	\$ 2,453,154	\$ 2,260,675	\$ 2,209,671	\$ 2,119,940	\$ 2,700,914
Total Fund Balances	\$ 2,453,154	\$ 2,260,675	\$ 2,209,671	\$ 2,119,940	\$ 2,700,914



#### Debt Service

Three Year Budget Forecast

	Budget 2023-2024	Budget Forecast 2024-2025	Budget Forecast 2025-2026	Budget Forecast 2026-2027	Projected Growth Rate
Revenues:					
Property Tax	\$45,771,927	\$ 46,229,646	\$ 46,691,942	\$ 47,158,861	1.00%
Registered Vehicles Fee-in-Lieu	2,299,320	2,322,313	2,345,536	2,368,991	1.00%
Interest on Investments	926,000	926,000	926,000	926,000	0.00%
Total Revenues	48,997,247	49,477,959	49,963,478	50,453,852	
Expenditures:					
Debt Service:					
Bond Principal	29,810,000	29,810,000	31,020,000	32,715,000	
Bond Interest	15,397,273	15,397,273	14,184,310	12,914,561	
Bank Fees	9,000	9,000	9,000	9,000	
Total Expenditures	45,216,273	45,216,273	45,213,310	45,638,561	
Excess (Deficiency) of Revenues					
Over Expenditures	3,780,974	4,261,686	4,750,168	4,815,291	
Other Financing Sources (Uses):					
Transfers In/(Out)	(3,200,000)	(3,200,000)	(3,200,000)	(3,200,000)	
Total Other Financing Sources (Uses)	(3,200,000)	(3,200,000)	(3,200,000)	(3,200,000)	
Net Change in Fund Balances	580,974	1,061,686	1,550,168	1,615,291	
Fund Balances - Beginning of Year	2,119,940	2,700,914	3,762,600	5,312,768	
Fund Balances - End of Year	\$ 2,700,914	\$ 3,762,600	\$ 5,312,768	\$ 6,928,059	

#### Assumptions:

Interest is expected to remain constant. Property tax revenues for this fund are expected to remain relatively flat so the fund balance doesn't exceed 1/12th of the annual debt service, only a 1% increase is projected. The District's debt tax rate will not exceed 0.001565 as this was the rate the District promised the voting electorate that it wouldn't exceed if they authorized the District to issue \$283 million in bonds in 2017. If, as expected, property values continue to rise, the debt rate will need to decrease which will still bring in sufficient revenues to service the debt. In 2021-22 the District began using the allowance in Utah Code 11-14-310(c)(i) which allows revenues remaining from a debt service tax to be used for the district's technology programs or projects. A transfer will be made to the General and Capital Outlay Funds for technology purposes in each of the forecasted years with \$2.2M to the General Fund and \$1.0M to the Capital Outlay Fund.



*Debt Service Schedule of Outstanding General Obligation Bonds Annual Principal and Interest owed 2023-2038* 

Fiscal Year Ending	Canyons Sc Issued	Total	
June 30	Principal	Interest	Debt Service
2023	27,335,000	17,448,517	44,783,517
2024	29,810,000	15,397,273	45,207,273
2025	31,020,000	14,184,310	45,204,310
2026	32,715,000	12,914,561	45,629,561
2027	34,030,000	11,593,691	45,623,691
2028	35,740,000	10,015,683	45,755,683
2029	37,525,000	8,228,683	45,753,683
2030	33,925,000	6,442,488	40,367,488
2031	31,490,000	4,836,013	36,326,013
2032	20,880,000	3,533,153	24,413,153
2033	24,810,000	2,917,016	27,727,016
2034	25,095,000	2,156,109	27,251,109
2035	21,190,000	1,569,084	22,759,084
2036	17,040,000	1,045,634	18,085,634
2037	14,185,000	597,478	14,782,478
2038	5,415,000	203,063	5,618,063
Totals	\$ 422,205,000	\$ 113,082,756	\$ 535,287,756

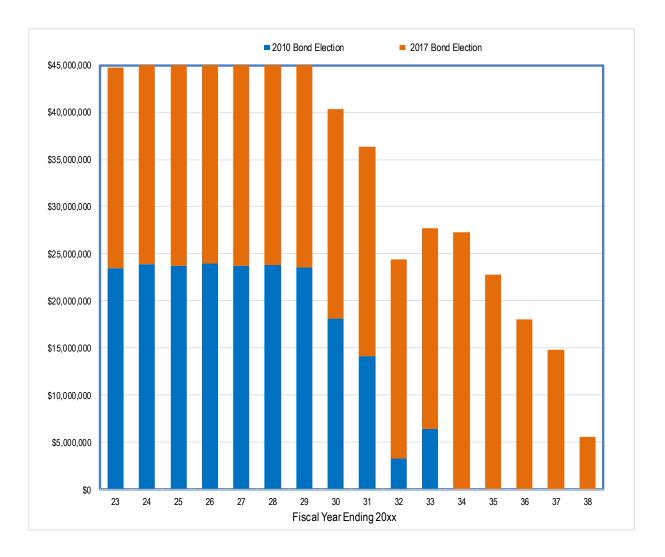
### **Canyons School District Bonds Payable Summary**

\$ 422,205,000
 (27,335,000)
 394,870,000
 (29,810,000)
\$ 365,060,000
-

#### Comprehensive Annual Budget Report



### Debt Service Fund Principal and Interest Payments Due 2022-2023 thru 2037-2038





Schedule of outstanding general obligation bond.

	2023	2024	2025	2026	2027	2028	2029	2030
Series 2013 Principal	\$ 3,875,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 60,000,000 Interest	193,750	-	-	-	-	-	-	-
Series 2015 Principal	2,175,000	2,275,000	2,375,000	2,500,000	2,575,000	2,650,000	2,725,000	2,815,000
\$ 42,000,000 Interest	1,372,600	1,263,850	1,150,100	1,031,350	906,350	777,600	645,100	536,100
Series 2018 Principal	975,000	1,865,000	1,955,000	2,050,000	2,150,000	2,260,000	2,370,000	2,465,000
\$ 49,000,000 Interest	1,225,745	1,206,245	1,112,995	1,015,245	912,745	805,245	692,245	636,550
Series 2018B Principal	3,040,000	3,200,000	3,350,000	3,520,000	3,700,000	3,880,000	4,075,000	4,200,000
\$ 74,995,000 Interest	2,819,469	2,667,469	2,507,469	2,339,969	2,163,969	1,978,969	1,784,969	1,581,219
Series 2020 Principal	4,220,000	3,675,000	3,875,000	4,050,000	4,260,000	4,475,000	4,700,000	4,925,000
\$80,005,000 Interest	2,868,938	2,657,938	2,474,188	2,280,438	2,077,938	1,864,938	1,641,188	1,406,188
Series 2021A Principal	3,515,000	3,560,000	3,915,000	4,275,000	4,740,000	5,020,000	5,505,000	5,885,000
\$ 79,000,000 Interest	2,650,731	2,474,981	2,296,981	2,101,231	1,887,481	1,650,481	1,399,481	1,124,231
Series 2021B Principal	2,765,000	2,900,000	3,050,000	3,200,000	3,350,000	3,525,000	3,700,000	3,885,000
\$ 33,100,000 Interest	1,481,950	1,343,700	1,198,700	1,046,200	886,200	718,700	542,450	357,450
Series 2022A Principal	-	-	-	-	8,000,000	13,930,000	14,450,000	9,750,000
\$52,395,000 Interest	3,260,133	2,619,750	2,619,750	2,619,750	2,619,750	2,219,750	1,523,250	800,750
Series 2022B Principal	6,770,000	12,335,000	12,500,000	13,120,000	5,255,000			-
\$ 49,980,000 Interest	1,575,201	1,163,340	824,127	480,378	139,258			
Total	\$ 44,783,517	\$ 45,207,273	\$ 45,204,310	\$ 45,629,561	\$ 45,623,691	\$ 45,755,683	\$ 45,753,683	\$ 40,367,488
Total Principal	\$ 27,335,000	\$ 29,810,000	\$ 31,020,000	\$ 32,715,000	\$ 34,030,000	\$ 35,740,000	\$ 37,525,000	\$ 33,925,000
Total Interest	17,448,517	15,397,273	14,184,310	12,914,561	11,593,691	10,015,683	8,228,683	6,442,488
Total	\$ 44,783,517	\$ 45,207,273	\$ 45,204,310	\$ 45,629,561	\$ 45,623,691	\$ 45,755,683	\$ 45,753,683	\$ 40,367,488



Schedule of outstanding general obligation bond.

	2031	2032	2033	2034	2035	2036	2037	2038	Total
Series 2013 Principal \$ 60,000,000 Interest	\$ - -	\$- -	\$ - -	\$ - -	\$ - -	\$ - -	\$ - -	\$ - -	3,875,000 193,750
Series 2015 Principal \$ 42,000,000 Interest	2,875,000 423,500	2,975,000 322,875	6,250,000 218,750	-	-	-	-	-	32,190,000 8,648,175
Series 2018 Principal \$ 49,000,000 Interest	2,565,000 574,925	2,650,000 506,953	2,725,000 434,078	2,800,000 355,053	2,890,000 272,453	2,975,000 185,753	3,065,000 95,015		35,760,000 10,031,245
Series 2018B Principal \$ 74,995,000 Interest	4,325,000 1,371,219	4,450,000 1,230,656	4,600,000 1,083,806	4,750,000 927,406	4,900,000 761,156	5,075,000 583,531	5,240,000 399,563	5,415,000 203,063	67,720,000 24,403,902
Series 2020 Principal \$ 80,005,000 Interest	5,175,000 1,159,938	5,475,000 952,938	5,800,000 733,938	12,000,000 501,938	7,750,000 246,938	3,225,000 72,563	-	-	73,605,000 20,940,007
Series 2021A Principal \$ 79,000,000 Interest	6,205,000 829,981	5,330,000 519,731	5,435,000 446,444	5,545,000 371,713	5,650,000 288,538	5,765,000 203,788	5,880,000 102,900	-	76,225,000 18,348,693
Series 2021B Principal \$ 33,100,000 Interest	4,080,000 163,200	-		-	-	-	-	-	30,455,000 7,738,550
Series 2022A Principal \$52,395,000 Interest	6,265,000 313,250	-	-	-	-	-	-	-	52,395,000 18,596,133
Series 2022B Principal \$ 49,980,000 Interest	-				-		-		49,980,000 4,182,304
Total	\$ 36,326,013	\$ 24,413,153	\$ 27,727,016	\$ 27,251,110	\$ 22,759,085	\$ 18,085,635	\$ 14,782,478	\$ 5,618,063	\$ 535,287,759
Total Principal Total Interest	\$ 31,490,000 4,836,013	\$ 20,880,000 3,533,153	\$ 24,810,000 2,917,016	\$ 25,095,000 2,156,110	\$ 21,190,000 1,569,085	\$ 17,040,000 1,045,635	\$ 14,185,000 597,478	\$ 5,415,000 203,063	\$ 422,205,000 113,082,759
Total	\$ 36,326,013	\$ 24,413,153	\$ 27,727,016	\$ 27,251,110	\$ 22,759,085	\$ 18,085,635	\$ 14,782,478	\$ 5,618,063	\$ 535,287,759



## Employee Benefits Self-Insurance Fund

The Self-Insurance Internal Service Fund was created to account for the costs of the District's self-insured plans for medical and accident insurance and industrial insurance. Annual premiums are charged to the other funds based upon total projected expenditures. Benefit payments plus an administrative charge are made to third-party administrators who approve and process all claims.



#### Employee Benefits Self-Insurance Fund

Summary Statement of Revenues, Expenses, and Changes in Net Assets

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final Budget 2022-2023	Budget 2023-2024
Operating Revenues:					
Earnings on Investments	\$ 246,597	\$ 85,132	\$ 94,118	\$ 661,000	\$ 674,220
Program Insurance Premiums	21,343,555	22,277,680	23,742,080	24,833,500	25,381,800
Employee Premiums	6,748,029	6,752,891	6,088,264	5,604,000	5,627,070
Reinsurance	260,707	1,178,157	1,448,732	285,000	175,500
Worker's Comp Premiums	1,518,937	1,440,306	1,272,524	1,295,500	1,359,750
Total Operating Revenues	30,117,825	31,734,166	32,645,718	32,679,000	33,218,340
Operating Expenses:					
Salaries	218,147	225,422	243,035	207,210	224,836
Employee Benefits	196,427	98,228	55,389	98,876	103,835
Health and Accident Claims	15,884,205	19,856,873	24,481,952	25,216,410	25,972,900
Prescriptions	6,609,249	6,587,352	7,129,393	7,343,275	7,763,800
Worker's Comp Claims	509,703	378,863	453,582	394,630	448,500
Administration and Consultants	1,173,469	1,092,055	1,456,652	1,439,210	1,514,495
Purchased Services and Supplies	13,249	6,486	9,820	27,650	27,650
Total Operating Expenses	24,604,449	28,245,279	33,829,823	34,727,261	36,056,016
Net Income (Loss)	5,513,376	3,488,887	(1,184,105)	(2,048,261)	(2,837,676)
Net Assets - Beginning of Year	7,827,343	13,340,719	16,829,606	15,645,501	13,597,240
Net Assets - End of Year	\$ 13,340,719	\$ 16,829,606	\$ 15,645,501	\$ 13,597,240	\$ 10,759,564



**Employee Benefits Self-Insurance Fund** Three Year Budget Forecast

	Budget 2023-2024	Budget Forecast 2024-2025	Budget Forecast 2025-2026	Budget Forecast 2026-2027	Projected Growth Rate
Operating Revenues:					
Earnings on Investments	\$ 674,220	\$ 687,704	\$ 701,458	\$ 715,487	2.0%
Program Insurance Premiums	25,381,800	27,158,526	29,059,623	31,093,797	7.0%
Employee Premiums	5,627,070	6,020,965	6,442,433	6,893,403	7.0%
Reinsurance	175,500	155,000	155,000	155,000	0.0%
Worker's Comp Premiums	1,359,750	1,454,933	1,556,778	1,665,752	7.0%
Total Operating Revenues	33,218,340	35,477,128	37,915,292	40,523,439	_
Operating Expenses:					
Salaries	224,836	229,333	233,920	238,598	2.0%
Employee Benefits	103,835	105,912	108,030	110,191	2.0%
Health and Accident Claims	25,972,900	27,141,681	28,363,057	29,639,395	4.5%
Prescriptions	7,763,800	8,035,533	8,316,777	8,607,864	3.5%
Worker's Comp Claims	448,500	461,955	475,814	490,088	3.0%
Administration and Consultants	1,514,495	1,544,785	1,575,681	1,607,195	2.0%
Purchased Services and Supplies	27,650	28,203	28,767	29,342	2.0%
Total Operating Expenses	36,056,016	37,547,402	39,102,046	40,722,673	-
Net Income (Loss)	(2,837,676)	(2,070,274)	(1,186,754)	(199,234)	I
Net Assets - Beginning of Year	13,597,240	10,759,564	8,689,290	7,502,536	_
Net Assets - End of Year	\$ 10,759,564	\$ 8,689,290	\$ 7,502,536	\$ 7,303,302	=

## Assumptions:

The Self-Insurance Fund is funded from premiums charged to other funds, primarily the General Fund. Healthcare and prescription expenses continually rise, a 4.5% increase is assumed for each. Through the negotiations process with the employee groups, health insurance premiums are agreed upon for both the District and employee share. In future years, the health plans can also be modified meaning the employee's can pay higher deductibles and increased out-of-pocket maximums. In 2024 a specialty drug coupon program will be implemented which is expetected to produce significat savings. The District obtains stop-loss insurance to ensure large claims will not impact the ending net asset balance. The District's goal is to maintain a balance of 3-4 months worth of claims and with costs increasing the District and employees shares will have to increase in future years.



# **INFORMATION SECTION**



All Governmental Fund Types - (Excludes Employee Benefits Self-Insurance Fund) Five Year Summary of Revenues, Expenditures and Fund Balances

	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Final Budget 2022-2023	Budget 2023-2024
Revenues:					
Property Tax	\$ 188,796,845	\$ 198,577,936	\$ 206,385,075	\$ 221,251,733	\$214,382,011
Registered Vehicles Fee-in-Lieu	9,717,856	9,789,345	10,072,254	9,628,297	9,976,127
Interest on Investments	6,433,348	1,565,310	419,218	7,597,100	7,404,120
State Sources	149,866,505	159,330,661	161,466,803	172,371,783	196,051,932
Federal Sources	18,656,103	33,398,248	51,163,335	36,392,383	31,559,780
Other Local Sources	16,819,373	15,347,931	18,831,824	23,227,875	22,901,945
Total Revenues	390,290,030	418,009,431	448,338,509	470,469,171	482,275,915
Expenditures:					
Instruction	190,054,199	202,396,119	216,795,515	225,524,943	234,672,178
Support Services:					
Student Services	16,956,832	18,913,146	20,973,174	23,320,724	23,736,440
Staff Services	19,077,440	21,008,452	23,358,944	28,001,559	29,078,143
District Administration	2,387,410	2,470,248	2,780,105	2,952,058	2,937,420
School Administration	21,346,591	22,283,439	24,082,799	24,510,424	26,233,989
Central Services	15,579,362	16,621,721	16,988,268	17,590,097	18,196,701
Operation of Plant	25,162,751	27,367,412	27,616,893	31,955,166	33,303,188
Student Transportation	9,940,408	9,724,655	12,013,927	13,332,998	13,863,260
Non-Instructional Services	25,997,510	26,760,734	30,059,472	34,051,826	34,649,914
Capital Outlay	155,628,507	123,001,607	102,197,529	59,634,248	31,755,551
Debt Service	38,978,155	42,509,618	43,413,250	44,792,518	45,216,273
Total Expenditures	521,109,165	513,057,151	520,279,876	505,666,561	493,643,057
Excess (Deficiency) of Revenues Over Expenditures	(130,819,135)	(95,047,720)	(71,941,367)	(35,197,390)	(11,367,142)
Other Financing Sources (Uses): Building Bond Proceeds & Premium Sale of Property	93,220,572 -	92,042,689	47,778,558	-	- 7,000,000
Insurance Recoveries	6,135,774	-		-	-
Total Other Financing Sources (Uses)	99,356,346	92,042,689	47,778,558	-	7,000,000
Net Change in Fund Balances	(31,462,789)	(3,005,031)	(24,162,809)	(35,197,390)	(4,367,142)
Fund Balances - Beginning of Year	186,281,910	154,819,121	151,814,090	127,651,281	92,453,891
Fund Balances - End of Year	\$ 154,819,121	\$ 151,814,090	\$ 127,651,281	\$ 92,453,891	\$ 88,086,749

October 1st Enrollment Comparison

		Act	ual Enrollme	ent			Proje	ected Enrolli	ment	
Elementary Schools	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Alta View	599	644	608	581	581	585	613	574	557	514
Altara	482	483	536	555	540	541	564	539	524	501
Bell View**	319	310	305	267	-	-	-	-	-	-
Bella Vista	248	254	242	227	202	221	242	231	218	226
Brookwood	452	441	447	418	389	374	377	370	338	328
Butler	622	641	615	592	605	587	573	560	523	490
Canyon View	430	462	478	479	501	489	483	458	446	429
Copperview	423	409	388	413	380	389	413	388	385	372
Crescent	502	459	430	422	423	425	433	424	420	396
Draper	708	705	693	686	677	683	703	695	703	675
East Midvale	568	552	493	510	491	489	493	498	500	498
East Sandy	449	447	407	389	377	385	395	399	399	414
Edgemont**	365	369	323	297	-	-	-	-	-	-
Glacier Hills**			525	231	586	582	580	578	551	529
Granite	387	392	395	363	360	357	371	355	319	325
Lone Peak	692	688	633	621	580	553	543	488	451	443
Midvale	775	709	686	661	698	738	831	883	909	919
	426	419	437	496	533	730 564	594	603	505 604	620
Midvalley	420 681	662	437 644	490 557	535	540	594 523	488	445	408
Oak Hollow							523 409			
Oakdale	417	389	371	396	397	402		417	414	409
Park Lane	378	394	364	344	344	334	329	301	267	251
Peruvian Park	546	572	532	477	505	496	490	456	429	424
Quail Hollow	526	484	478	479	452	432	417	400	372	343
Ridgecrest	562	528	516	512	547	554	593	590	579	563
Sandy	584	577	539	482	489	478	473	447	440	424
Silver Mesa	622	635	587	570	578	539	517	476	434	411
Sprucewood	401	387	355	324	319	318	315	306	286	281
Sunrise	679	692	669	638	602	584	577	497	457	445
Willow Canyon	411	420	399	372	356	320	293	268	250	238
Willow Springs	696	683	682	670	664	619	579	562	527	500
Elementary Total	14,950	14,807	14,252	13,798	13,746	13,578	13,723	13,251	12,747	12,377
Middle Schools										
Albion	947	936	963	952	958	946	932	929	946	936
Buter	930	950	915	896	897	925	906	903	912	932
Draper Park	1,577	1,609	1,627	1,587	1,495	1,473	1,488	1,341	1,367	1,318
Eastmont	721	722	674	663	593	543	500	484	498	508
Indian Hills	1,203	1,202	1,150	1,127	1,115	1,108	1,095	1,073	1,083	1,026
Midvale	981	945	954	938	909	895	879	889	910	934
Mount Jordan	905	933	903	825	776	753	754	711	699	694
Union	812	822	838	835	862	866	847	840	838	800
Middle School Total	8,076	8,119	8,024	7,823	7,605	7,509	7,401	7,170	7,253	7,148
High Schools										
Alta	2,308	2,289	2,323	2,281	2,293	2,295	2,313	2,243	2,211	2,143
Brighton	2,072	2,126	2,183	2,237	2,357	2,390	2,444	2,466	2,464	2,415
Corner Canyon	2,232	2,351	2,372	2,394	2,429	2,361	2,308	2,286	2,176	2,043
Hillcrest	2,138	2,194	2,125	2,186	2,289	2,370	2,484	2,552	2,541	2,482
Jordan	2,065	1,996	1,953	1,886	1,783	1,753	1,752	1,721	1,651	1,599
High School Total	10,815	10,956	10,956	10,984	11,151	11,169	11,301	11,268	11,043	10,682
Total Traditional School Enrollment	33,841	33,882	33,232	32,605	32,502	32,256	32,425	31,689	31,043	30,207
Canyons On-line	-	-	-	392	163	***	***	***	***	***
Students enrolled in non-traditional schools*	293	296	256	262	266	240	240	240	240	240
Total Canyons District Enrollment	34,134	34,178	33,488	33,259	32,931	32,496	32,665	31,929	31,283	30,447

Actual Enrollment

\*These schools are Jordan Valley, Canyons Transition Academy, South Park, Entrada and Diamond Ridge. Their enrollments are expected to remain constant in future years.

\*\* Bell View and Edgemont were combined into a new school named Glacier Hills.

\*\*\*On-line students are included in the projected enrollments of the schools above.

The Cohort Survival Projection Method is used to calculate the enrollment for future years and the following factors were used:

1- The current enrollment trend as shown by a four-year enrollment history by school.

2-The number of students who continue in the system from one year to the next.

3-The number as the continuing students moved forward one grade.

4-The number of students transferring to other districts on group permits,

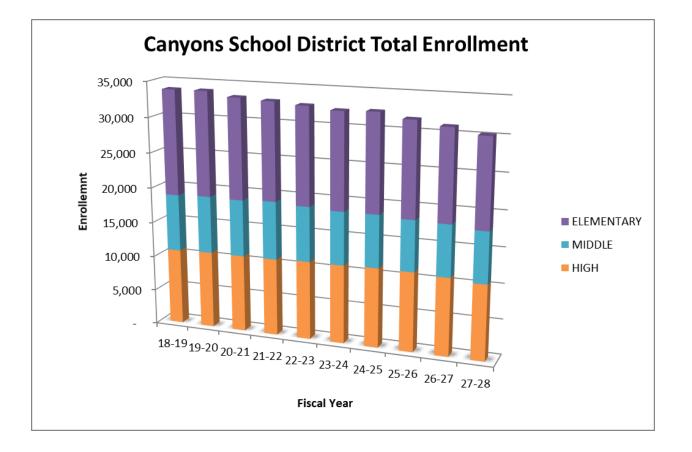
5-The number of housing starts within each geographic area and the estimated number of students per new household.





Projected Enrollment







Property Tax Rates (Per \$1 of Taxable Value)

					Final	
		Actual	Actual	Actual	Budget	Budget
	Authorization	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
		Tax Year 2019	Tax Year 2020	Tax Year 2021	Tax Year 2022	Tax Year 2023
Maintenance & Operation:						
Basic State Supported Program*	53F-2-301	0.001661	0.001628	0.001661	0.001652	0.001406
Voted Leeway Program	53F-2-601 & 53F-8-301	0.001600	0.001600	0.001600	0.001191	0.001200
Board Local Levy	53F-2-602 & 53F-8-302	0.001720	0.001594	0.001342	0.001195	0.001119
Total Maintenance & Operation		0.004981	0.004822	0.004603	0.004038	0.003725
Capital Outlay:						
Capital Local Levy	53F-8-303	0.000874	0.000838	0.000777	0.000620	0.000604
Debt Service:						
Canyons Debt Service	51-5-4 & 11-14-310	0.001077	0.001162	0.001176	0.001330	0.001308
Former Jordan District Debt Service	51-5-4 & 11-14-310	0.000488	0.000403	0.000347	0.000000	0.000000
Total Debt Service		0.001565	0.001565	0.001523	0.001330	0.001308
Total Property Tax Levy		0.007420	0.007225	0.006903	0.005988	0.005637
Utah Charter Schools-Canyons		0.000087	0.000072	0.000087	0.000065	0.000068

\* Rate increased due to HB293 from 2018 Legislature. Revenue will be used to equalize funding for all Utah school districts.

TOTAL TAX LEVY WITH CHARTER SCHOOL LEVY	0.007507	0.007297	0.006990	0.006053
	01001001	01001271	01000770	01000000

0.005705



Impact of Budget on Taxpayers for Every \$100,000 of Assessed Valuation

								Final		
		Actual		Actual		Actual		Budget		Budget
	2	019-2020	2	020-2021	2	2021-2022	2	022-2023	2	023-2024
	Тах	( Year 2019	Та	x Year 2020	Ta.	x Year 2021	Тах	( Year 2022	Tax	x Year 2023
Every \$100k of Home Value	\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$	100,000
Primary Residential Exemption		45%		45%		45%		45%		45%
Taxable Value	\$	55,000	\$	55,000	\$	55,000	\$	55,000	\$	55,000
Total Property Tax Rate Assessed		0.007420		0.007297		0.006990		0.006053		0.005705
Property Tax Due	\$	408.10	\$	401.34	\$	384.45	\$	332.92	\$	313.78
Property Tax Increase (Decrease) From Prior Year for Every \$100k of Home Value	\$	-	\$	(6.76)	\$	(16.89)	\$	(51.53)	\$	(19.14)

The calculations shown here are for every \$100,000 in home value. Prior to the 2022 calendar year, most homeowners experienced moderate increases in the value of their property. In 2022 home values spiked by 30% which increased the District's average home value to \$649,100. The average home value had a modest increase in 2023 as it rose to \$652,700 or 0.6%. As the State Legislature decreased the Statewide Basic rate from 0.001652 to 0.001406 most homeowners will see an overall decrease in the amount of taxes due.

Changes in home values will impact the taxes owed. If a home's value increases at a percentage less than the District-wide average (or decreases in value) Canyons tax bill will probably go down. If however, a home's value increases at a higher percentage than the District-wide average, the tax bill for the home will increase. The Salt Lake County Assessor's office reappraises homes in the County on an on-going basis. Changes in the value of a home may result in a higher tax bill for individual homeowners. As taxable values increase County-wide, the District is required to reduce tax rates to offset the effect. The net result is that the District's property tax revenue should not increase because of reappraisal. The certified rate, as defined by state law, provides the same tax revenues from one year to the next. The District will not be holding a tax hearing to balance its 2023-2024 budget.



## Property Tax Levies and Collections

Tax years ending 2013 - 2022

				Collections		Total Collect	ons to Date
			In the Year	Percentage of	In Subsequent		Percentage of
Tax Year	Fiscal Year	Taxes Levied	ofLevy	Levy	Years	Amount	Levy
2013	2013-2014	\$ 128,474,716	\$ 124,669,505	97.04%	\$ 2,839,107	\$ 127,508,612	99.25%
2014	2014-2015	131,221,676	127,676,803	97.30%	2,616,905	130,293,708	99.29%
2015	2015-2016	140,421,316	137,095,864	97.63%	2,415,456	139,511,320	99.35%
2016	2016-2017	142,687,429	139,459,762	97.74%	2,348,248	141,808,010	99.38%
2017	2017-2018	149,762,610	146,570,701	97.87%	2,391,893	148,962,594	99.47%
2018	2018-2019	162,329,518	158,525,684	97.66%	2,865,502	161,391,186	99.42%
2019	2019-2020	186,671,922	182,667,973	97.86%	2,773,401	185,441,374	99.34%
2020	2020-2021	196,307,582	192,172,308	97.89%	2,588,729	194,761,037	99.21%
2021	2021-2022	204,834,531	200,639,842	97.95%	2,307,126	202,946,968	99.08%
2022	2022-2023	220,199,900	216,013,806	98.10%	-	216,013,806	98.10%

Taxes are due by November 30.

This schedule recognizes collections on a calendar year (tax year) basis, whereas property tax collections reported in the basic financial statements are on a fiscal year basis.



## Historical Summaries of Taxable Values of Property

Tax Years Ended December 31, 2018 - 2022

	Та	ax Year 2018	-	Tax Year 2019	Tax Year 2020	1	Fax Year 2021	Tax Year 2022
		Il Year 2018-2019	-	cal Year 2019-2020	 cal Year 2020-2021		al Year 2021-2022	 al Year 2022-2023
Set by State Tax Commission:					 			
Centrally assessed	\$	547,827,474	\$	573,252,862	\$ 672,009,445	\$	702,234,668	\$ 729,302,654
Set by County Assessor:								
Locally assessed								
Real property:								
Residential - primary use		14,162,704,433		15,155,110,194	16,269,300,056		18,287,163,056	24,078,197,572
Residential - not primary use		974,775,830		968,525,890	1,008,827,120		1,044,173,610	1,176,171,310
Commercial and industrial		6,793,979,480		7,456,637,370	8,033,044,610		8,395,322,110	9,355,514,070
Agriculture and Farm Assessment Act (FAA)		12,976,780		9,528,370	 9,436,480		8,646,280	 11,243,100
Total real property		21,944,436,523		23,589,801,824	 25,320,608,266		27,735,305,056	 34,621,126,052
Personal property:								
Fee in lieu property		583,738,971		633,481,107	591,370,847		658,114,392	684,650,509
Mobile home - primary residential use		6,543,200		6,344,782	6,129,160		6,006,053	5,943,561
Mobile home - other use		345,202		158,127	365,822		599,033	255,148
Other personal property		924,107,044		1,036,101,442	 1,120,312,127		1,192,615,163	 1,251,312,412
Total personal property		1,514,734,417		1,676,085,458	 1,718,177,956		1,857,334,641	 1,942,161,630
Total locally assessed		23,459,170,940		25,265,887,282	 27,038,786,222		29,592,639,697	 36,563,287,682
Total taxable property	\$	24,006,998,414	\$	25,839,140,144	\$ 27,710,795,667	\$	30,294,874,365	\$ 37,292,590,336

Source: Property Tax Division of the Utah State Tax Commission - List of Final Values by Year



Estimated Summaries of Future Taxable Values of Property

Tax Years Ended December 31, 2023 - 2025

	1	Estimated Fax Year 2023*	Т	Estimated ax Year 2024**	Estimated Tax Year 2025**			
	Fiscal Year 2023-2024			al Year 2024-2025	Fiscal Year 2025-2026			
Set by State Tax Commission:								
Centrally assessed	\$	758,474,760	\$	788,813,750	\$	820,366,300		
Set by County Assessor:								
Locally assessed								
Real property:								
Residential - primary use		25,041,325,475		26,042,978,494		27,084,697,634		
Residential - not primary use		1,223,218,162		1,272,146,888		1,323,032,764		
Commercial and industrial		9,729,734,633		10,118,924,018		10,523,680,979		
Agriculture and Farm Assessment Act (FAA)		11,692,824		12,160,537		12,646,958		
Total real property		36,005,971,094		37,446,209,937		38,944,058,335		
Personal property:								
Fee in lieu property		712,036,529		740,517,990		770,138,710		
Mobile home - primary residential use		6,181,303		6,428,555		6,685,697		
Mobile home - other use		265,354		275,968		287,007		
Other personal property		1,301,364,908		1,353,419,504		1,407,556,284		
Total personal property		2,019,848,094		2,100,642,017		2,184,667,698		
Total locally assessed		38,025,819,188		39,546,851,954		41,128,726,033		
Total taxable property	\$	38,784,293,948	\$	40,335,665,704	\$	41,949,092,333		

\*Based on conservative projections, the amounts are estimated to increase 4.0% over each year.



## Principal Property Taxpayers

Tax Years Ended December 31, 2022 and 2013

	 Tax	Year 2022		Tax Year 2013				
Тахрауег	 Taxable Value *	Rank	Percent of Total Taxable Value		Taxable Value *	Rank	Percent of Total Taxable Value	
Vista Station Properties LLC (Vista 9 Apartments)	\$ 225,575,530	1	0.62 %	\$	-	-	- %	
Rocky Mountain Power (Pacificorp)	189,187,930	2	0.52 %		138,554,156	2	0.87 %	
Old Mill Corporate Center	183,038,200	3	0.50 %		112,656,800	5	0.71 %	
Larry H. Miller Companies	181,045,862	4	0.49 %		142,298,705	1	0.90 %	
Becton Dickinson	167,724,242	5	0.46 %		126,064,411	4	0.79 %	
HGREIT II Cottonwood Center LLC	152,663,200	6	0.42 %		-	-	- %	
Mountain America Federal Credit Union	149,748,938	7	0.41 %		-	-	- %	
Dominion Energy (Questar)	139,041,171	8	0.38 %		69,689,513	9	0.44 %	
Swire Coca-Cola USA	130,518,633	9	0.36 %		-	-	- %	
Staker & Parson Companies	126,713,546	10	0.35 %		-	-	- %	
Macerich St. Marketplace (South Towne Center)	-		- %		130,202,000	3	0.82 %	
NOP Cottonwood Holdings (Real Estate Holdings)	-		- %		97,355,600	6	0.61 %	
DDR Corp	-		- %		78,180,710	7	0.49 %	
Snowbird Ltd	-		- %		75,801,431	8	0.48 %	
Inland Diversified Draper Crossing, LLC	 -		- %		61,312,500	10	0.39 %	
	\$ 1,645,257,252		4.51 %	\$	953,737,916		6.50 %	
Total taxable value	\$ 36,607,939,827			\$	15,894,477,619			

\* Total taxable value as used in this table excludes all tax equivalent property associated with motor vehicles.

Source: Property Tax Division of the Utah State Tax Commission, Salt Lake County Assessor's Office



## Legal Debt Margin

December 31, 2013 - 2021 and estimate for December 31, 2022

Calendar Year	 Estimated Fair Market Value	 Debt Limit *	L	ess General Obligation Debt**	 Legal Debt Margin*	Percentage of Debt to Debt Limit
2014	\$ 25,670,400,546	\$ 1,026,816,022	\$	330,766,657	\$ 696,049,365	32.21%
2015	27,357,289,514	1,094,291,581		312,441,693	781,849,888	28.55%
2016	29,904,083,647	1,196,163,346		293,223,191	902,940,155	24.51%
2017	32,331,606,063	1,293,264,243		323,765,524	969,498,719	25.03%
2018	35,600,019,205	1,424,000,768		377,063,256	1,046,937,512	26.48%
2019	38,243,966,943	1,529,758,678		443,923,089	1,085,835,589	29.02%
2020	41,027,055,935	1,641,082,237		506,412,317	1,134,669,920	30.86%
2021	45,261,634,394	1,810,465,376		474,613,574	1,335,851,802	26.22%
2022	56,997,796,717	2,279,911,869		442,763,567	1,837,148,302	19.42%
2023 est	59,847,686,553	2,393,907,462		408,438,560	1,985,468,902	17.06%

\*The general obligation indebtedness (net of deferred amounts) of the District is limited by Utah law to 4% of the fair market value of taxable property in the District. The legal debt margin (additional debt incurring capacity of the District) is based on estimated assessed value.

\*\*The amortized bond issuance premiums have been included in the total general obligation debt.



Five Year Detail - Full Time Equivalents (FTE) - Contract Employees Only

				Final	
	Actual	Actual	Actual	Budget	Budget
Description	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
Instruction					
Teachers	1,640.9	1,652.5	1,668.9	1,647.6	1,629.7
Teacher Aides and Paraprofessionals	163.4	162.6	196.3	222.5	224.0
Total	1,804.3	1,815.1	1,865.2	1,870.1	1,853.7
Student Support Services					
Directors	4.0	5.0	5.0	5.0	5.0
Guidance Personnel	64.0	66.1	69.1	70.2	68
Health Services Personnel	20.2	28.2	32.2	28.4	27.4
Psychological Personnel	30.0	34.5	33.0	35.6	32.8
Social Workers Personnel	30.6	34.0	33.6	37.3	36.3
Secretarial and Clerical	4.0	5.0	5.0	4.9	4.9
Total	152.8	172.8	177.9	181.4	174.4
Staff Support Services					
Directors	13.6	13.6	12.6	12.6	13.6
Coordinators/Specialists	26.6	30.5	37.9	36.8	36.8
Ed/Techs & Acheivement Coaches	67.8	65.8	63.7	59.2	58.2
Media Personnel	13.0	13.0	13.0	13.0	13.0
Secretarial and Clerical	18.9	19.9	21.3	27.3	26.3
Total	139.9	142.8	148.5	148.9	147.9
District Administration					
Superintendent	1.0	1.0	1.0	1.0	1.0
Assistant Superintendents	3.0	3.0	3.0	3.0	3.0
Directors	2.0	2.0	2.0	2.0	2.0
Secretarial and Clerical	4.0	4.0	4.0	6.0	5.0
Total	10.0	10.0	10.0	12.0	11.0
School Administration					
Principals and Assistants	93.1	91.2	93.4	93.4	91.5
Secretarial and Clerical	98.6	100.1	100.9	100.9	99.8
Total	191.7	191.3	194.3	194.3	191.3
Central Services					
Business Administrator	1.0	1.0	1.0	1.0	1.0
Directors	14.0	14.0	15.0	15.0	13.0
Secretarial and Clerical	28.8	28.0	29.8	30.0	30.0
Other Classified Personnel	58.0	60.4	67.1	64.6	68.6
Total	101.8	103.4	112.9	110.6	112.6



Five Year Detail - Full Time Equivalents (FTE) - Contract Employees Only

				Final	
Description	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Budget 2022-2023	Budget 2023-2024
Operation of Plant					
Secretarial and Clerical	4.0	4.0	4.0	4.0	4.0
Custodial/Maintenance Supervisors	12.0	14.0	14.0	12.0	14.0
Custodial/Maintenance Personnel	171.0	172.0	172.0	173.0	169.0
Total	187.0	190.0	190.0	189.0	187.0
Student Transportation					
Directors	1.0	1.0	1.0	1.0	1.0
Secretarial and Clerical	3.0	2.5	2.5	2.0	2.0
Routing Coordinators/Analysts/Dispatchers/Trainers	11.0	12.0	10.0	11.0	10.0
Bus Drivers	108.6	110.9	113.1	119.5	117.0
Mechanics & Other Garage Employees	8.0	8.0	8.0	8.0	7.0
Total	131.6	134.4	134.6	141.5	137.0
Non-Instructional Services					
Principals and Assistants	0.3	0.3	0.3	0.3	0.3
Secretarial and Other	6.4	6.4	6.4	7.2	7.2
Total	6.7	6.7	6.7	7.5	7.5
Nutrition Services					
Directors	1.0	1.0	1.0	1.0	1.0
Coordinators/Specialists	4.0	4.0	4.0	4.0	4.0
Secretarial and Clerical	2.0	2.0	1.0	1.3	1.0
School Foods Personnel	65.8	60.0	53.5	53.4	53.0
Total	72.8	67.0	59.5	59.7	59.0
Construction/Network Services					
Directors	2.0	2.0	2.0	2.0	2.0
Facilities Classified Personnel	4.0	4.0	4.0	3.0	2.0
Data Classified Personnel	4.0	4.0	4.0	4.0	4.0
Total	10.0	10.0	10.0	9.0	8.0
Total FTE	2,808.6	2,843.5	2,909.6	2,924.0	2,889.4

As the District's enrollment has decreased teaching and support positions will also need to decrease. The District was held harmless in State funding calculations for one year, but must now make adjustments. All reductions will be done through employee attrition. Also the South Park Academy will be transferring to Salt Lake City School District which will cause a reduction of 10 FTE's.



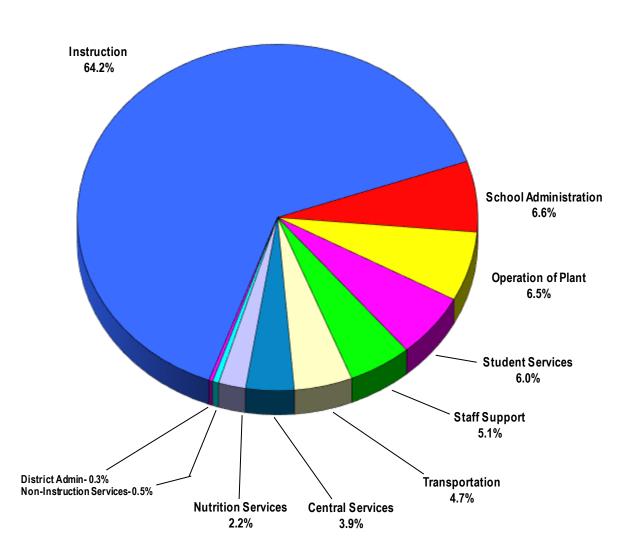
Five Year Summary - Eull Time Equivalents (ETE) - Contracted Employees Only

	Actual 2019-2020		Actual 2020-2021		Actual 2021-2022		Final Budget 2022-2023		Budget 2023-2024	
		% of		% of		% of		% of		% of
By Function of FTE Allocated	FTE	Total FTE	FTE	Total FTE	FTE	Total FTE	FTE	Total FTE	FTE	Total FTE
Instruction	1,804.3	64.2	1,815.1	63.8	1,865.2	64.2	1,870.1	64.0	1,853.7	64.4
School Administration	191.7	6.8	191.3	6.7	194.3	6.7	194.3	6.6	191.3	6.7
Operation of Plant	187.0	6.7	190.0	6.7	190.0	6.6	189.0	6.5	187.0	6.5
Student Support Services	152.8	5.4	172.8	6.1	177.9	6.1	181.4	6.2	174.4	6.0
Staff Support Services	139.9	5.0	142.8	5.0	148.5	5.1	148.9	5.1	147.9	5.1
Student Transportation	131.6	4.7	134.4	4.7	134.6	4.6	141.5	4.8	137.0	4.6
Central Services	101.8	3.6	103.4	3.6	112.9	3.9	110.6	3.8	112.6	3.9
Nutrition Services	72.8	2.6	67.0	2.4	59.5	2.0	59.7	2.0	59.0	2.1
Construction/Network Services	10.0	0.4	10.0	0.4	10.0	0.3	9.0	0.3	8.0	0.3
District Administration	10.0	0.4	10.0	0.4	10.0	0.3	12.0	0.4	11.0	0.4
Non-Instructional Services	6.7	0.2	6.7	0.2	6.7	0.2	7.5	0.3	7.5	0.3
	2,808.6	100.0	2,843.5	100.0	2,909.6	100.0	2,924.0	100.0	2,889.4	100.0

	Actual 2019-2020		Actual 2020-2021		Actual 2021-2022		Final Budget 2022-2023			dget -2024
		% of		% of		% of		% of		% of
By Type of FTE Allocated	FTE	Total FTE	FTE	Total FTE	FTE	Total FTE	FTE	Total FTE	FTE	Total FTE
Teachers	1,640.9	58.5	1,652.5	58.1	1,668.9	57.3	1,647.6	56.4	1,629.7	56.4
Certificated Specialists	252.2	9.0	272.1	9.6	282.5	9.7	280.5	9.6	272.5	9.4
Custodians & Maintenance Personnel	183.0	6.5	186.0	6.5	186.0	6.4	185.0	6.3	183.0	6.3
Secretarial & Clerical	163.3	5.8	165.5	5.8	168.5	5.8	176.4	6.0	173.0	6.0
Teacher Aides & Paraprofessionals	163.4	5.8	162.6	5.7	196.3	6.8	222.5	7.6	224.0	7.8
Bus Drivers, Mechanics & Routing Coor.	127.6	4.5	130.9	4.6	131.1	4.5	138.5	4.7	134.0	4.6
School Foods Personnel	69.8	2.5	64.0	2.3	57.5	2.0	57.4	2.0	57.0	2.0
Principals & Assistants	93.4	3.3	91.5	3.2	93.7	3.2	93.7	3.2	91.8	3.2
Other Classified	72.4	2.6	74.8	2.6	81.5	2.8	78.8	2.7	81.8	2.8
Directors	37.6	1.3	38.6	1.4	38.6	1.3	38.6	1.3	37.6	1.3
Superintendent & Assistants	5.0	0.2	5.0	0.2	5.0	0.2	5.0	0.2	5.0	0.2
-	2,808.6	100.0	2,843.5	100.0	2,909.6	100.0	2,924.0	100.0	2,889.4	100.0



Financial Impact of Full Time Equivalents (FTE) - Contract Employees Only



The primary activity of any public education institution is to educate children. The delivery of services involved in educating children is a labor intensive effort. It stands to reason that the cost of hiring and employing the necessary staff to deliver the necessary services would be the primary expenditure of the District. In fact, salary and benefit expenditures represent approximately 88% of the General Fund expenditures. Within the salary and benefit expenditures, the District is committed to its mission statement that all students will graduate college-and career-ready. There is no basis of fact of a top heavy administration within the Canyons School District.

The Board of Education and District administration reviews, evaluates and balances FTE allocations to best meet the initiatives outlined in its Strategic Plan.



# Demographic and Economic Statistics

For fiscal years ending June 30, 2013 - 2022

Year	Canyons School District Estimated Population *	Salt Lake County Estimated Population **	Salt Lake County Total 'ersonal Income in thousands) **	Salt Lake County Per Capita Income **	Salt Lake County Unemployment Rate **	Salt Lake County Estimated New Construction **	Number of Students of Minority Ancestry
2013	196,074	1,063,842	\$ 43,658,167.00	\$ 41,038.00	4.4%	1,581,414,900	8,450
2014	199,001	1,079,721	45,552,565	42,189	3.5%	1,568,718,500	8,486
2015	201,216	1,091,742	46,437,317	42,535	3.6%	1,868,836,000	8,486
2016	204,086	1,107,314	49,488,031	44,692	3.3%	2,059,529,200	8,566
2017	206,674	1,121,354	52,436,840	46,762	2.9%	3,266,939,500	8,691
2018	215,270	1,135,649	56,152,594	49,445	2.9%	2,852,908,300	9,923
2019	216,826	1,152,633	60,673,924	52,639	2.9%	3,001,244,700	10,269
2020	226,257	1,160,437	64,341,937	55,446	2.3%	667,778,500	10,486
2021	228,545	1,165,517	68,854,783	59,077	4.8%	2,147,232,400	10,451
2022	230,857	1,186,421	N/A	N/A	1.7%	2,322,876,300	10,715

Note: fiscal year 2023 figures are not yet available

\* Based on District estimates and data available to District personnel.

\*\* The District covers the southeast section of Salt Lake County, which encompasses several municipalities and unincorporated areas making statistics to the District impracticable to obtain. These statistics for Salt Lake County are given since those are representative of the District. These statistics were obtained from the County's year-end financial reports. The actual per capita income as provided by the Bureau of Economic Analysis lags one year behind. Therefore, it is not available for 2022.

Source: Salt Lake County - Comprehensive Annual Financial Report by year, District records



## Principal Employers

June 30, 2021 and 2012

		June 30, 2021					ne 30, 2012	
Employer *	Number of Employees	Rank	Percent of District's Total Estimated Population	Percent of District's Total Estimated Workforce	Number of Employees	Rank	Percent of District's Total Estimated Population	Percent of District's Total Estimated Workforce
Intermountain Healthcare	5,000	1	2.2%	3.1%	5,000	1	2.6%	3.7%
Canyons School District	5,000	2	2.2%	3.1%	5,000	2	2.6%	3.7%
Wal-Mart Stores	2,500	3	1.1%	1.5%	2,000	4	1.0%	1.5%
Smith's Food Stores	1,600	4	0.7%	1.0%	1,500	5	0.8%	1.1%
Jet Blue Airways Corporation	1,500	5	0.6%	0.9%	2,500	3	1.3%	1.8%
Snowbird Corporation	1,500	6	0.6%	0.9%	1,500	8	0.8%	1.1%
Health Equity	1,500	7	0.6%	0.9%	-	-	0.0%	0.0%
Becton Dickinson	1,000	8	0.4%	0.6%	1,000	10	0.5%	0.7%
Ebay	800	9	0.3%	0.5%	1,500	7	0.8%	1.1%
Utah State Prison	800	10	0.3%	0.5%	1,500	6	0.8%	1.1%
1-800 Contacts		-			1,000	9	0.5%	0.7%
Totals	21,200		9.0%	13.0%	22,500		11.7%	16.5%

Note: fiscal year 2022 figures are not yet available

'The number of employees within the District's boundaries for these employers is unavailable. Therefore, the number of employees listed represents an approximate range of the number of employees per the Utah Department of Workforce Services and the Salt Lake County, Sandy, D raper and Cottonwood Heights comprehensive annual financial reports by year.

Cottonwood Heights comprehensive annual financial reports by year.



### **Capital Asset Information**

For fiscal years ending June 30, 2019 - 2022 and estimates for June 30, 2023

	2019	2020	2021	2022	2023 est
Buildings:					
Elementary:					
Number	29	29	28	27	28
Square feet	1,895,508	1,897,159	1,918,250	1,789,695	1,893,068
Capacity	19,265	19,360	19,360	19,360	18,860
Enrollment	14,950	14,807	14,252	13,798	13,746
Middle Schools:					
Number	8	8	8	8	8
Square feet	1,446,696	1,446,696	1,446,696	1,446,696	1,446,696
Capacity	9,428	9,428	9,428	9,428	9,428
Enrollment	8,076	8,119	8,024	8,215	7,605
High Schools:					
Number	5	5	5	5	5
Square feet	1,748,503	1,809,955	1,894,032	2,025,136	2,025,136
Capacity	10,547	10,547	10,547	11,239	11,239
Enrollment	10,815	10,956	10,956	10,984	11,151
Special Schools:					
Number	2	2	2	2	3
Square feet Capacity *	136,757	136,757	136,757	136,757	195,321
Enrollment	293	296	256	654	429
Total School Buildings:	44	44	43	42	44
Square feet	5,227,464	5,290,567	5,395,735	5,398,284	5,600,385
Capacity	39,240	39,335	39,335	40,027	39,527
Enrollment	34,134	34,178	33,488	33,259	32,931
Other Buildings:	_	-	-	-	-
Number	5	5	5	5	5
Square feet	380,060	422,363	422,363	422,363	422,363
Acres of Land	799	799	799	799	799
Number of Portables	84	76	76	76	76
Number of Vehicles	331	345	341	337	348

\* Information for special school varies depending on needs of students.

Source: District records

Comprehensive Annual Budget Report



## High School Graduates

Last ten school years - school years 2014 - 2022 and estimate for 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023 est
Alta	535	419	365	515	420	483	480	515	522	522
Brighton	562	546	483	573	483	456	436	452	483	500
Corner Canyon*	257	391	490	501	540	492	565	520	539	567
Hillcrest	480	423	429	426	473	426	473	397	443	450
Jordan	510	473	433	486	483	475	430	403	406	400
Diamond Ridge**	-	-	15	39	48	47	63	61	47	60
Entrada	78	140	69	37	46	68	59	1	74	140
Total	2,422	2,392	2,284	2,577	2,493	2,447	2,506	2,349	2,514	2,639
Dropout Rate:	9.0%	12.5%	12.3%	11.2%	8.9%	8.9%	8.3%	8.9%	9.6%	9.0%

\*\*Diamond Ridge is an alternative high school which opened in 2016.

Source: District records



## Students per Teacher

Last ten school years - school years 2014 - 2023

Grade	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Kindergarten	44.0	44.0	44.0	44.0	44.0	44.0	44.0	44.0	44.0	44.0
1	22.3	22.3	22.3	22.3	22.3	22.3	22.3	22.3	22.3	22.3
2	22.3	22.3	22.3	22.3	22.3	22.3	22.3	22.3	22.3	22.3
3	22.3	22.3	22.3	22.3	22.3	22.3	22.3	22.3	22.3	22.3
4	26.3	26.3	26.3	26.3	26.3	26.3	26.3	26.3	26.3	26.3
5	26.3	26.3	26.3	26.3	26.3	26.3	26.3	26.3	26.3	26.3
6	26.3	26.3	26.3	26.3	26.3	26.3	26.3	26.3	26.3	26.3
7	27.3	27.3	27.3	27.3	27.3	27.3	27.3	27.3	27.3	27.3
8	27.3	27.3	27.3	27.3	27.3	27.3	27.3	27.3	27.3	27.3
9	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3
10	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3
11	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3
12	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3	28.3



## Nutrition Services - Facts and Figures

Years Ended June 30, 2019 thru June 30, 2022 with estimate for June 30, 2023

	2019	2020*	2021**	2022**	2023 est
Participating schools:					
Lunch	43	44	44	44	43
Breakfast	37	39	39	43	42
Student lunches served:					
Free	1,028,168	984,477	2,350,846	3,025,907	787,896
Reduced	132,678	98,686	2,811	0	106,236
Fully paid	1,658,784	1,213,334	32,818	0	1,726,371
Total	2,819,630	2,296,497	2,386,475	3,025,907	2,620,503
Student breakfasts served:					
Free	363,167	507,295	839,185	840,313	308,632
Reduced	26,669	20,587	371	0	24,978
Fully paid	156,635	116,796	2,138	0	181,275
Total	546,471	644,678	841,694	840,313	514,885
Percentage of free/reduced/fully paid lunch:					
Free	36.46%	42.87%	98.51%	100.00%	30.07%
Reduced	4.71%	4.30%	0.12%	0.00%	4.05%
Fully paid	58.83%	52.83%	1.38%	0.00%	65.88%
Percentage of free/reduced fully paid breakfast					
Free	66.46%	78.69%	99.70%	100.00%	59.94%
Reduced	4.88%	3.19%	0.04%	0.00%	4.85%
Fully paid	28.66%	18.12%	0.25%	0.00%	35.21%
Average daily participation:					
Lunch	15,841	12,902	13,407	16,999	14,203
Breakfast	3,070	3,622	4,729	4,721	3,062
October 1st count	34,134	34,178	33,488	33,259	32,931
Percentage participating in school lunch/breakfast					
Lunch	46.41%	37.75%	40.04%	51.11%	43.13%
Breakfast	8.99%	10.60%	14.12%	14.19%	9.30%

Source: District records.

\* - Schools closed in mid-March 2020 due to COVID-19 pandemic. Free breakfasts and lunches were still provided.

\*\* - Federal Government continued free breakfasts and lunches for all students for the fiscal years: 2021 and 2022.





# Administrative Salary Schedule (2023-2024)

242 Days - Full Time 8 Hours Per Day

### July 1, 2023 - June 30, 2024

	Lane 1	Lane 2	Lane 3	Lane 4	Lane 5
Steps	Base Contract	Base Contract	Base Contract	Base Contract	Base Contract
1	82,972	89,888	108,206	116,879	130,141
2	84,632	91,685	109,778	118,579	132,039
3	86,324	93,520	111,369	120,303	133,969
4	88,051	95,388	112,985	122,054	135,920
5	89,812	97,297	114,626	123,829	137,906
6	91,609	99,244	116,291	125,635	139,921
7	93,442	101,231	117,980	127,460	141,968
8	95,309	103,254	119,693	129,316	144,042
9	97,216	105,317	121,437	131,206	146,148
10	99,159	107,423	123,200	133,119	148,288
	Coordinator I	Coordinator II	Coordinator III	Director I	Director II

Assistant Principal Principal K-8

Principal 9-12

	Lane 6	Lane 7	Lane 8
Steps	Base Contract	Base Contract	Base Contract
1	139,921	159,032	186,688
2	141,968	162,210	190,423
3	144,042	165,455	194,230
4	146,148	168,764	198,116
5	148,288	172,141	202,078
	Director III	Director IV	Assistant Superintendent

### SALARY ADJUSTMENTS

A. Doctorate Degree - \$4,200; Masters + 30 semester hours - \$2,100

B. K-8 School Administrator - Activities Differential - 3.0% of base contract

- Includes CTEC and Jordan Valley

### C. 9-12 Assistant Principal - Activities Differential - 9.0% of base contract

D. 9-12 Principal - Activities Differential - 10.0% of base contract

E. Title One School Administrator - Summer Differential - 5.0% of base contract

F. Principal, Assistant Principal and Intern Assistant Principal Cell Phone Stipend - \$100 monthly (not URS eligible)

G. Administrators on top step in 2022-23 will receive a 1.25% stipend in 2023-24 on base contract

### Notes:

Base Contract prorated according to # of days remaining in contract.

Pursuant to 53G-11-518, "an employee may not advance on an adopted wage or salary schedule if the employeee's rating on the most recent evaluation is at the lowest level of an evaluation instrument," i.e. "Not Effective."

All administrators are expected to be available to supervisors and work associates, via cell phone/mobile devise, at all times.

The "Activities" and/or "Summer" Differential compensates the administrator for hours worked outside of normal work hours. Administrators may not trade night or weekend work time for regular contract time. This stipend is not considered for salary placement purposes if an administrator changes positions and/or levels.





# Licensed Salary Schedule-L186 (2023-2024)

August 14, 2023 - May 30, 2024 186 Days - Full Time 8 Hours Per Day (16 hours of preparation time, outside of contracted days, are included in the base contract.)

### Salary Placement

- To determine an educator's initial salary placement:
- · Identify the educator's "Education Enhancement" Increment Level
- Add previous contracted licensed work experience from an accredited school system, up to fifteen years, each year equating to an Increment Level
  - Two half years, with at least one of the years being a minimum of 92 days, will be added together to equal one year/Increment Level
  - Educator's experience in Canyons District receives full credit
  - Educators who have retired with the Utah Retirement System (URS) may receive up to fifteen (15) Increment Levels for experience
- + Add one (1) Increment Level

#### Education Enhancement

٠

To determine the educator's "Education Enhancement" Increment Level:

+ Identify the educator's degree attainment from an accredited university

,	5
Bachelor's Degree	n/a
Master's Degree	+6 Increment Levels
Doctorate Degree	+6 Increment Levels
Identify semester hours awarded after J identified above, and which are relevant assignment. Note: Educators with multip same/following criteria.	to education and/or the educator's
20 semester hours	+1 Increment Level
40 semester hours	+1 Increment Level
60 semester hours	+1 Increment Level

80 semester hours +1 Increment Level

Example: A newly hired educator with a Master's Degree and +20 semester hours with four years of experience would be placed on Increment Level twelve (12), contingent upon verification of education and experience.

#### Salary Schedule Information

• An Educator Salary Adjustment (ESA) of \$8,400 and a Teacher and Student Success Act (TSSA) of \$900 are included as part of the Base Contract.

Thirty-two (32) additional hours of pay are available to CACTUS licensed employees for personal professional development at the in-service rate of \$39.89, i.e., \$1,276.48. All are dependent upon continued legislative funding.

- Cost of Living Adjustment (COLA) is calculated on the mid-point of the salary schedule, Increment Level 20, minus ESA and TSSA funds. The dollar difference between Increment Levels is \$950.
- The Base Contract is prorated based upon the number of days remaining in the contract.
- Educators with current National Board Certification for teaching will be paid a stipend of \$2,000 in addition to their Base Contract. Other approved National Board Certifications will be paid a stipend of \$1,000.

Note: Increment Levels continue beyond what is shown on the printed salary schedule.

Increment Levels	Base Contract				
1	\$59,350				
2	\$60,300				
3	\$61,250				
4	\$62,200				
5	\$63,150				
6	\$64,100				
7	\$65,050				
8	\$66,000				
9	\$66,950				
10	\$67,900				
10	\$68,850				
12	\$69,800				
12	\$70,750				
13	\$70,750				
14					
	\$72,650 \$72,600				
16 17	\$73,600 \$74,550				
	\$74,550 \$75,500				
18	\$75,500				
19	\$76,450				
20	\$77,400				
21	\$78,350				
22	\$79,300				
23	\$80,250				
24	\$81,200				
25	\$82,150				
26	\$83,100				
27	\$84,050				
28	\$85,000				
29	\$85,950				
30	\$86,900				
31	\$87,850				
32	\$88,800				
33	\$89,750				
34	\$90,700				
35	\$91,650				
36	\$92,600				
37	\$93,550				
38	\$94,500				
39	\$95,450				
40	\$96,400				

Revised 2023.04.26





# Education Support Professional Salary Schedule (2023-2024)

July 1, 2023 - June 30, 2024

STEP	LANE 1	LANE 2	LANE 3	LANE 4	LANE 5	LANE 6	LANE 7	LANE 8	LANE 9	LANE 10
1	13.53	15.25	17.24	19.17	20.64	21.89	22.99	24.38	26.00	28.60
2	13.87	15.63	17.67	19.65	21.16	22.44	23.56	24.99	26.65	29.32
3	14.29	16.10	18.20	20.24	21.79	23.11	24.27	25.74	27.45	30.20
4	15.00	16.91	19.11	21.25	22.88	24.27	25.48	27.03	28.82	31.71
5	15.79	17.80	20.11	22.37	24.08	25.54	26.82	28.45	30.33	33.37
6	16.66	18.78	21.22	23.60	25.40	26.94	28.30	30.01	32.00	35.21
7	17.62	19.86	22.44	24.96	26.86	28.49	29.93	31.74	33.84	37.23
8	17.97	20.26	22.89	25.46	27.40	29.06	30.53	32.37	34.52	37.97
9	18.33	20.67	23.35	25.97	27.95	29.64	31.14	33.02	35.21	38.73
10	18.70	21.08	23.82	26.49	28.51	30.23	31.76	33.68	35.91	39.50

STEP	LANE 11	LANE 12	LANE 13	LANE 14	LANE 15	LANE 16	LANE 17	LANE 18	LANE 19	LANE 20
1	29.57	31.20	34.33	36.30	38.41	40.62	43.00	45.49	48.10	50.92
2	30.31	31.98	35.19	37.21	39.37	41.64	44.08	46.63	49.30	52.19
3	31.22	32.94	36.25	38.33	40.55	42.89	45.40	48.03	50.78	53.76
4	32.78	34.59	38.06	40.25	42.58	45.03	47.67	50.43	53.32	56.45
5	34.50	36.41	40.06	42.36	44.82	47.39	50.17	53.08	56.12	59.41
6	36.40	38.41	42.26	44.69	47.29	50.00	52.93	56.00	59.21	62.68
7	38.49	40.62	44.69	47.26	50.01	52.88	55.97	59.22	62.61	66.28
8	39.26	41.43	45.58	48.21	51.01	53.94	57.09	60.40	63.86	67.61
9	40.05	42.26	46.49	49.17	52.03	55.02	58.23	61.61	65.14	68.96
10	40.85	43.11	47.42	50.15	53.07	56.12	59.39	62.84	66.44	70.34

Lanes and steps in grey areas are currently not in use.

COLA increases are calculated on step one of each lane. Steps for each lane are then increased according to the following table.

2	2.50%	5	5.25%	8	2.00%
3	3.00%	6	5.50%	9	2.00%
4	5.00%	7	5.75%	10	2.00%

Revised 2023.04.13



	Graduation Rate									
DISTRICT	2017	2018	2019	2020	2021*	2022				
Canyons SD	86%	89%	90%	90%	89%	89%				
State	86%	87%	87%	88%	88%	88%				

## **Canyons School District**

### 11th Grade ACT

### Average Composite Score

DISTRICT	2019	2020*	2021*	2022	State Avg 2022	2023
ACT Composite	20.7	20.8	20.1	20.6	19.7	21.1

\*\*Approximatey 85-90% of 11th Graders were tested before COVID-19 and again in 2021. Therefore, approach the Grade 11 ACT results with caution due to the impact of COVID-19.

## 11th Grade ACT

### Percent at College & Career Readiness Benchmark

DISTRICT	2018-2019	2019-2020*	State Avg 2019-20	2020-2021*	2021-2022	2022-2023
English	58%	60%	57%	53%	57%	64%
Mathematics	35%	38%	36%	33%	37%	42%
Reading	49%	48%	43%	45%	51%	52%
Science	41%	41%	35%	37%	41%	42%

\*\*Approximatey 85-90% of 11th Graders were tested before COVID-19 and again in 2021. Therefore, approach the Grade 11 ACT results with caution due to the impact of COVID-19.

### Canyons School District

### Readiness, Improvement, Success, Empowerment (RISE) Results\*\*\*

<b>District Elementa</b>	ry Schools	Percent of Students Proficient						
Grade	Subject	2019	2020	2021	2022 State	2022	2023	
Grade	Jubjeet	2015	2020	2021	2022 Stutt	2022	Uncertified	
3	Language Arts	56%		52%	46%	51%	53%	
4	Math	61%	Cancelled due to COVID-19	55%	49%	59%	57%	
5	Science	63%	COVID 15	53%	48%	57%	60%	

\*\*\*2021 RISE Participation Rate: 93% Grade 3, 92% Grade 4 and 5. Approach the 2020-21 achievement results with some caution due to the broad impact of COVID-19 across the Canyons community.

### **Canyons School District**

### Readiness, Improvement, Success, Empowerment (RISE) Results\*\*\*

All District M	iddle Schools			Percent of Stu	dents Proficient		
Grade	Grade Subject 201		2020	2021	2022 State	2022	2023 Uncertified
6	Language Arts	58%		54%	46%	56%	53%
7	Math	59%	Cancelled due to COVID-19	60%	45%	52%	53%
8	Science	66%	0000-15	61%	48%	62%	62%

\*\*\*\*2021 RISE Participation Rate: 89% Grade 6, 88% Grade 7, and 85% Grade 8. Approach the 2020-21 achievement results with caution due to the broad impact of COVID-19 across the Canyons community.



## Canyons School District 11 Grade ACT Percent at College & Career Readiness Benchmark

DISTRICT	2018-2019	2019-2020*	State Avg 2019-20	2020-2021*	2021-2022	2022-2023
English	58%	60%	57%	53%	57%	64%
Mathematics	35%	38%	36%	33%	37%	42%
Reading	49%	48%	43%	45%	51%	52%
Science	41%	41%	35%	37%	41%	42%

\*Approximatey 85-90% of 11th Graders were tested before COVID-19 and again in 2021. Therefore, approach the Grade 11 ACT results with caution due to the impact of COVID-19.

Alta High School	2018-2019	2019-2020*	2020-2021*	2021-2022	2022-2023
English	64%	65%	52%	60%	69%
Mathematics	38%	43%	33%	37%	47%
Reading	55%	50%	48%	52%	57%
Science	40%	44%	33%	40%	43%
Brighton High School	2018-2019	2019-2020*	2020-2021*	2021-2022	2022-2023
English	61%	61%	63%	60%	67%
Mathematics	39%	40%	35%	40%	46%
Reading	51%	50%	48%	58%	54%
Science	45%	46%	37%	44%	46%
Hillcrest High School	2018-2019	2019-2020*	2020-2021*	2021-2022	2022-2023
English	56%	52%	48%	51%	56%
Mathematics	32%	33%	33%	31%	35%
Reading	47%	42%	38%	44%	49%
Science	39%	35%	33%	36%	37%
Jordan High School	2018-2019	2019-2020*	2020-2021*	2021-2022	2022-2023
English	46%	49%	49%	51%	53%
Mathematics	24%	23%	22%	22%	27%
Reading	41%	42%	39%	46%	41%
Science	31%	31%	27%	29%	29%
Corner Canyon High	2018-2019	2019-2020*	2020-2021*	2021-2022	2022-2023
English	66%	71%	57%	63%	72%
Mathematics	43%	48%	41%	50%	54%
Reading	54%	53%	51%	57%	58%
Science	52%	50%	51%	52%	54%

Diamond Ridge High	2018-2019	2019-2020*	2020-2021*	2021-2022	2022-2023
English	30%	23%	18%	17%	36%
Mathematics	8%	6%	10% <	3%	5%
Reading	23%	19%	14%	23%	28%
Science	13%	13%	7%	9%	10%

\*Approximatey 85-90% of 11th Graders were tested before COVID-19 and again in 2021. Therefore, approach the Grade 11 ACT results with caution due to the impact of COVID-19.

Comprehensive Annual Budget Report



All District Middle Schools			Per	cent of Student	s Proficient		
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
6	Language Arts	58%		54%	46%	56%	53%
7	Math	59%	Cancelled due to COVID-19	60%	45%	52%	53%
8	Science	66%	0000-15	61%	48%	62%	62%

\*2021 RISE Participation Rate: 89% Grade 6, 88% Grade 7, and 85% Grade 8. Approach the 2020-21 achievement results with caution due to the broad impact of COVID-19 across the Canyons community.

Albion Middle School			Per	cent of Student	s Proficient		
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
6	Language Arts	65%		66%	46%	74%	73%
7	Math	79%	Cancelled due to COVID-19	79%	45%	70%	71%
8	Science	78%	COVID-19	79%	48%	77%	76%

Butler Middle School			Per	cent of Student	s Proficient		
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
6	Language Arts	64%	Connection data to	63%	46%	66%	69%
7	Math	60%	Cancelled due to COVID-19	70%	45%	65%	66%
8	Science	71%	COVID-19	70%	48%	82%	75%

Draper Park Middle			Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
6	Language Arts	75%	Cancelled due to	63%	46%	63%	55%
7	Math	78%	Cancelled due to COVID-19	78%	45%	72%	69%
8	Science	82%	COVID-19	74%	48%	74%	74%

Eastmont Middle School			Per	cent of Student	s Proficient		
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
6	Language Arts	62%		50%	46%	52%	70%
7	Math	55%	Cancelled due to COVID-19	61%	45%	43%	46%
8	Science	64%	0000-19	66%	48%	63%	64%

Indian Hills Middle School			Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
6	Language Arts	68%		63%	46%	53%	60%
7	Math	65%	Cancelled due to COVID-19	59%	45%	55%	46%
8	Science	68%	000015	60%	48%	59%	61%



Midvale Middle School			Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
6	Language Arts	36%	Cancelled due to	32%	46%	32%	22%
7	Math	32%	Cancelled due to COVID-19	35%	45%	33%	31%
8	Science	39%	00010-19	31%	48%	36%	35%

Mt. Jordan Middle School			Per	cent of Student	s Proficient		
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
6	Language Arts	36%		31%	46%	41%	30%
7	Math	33%	Cancelled due to COVID-19	36%	45%	31%	34%
8	Science	55%	COVID-19	45%	48%	48%	39%

Union Middle School			Per				
Grade	Subject	2019	2020	State Avg 2021	2022 State	2022	2023 Uncertified
6	Language Arts	53%	Connection days to	44%	46%	56%	43%
7	Math	50%	Cancelled due to COVID-19	42%	45%	51%	49%
8	Science	57%	COVID-19	48%	48%	53%	65%

\*2021 RISE Participation Rate: 89% Grade 6, 88% Grade 7, and 85% Grade 8. Approach the 2020-21 achievement results with caution due to the broad impact of COVID-19 across the Canyons community.



District Elementary Schools			Percent of Students Proficient						
Grade Subject	2019	2020	2021	2022 State	2022	2023			
Grade	Glade Subject	2013 2020	2020	2021		2022	Uncertified		
3	Language Arts	56%		52%	46%	51%	53%		
4	Math	61%	Cancelled due to COVID-19	55%	49%	59%	57%		
5	Science	63%	0000-15	53%	48%	57%	60%		

\*2021 RISE Participation Rate: 93% Grade 3, 92% Grade 4 and 5. Approach the 2020-21 achievement results with some caution due to the broad impact of COVID-19 across the Canyons community.

Alta View Elem	entary School		Percent of Students Proficient					
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	51%		48%	46%	47%	57%	
4	Math	78%	Cancelled due to COVID-19	51%	49%	65%	57%	
5	Science	73%	00019	54%	48%	55%	68%	

Altara Element	Altara Elementary School			Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	57%		53%	46%	60%	62%	
4	Math	73%	Cancelled due to COVID-19	54%	49%	65%	50%	
5	Science	64%	0000-15	45%	48%	61%	60%	

Bella Vista Elementary School			Percent of Students Proficient					
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	53%		42%	46%	64%	54%	
4	Math	39%	Cancelled due to COVID-19	52%	49%	38%	62%	
5	Science	64%	0000-15	30%	48%	74%	54%	

Brookwood Elementary School			Per	Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	58%		57%	46%	57%	56%	
4	Math	85%	Cancelled due to COVID-19	78%	49%	82%	85%	
5	Science	82%	0000-15	59%	48%	67%	71%	



Butler Elementary School			Percent of Students Proficient					
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	64%		68%	46%	53%	57%	
4	Math	69%	Cancelled due to COVID-19	70%	49%	65%	56%	
5	Science	76%	COVID 15	67%	48%	74%	75%	

<b>Copperview Ele</b>	ementary School		Percent of Students Proficient						
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified		
3	Language Arts	23%		13%	46%	23%	12%		
4	Math	21%	Cancelled due to COVID-19	10%	49%	8%	10%		
5	Science	16%	0000-15	20%	48%	17%	10%		

Canyon View El	ementary School		Percent of Students Proficient						
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified		
3	Language Arts	75%		44%	46%	67%	59%		
4	Math	76%	Cancelled due to COVID-19	77%	49%	61%	78%		
5	Science	84%	0000-15	70%	48%	83%	74%		

Crescent Elementary School			Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
3	Language Arts	48%		46%	46%	50%	54%
4	Math	44%	Cancelled due to COVID-19	28%	49%	51%	41%
5	Science	44%	00010-19	47%	48%	45%	49%

Draper Elementary School			Per	Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	71%		70%	46%	58%	67%	
4	Math	60%	Cancelled due to COVID-19	56%	49%	57%	73%	
5	Science	70%	0000-13	59%	48%	47%	59%	

East Midvale El	ementary School		Percent of Students Proficient						
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified		
3	Language Arts	35%		27%	46%	23%	23%		
4	Math	23%	Cancelled due to COVID-19	24%	49%	21%	35%		
5	Science	27%	COVID-15	27%	48%	31%	26%		



East Sandy Elementary School			Percent of Students Proficient					
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	49%		56%	46%	42%	49%	
4	Math	52%	Cancelled due to COVID-19	54%	49%	63%	45%	
5	Science	67%	000,0-15	45%	48%	41%	44%	

<b>Glacier Hills Ele</b>	mentary School		Percent of Students Proficient						
Grade	Subject	2019	2020	2021	State	2022	2023 Uncertified		
3	Language Arts					New School	38%		
4	Math					New School in Fall 2022	40%		
5	Science					III FUII 2022	45%		

Granite Elementary School			Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
3	Language Arts	68%		57%	46%	64%	67%
4	Math	80%	Cancelled due to COVID-19	73%	49%	67%	77%
5	Science	73%	COVID 15	51%	48%	85%	79%

Lone Peak Elementary School			Per	Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	78%		72%	46%	56%	72%	
4	Math	74%	Cancelled due to COVID-19	64%	49%	81%	83%	
5	Science	75%	0000-15	64%	48%	78%	71%	

Midvale Elementary School			Per	Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	19%		23%	46%	13%	23%	
4	Math	22%	Cancelled due to COVID-19	14%	49%	27%	10%	
5	Science	28%	000,0-15	23%	48%	10%	29%	

Midvalley Elementary School			Per	Percent of Students Proficient			
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
3	Language Arts	28%		35%	46%	49%	45%
4	Math	43%	Cancelled due to COVID-19	58%	49%	50%	41%
5	Science	17%	COVID-15	43%	48%	48%	56%



Oak Hollow El	ementary School		Per	rcent of Students Proficient			
Grade	Grade Subject	2019	2020	2021	2022 State	2022	2023
							Uncertified
3	Language Arts	54%		44%	46%	50%	60%
4	Math	72%	Cancelled due to COVID-19	52%	49%	69%	65%
5	Science	65%	000,0-15	55%	48%	50%	63%

Oakdale Elementary School			Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
3	Language Arts	64%		69%	46%	68%	63%
4	Math	56%	Cancelled due to COVID-19	50%	49%	62%	55%
5	Science	78%	0000-15	66%	48%	70%	0%

Park Lane Elementary School			Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
3	Language Arts	71%		74%	46%	79%	68%
4	Math	64%	Cancelled due to COVID-19	71%	49%	89%	81%
5	Science	49%	0000-15	55%	48%	67%	78%

Peruvian Park Elementary School			Percent of Students Proficient						
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified		
3	Language Arts	78%		72%	46%	84%	68%		
4	Math	84%	Cancelled due to COVID-19	82%	49%	75%	80%		
5	Science	83%	0010-15	78%	48%	80%	75%		

Quail Hollow Elementary School			Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
3	Language Arts	64%		68%	46%	57%	48%
4	Math	64%	Cancelled due to COVID-19	63%	49%	75%	73%
5	Science	78%	0000-15	66%	48%	83%	77%

Ridgecrest Elementary School			Percent of Students Proficient				
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
3	Language Arts	52%		43%	46%	35%	44%
4	Math	66%	Cancelled due to COVID-19	57%	49%	62%	42%
5	Science	65%	COVID-19	61%	48%	55%	71%



	Reduitess, improvement, success, Empowerment (Rise) Results										
Sandy Elementary School				Percent of Students Proficient							
	Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified			
	3	Language Arts	32%		30%	46%	20%	32%			
	4	Math	40%	Cancelled due to COVID-19	33%	49%	44%	36%			
	5	Science	53%	COVID 15	30%	48%	25%	35%			

Canyons School District Readiness, Improvement, Success, Empowerment (RISE) Results

Silver Mesa Ele	mentary School		Percent of Students Proficient					
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	68%		45%	46%	51%	44%	
4	Math	56%	Cancelled due to COVID-19	62%	49%	61%	55%	
5	Science	71%	COVID-15	63%	48%	74%	65%	

Sprucewood El	ementary School		Percent of Students Proficient					
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	49%		36%	46%	55%	45%	
4	Math	72%	Cancelled due to COVID-19	49%	49%	46%	62%	
5	Science	63%	0010-15	53%	48%	37%	52%	

Sunrise Elementary School			Per	Percent of Students Proficient			
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
3	Language Arts	80%		81%	46%	84%	81%
4	Math	94%	Cancelled due to COVID-19	86%	49%	81%	79%
5	Science	86%	COVID-15	82%	48%	76%	83%

Willow Canyon Elementary School			Per	cent of Stuc	nt		
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified
3	Language Arts	78%	Cancelled due to COVID-19	66%	46%	74%	70%
4	Math	81%		77%	49%	75%	71%
5	Science	90%		67%	48%	79%	72%

Willow Springs Elementary School		Percent of Students Proficient						
Grade	Subject	2019	2020	2021	2022 State	2022	2023 Uncertified	
3	Language Arts	62%	Cancelled due to COVID-19	55%	46%	51%	54%	
4	Math	70%		49%	49%	56%	59%	
5	Science	60%		48%	48%	56%	61%	

\*2021 RISE Participation Rate: 93% Grade 3, 92% Grade 4 and 5. Approach the 2020-21 achievement results with some caution due to the broad impact of COVID-19 across the Canyons community.



SCHOOL LOCATION INFORMATION ELEMENTARY SCHOOLS

**Alta View Elementary (104)** 917 E. Larkspur Dr. (10350 S.) Sandy 84094



Altara Elementary (103) 800 E. 11000 S. Sandy 84094



Bella Vista Elementary (106) 2131 E. 7000 S. Cottonwood Heights 84121

Brookwood Elementary (107) 8640 S. Snowbird Dr. (2565 E.) Sandy 84093

Butler Elementary (108) 2700 E. 7000 S. Cottonwood Heights 84121

Canyon View Elementary (110) 3050 E. 7800 S. Cottonwood Heights 84121

Copperview Elementary (112) 8449 S. 150 W. Midvale 84047

Crescent Elementary (116) 11100 S. 230 E. Sandy 84070

Draper Elementary (120) 1080 E. 12660 S. Draper 84020

East Midvale Elementary (122) 6990 S. 300 E. Midvale 84047

East Sandy Elementary (123) 295 S. 870 E. Sandy 84094





Glacier Hills Elementary (125) 1085 E. 9800 S. Sandy 84094

Granite Elementary (130) 9760 S. 3100 E. Sandy 84092

Lone Peak Elementary (135) 11515 S. High Mesa Dr., (2220 E.) Sandy 84092

Midvale Elementary (140) 7830 Chapel Street (400 W.) Midvale 84047

Midvalley Elementary (144) 217 E. 7800 S. Midvale 84047

Oak Hollow Elementary (143) 884 E. 14400 S. Draper 84020

Oakdale Elementary (149) 1900 E. Creek Rd. (8100 S.) Sandy 84093

Park Lane Elementary (155) 9955 S. 2300 E. Sandy 84092

Peruvian Park Elementary (150) 1545 E. 8425 S. Sandy 84093

Quail Hollow Elementary (154) 2625 E. Newcastle Dr. (9070 S.) Sandy 84093

Ridgecrest Elementary (151) 1800 E. 7200 S. Cottonwood Heights 84121

Sandy Elementary (156) 8725 S. 280 E. Sandy 84070

























Silver Mesa Elementary (158) 8920 S. 1700 E. Sandy 84093

Sprucewood Elementary (164) 12025 S. 1000 E. Sandy 84094

Sunrise Elementary (159) 1542 E. 11245 S. Sandy 84092

Willow Canyon Elementary (174) 9650 S. 1700 E. Sandy 84092

Willow Springs Elementary (178) 13288 S. Lone Rock Dr. (465 E.) Draper 84020

MIDDLE SCHOOLS

Albion Middle (401) 2755 E. Newcastle Dr. (8890 S.) Sandy 84093

Butler Middle (402) 7530 S. 2700 E. Cottonwood Heights 84121

Draper Park Middle (407) 13133 S. 1300 E. Draper 84020

Eastmont Middle (403) 10100 S. 1300 E. Sandy 84094

Indian Hills Middle (405) 1180 E. Sanders Road Sandy 84094

Midvale Middle (404) 7852 S. Pioneer St. (310 W.) Midvale 84047 Mount Jordan Middle (408) 9351 S. Mountaineer Ln. (210 E.) Sandy 84070

Union Middle (410) 615 E. 8000 S. Sandy 84070

HIGH SCHOOLS Alta High (702) 11055 S. Hawk Hwy Sandy 84094

Brighton High (705) 2220 E. Bengal Blvd. (7600 S.) Cottonwood Heights 84121

Corner Canyon High (711) 12943 S. 700 E. Draper 84020

Hillcrest High (706) 7350 S. 900 E. Midvale 84047

Jordan High (708) 95 E. Beetdigger Blvd. (9880 S.) Sandy 84070

**SPECIALTY SCHOOLS** CTEC (740) 825 E. 9085 S.

Sandy 84094

Entrada (981) 825 E. 9085 S Sandy 84094

Jordan Valley (810) 7501 S. 1000 E. Midvale 84047



















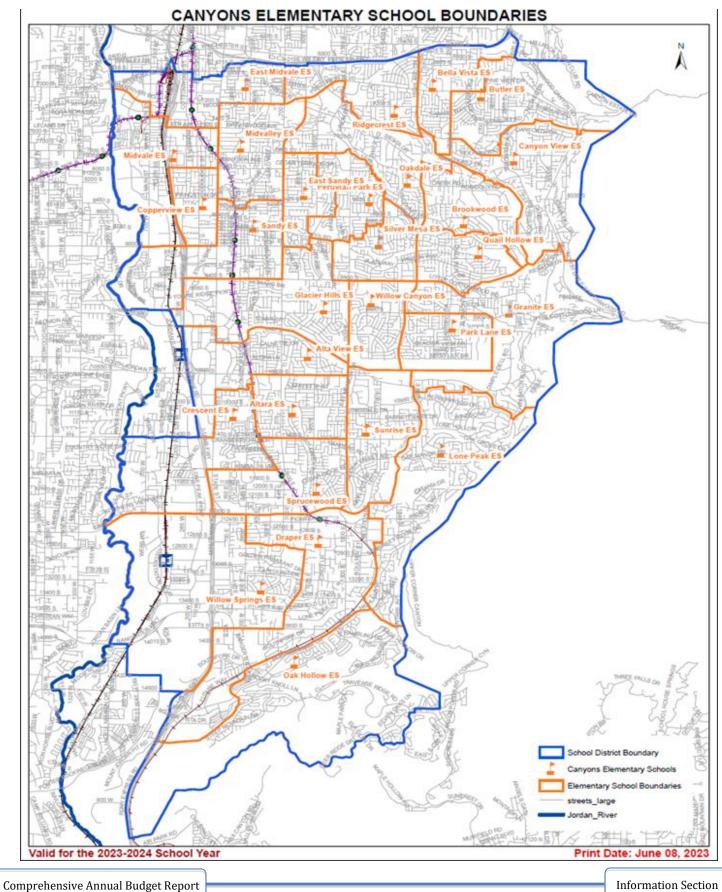




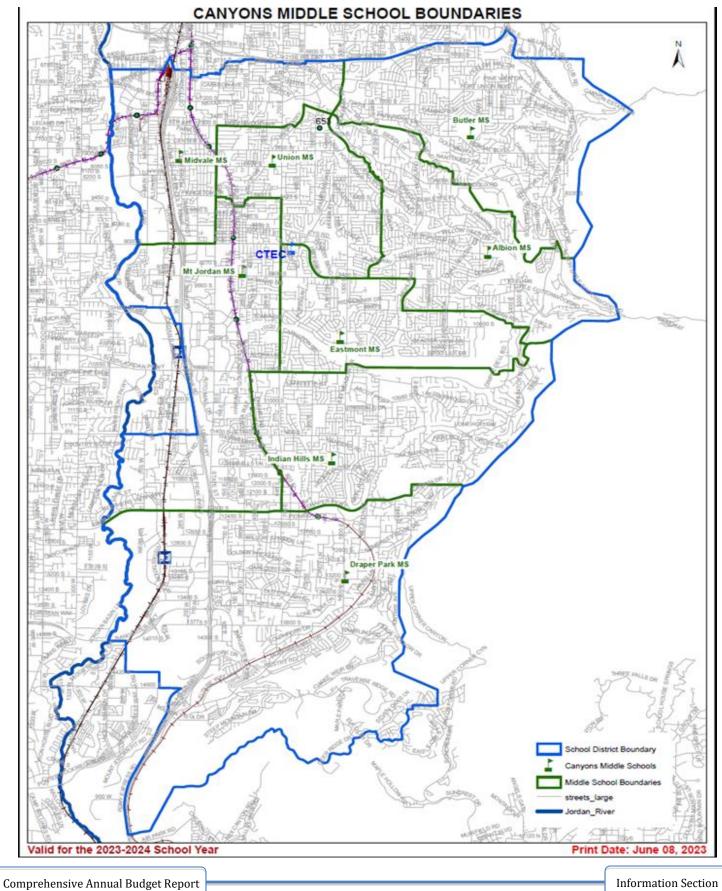




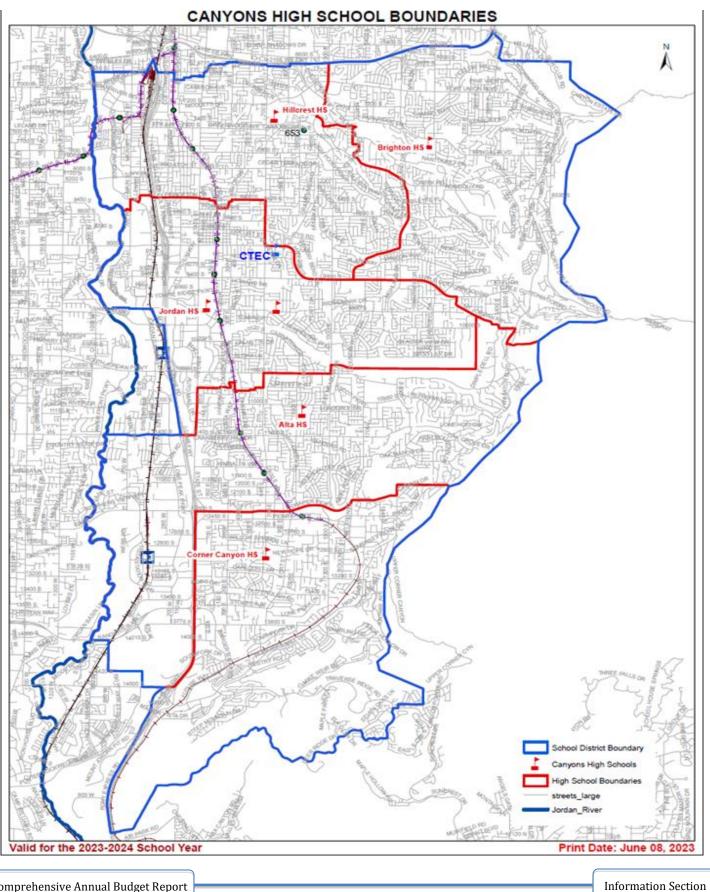
243



CANYONS SCHOOL DISTRICT



CANYONS SCHOOL DISTRICT



CANYONS SCHOOL DISTRICT

#### Comprehensive Annual Budget Report



### Canyons School District 2023-2024 School Calendar K-12

August							September							October									Aug 14-18	Teachers at School
S	М	T	W	T	F	S	S	М	T	W	T	F	S	S	М	T	W	T	F	S			Aug 21	First Day of School
		1	2	3	4	5						1	2	1	2	3	4	5	6	7			Aug 21-23	Kindergarten Assessment Days
6	7	8	9	10	11	12	3	4	5	6	7	8	9	8	9	10	11	12	13	14			Aug 24	First Day of School for Kindergarten
13	14	15	16	17	18	19	10	11	12	13	14	15	16	15	16	17	18	19	20	21			Sept 4	Labor Day Recess
20	21	22	23	24	25	26	17	18	19	20	21	22	23	22	23	24	25	26	27	28			Sept 25, 26	Parent/Teacher Conferences High Schools
27	28	29	30	31			24	25	26	27	28	29	30	29	30	31							Sept. 26, 27	Parent/Teacher Conferences Middle Schools
		No	vem	ber			December							J	anuai	Ŋ					Sept. 27, 28	Parent/Teacher Conferences Elementary School		
\$	М	T	W	Т	F	S	S	М	Т	W	T	F	S	S	М	T	W	T	F	S			Sept 28	Early Out Day for all students
			1	2	3	4						1	2		1	2	3	4	5	6			Sept 29	No Student Day (Compensatory Day)
5	6	7	8	9	10	11	3	4	5	6	7	8	9	7	8	9	10	11	12	13			Oct 19, 20	Fall Recess
12	13	14	15	16	17	18	10	11	12	13	14	15	16	1	15	16	17	18	19	20	ţ.		Oct 23	Teacher Professional Day- No Students
19	20	21	22	23	24	25	17	18	19	20	21	22	23	21	22	23	24	25	26	27			Oct 27	End of 1st Quarter K-12
26	27	28	29	30			24	25	26	27	28	29	30	28	29	30	31						Nov 22-24	Thanksgiving Recess
							31															[	Dec 20-Jan 1	Winter Recess
February				March							April								Jan 11	End of 2nd Quarter Grades K-12				
S	М	T	W	T	F	S	S	М	Τ	W	T	F	S	S	М	T	W	T	F	S			Jan 12	Grading Day Grades K-12
				1	2	3						1	2		1	2	3	4	5	6			Jan 15	Martin Luther King Jr. Day Recess
4	5	6	7	8	9	10	3	4	5	6	7	8	9	7	8	9	10	11	12	13			Feb 19	Presidents' Day Recess
11	12	13	14	15	16	17	10	11	12	13	14	15	16	14	15	16	17	18	19	20			Feb 26, 27	Parent/Teacher Conferences Middle Schools
18	19	20	21	22	23	24	17	18	19	20	21	22	23	21	22	23	24	25	26	27			Feb 27, 28	Parent/Teacher Conferences High Schools
25	26	27	28	29			24	25	26	27	28	29	30	28	29	30							Feb 28, 29	Parent/Teacher Conferences Elementary School
							31															_	Feb 29	Early Out Day for all students
			May																		Mar 1	No Student Day (Compensatory Day)		
S	М	T	W	T	F	S							#					Red	Α	Day			Mar 22	End of 3rd Quarter K-12
			1	2	3	4					Торг	hor D	rofos	ciona	l Day			Blac	k B	Day	4	1	Mar 25	Teacher Professional Day- No Students
5	6	7	8	9	10	11																	Apr 1-5	Spring Recess
12	13	14	15	16	17	18		No Students, Board approved 1/17/23 May 23 Kindergarten Last Day of Instruction																
19	20	21	22	23	24	25	May 24, 28, 29 Kindergarten Exit Assessment Days									•								
26	27	28	29	30	31																		May 27	Memorial Day Recess

Note: School emergency closure days will be made up by scheduling remote learning day(s) -Every Friday is an Early Out Day -This calendar is not for Brighton students



# Canyons School District 2023-2024 School Calendar Brighton High School

August						September							October								Aug 14-18	Teachers at School	
S	М	T	W	T	F	S	s	М	T	W	T	F	S	S	М	T	W	T	F	S		Aug 21	First Day of School
		1	2	3	4	5						1	2	1	2	3	4	5	6	7		Sept 4	Labor Day Recess
6	7	8	9	10	11	12	3	4	5	6	7	8	9	8	9	10	11	12	13	14		Oct 5	Parent/Teacher Conferences
13	14	15	16	17	18	19	10	11	12	13	14	15	16	15	16	17	18	19	20	21		Oct 6	Teacher Professional Day-No Student Day
20	21	22	23	24	25	26	17	18	19	20	21	22	23	22	23	24	25	26	27	28		Oct 19, 20	Fall Recess
27	28	29	30	31			24	25	26	27	28	29	30									Nov 17	End of 1st Trimester
		No	vem	ber			December						January								Nov 22-24	Thanksgiving Recess	
S	М	T	W	T	F	S	S	М	T	W	T	F	S	S	М	T	W	T	F			Dec 20-Jan 1	Winter Recess
			1	2	3	4						1	2		1	2	3	4	5	e		Jan 11	Parent/Teacher Conferences
5	6	7	8	9	10	11	3	4	5	6	7	8	9	7	8	9	10	11	12	13		Jan 12	No Student Day (Compensatory Day)
12	13	14	15	16	17	18	10	11	12	13	14	15	16	14	15	16	17	18	19	20		Jan 15	Martin Luther King Jr. Day Recess
19	20	21	22	23	24	25	17	18	19	20	21	22	23	21	22	23	24	25	26	27		Feb 19	Presidents' Day Recess
26	27	28	29	30			24	25	26	27	28	29	30	28	29	30	31					Feb 23	End of 2nd Trimester
							31															Mar 25	Teacher Professional Day-No Student Day
	February						March							April								Apr 1-5	Spring Recess
S	М	T	W	T	F	S	\$	М	T	W	T	F	S	S	М	T	W	T	F	S		Apr 18	Parent/Teacher Conferences
				1	2	3						1	2		1	2	3	4	5	6		Apr 19	No Student Day (Compensatory Day)
4	5	6	7	8	9	10	3	4	5	6	7	8	9	7	8	9	10	11	12	13		May 27	Memorial Day Recess
11	12	13	14	15	16	17	10	11	12	13	14	15	16	14	15	16	17	18	19	20		May 30	Last Day of School/End of 3rd Trimester
18	19	20	21	22	23	24	17	18	19	20	21	22	23	21	22	23	24	25	26	27			
25	26	27	28	29			24	25	26	27	28	29	30	28	29	30							
							31																
	Мау																			_	-		
S	М	T	W	T	F	S																Teacher Profe	,
			1	2	3	4																Board Approv	ed 1/17/23
5	6	7	8	9	10	11																	
12	13	14	15	16	17	18																	
19	20	21	22	23	24	25		Note: School emergency closure days will be made up by															
26	27	28	29	30	31		scheduling remote learning day(s)																



## **ABBREVIATIONS & ACRONYMS**

ACFR	Annual Comprehensive Financial Report
ACT	American College Testing Program
ADA	Americans with Disabilities Act
ADM	Average Daily Membership
ALPS	Accelerated Learning Program for Students
AP	Advanced Placement
ASBO	Association of School Business Officials International
AYP	Adequate Yearly Progress
Board	Board of Education
CAESP	Canyons Association of Education Support Professionals
CAO	Chief Academic Officer/Deputy Superintendent of Achievement
CBM	Curriculum Based Measures
CBT	Computer based testing
CCGP	Comprehensive Counseling and Guidance
CCSS	Common Core State Standard
CEO	Chief Executive Officer
CFAs	Common formative assessments
CFO	Chief Financial Officer/Business Administrator
CMMS	Computerized Maintenance Management System
CNG	Compressed Natural Gas
COBRA	Consolidated Omnibus Budget Reconciliation Act
COO	Chief Operations Officer/Assistant Superintendent
CPA	Certified Public Accountant
CSD	Canyons School District
CSIP	Comprehensive School Improvement Plan
CTE	Career and Technical Education
CTSO	Career and Technical Student Organizations
DARTS	District Arts
DIBEL	Dynamic Indicators of Basic Early Literacy
EBL	Evidence-Based Learning
EEO/AA	Equal Employment Opportunity/Affirmative Action
ELA	English Language Arts
ELLs	English language learners
ESL	English as a Second Language
ESP	Educational Support Professional
EYE	Entry Years Enhancement
FMLA	Family Medical Leave Act



FTE	Full Time Equivalent
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GED	General Educational Development
GFOA	Government Finance Officers Association
GPA	Grade point average
HACCP	Hazard Analysis Critical Control Point
HVAC	Heating, Ventilation, and Air Conditioning
ID	Identification
IDEA	the Individuals with Disabilities Education Act
IMC	Instructional Media Center
ISC	Instructional Support Center
IT	Information Technology
JAES	Jordan Administrator Evaluation System
JCES	Jordan Classified Evaluation System
JD	Juris Doctor
JPAS	Jordan Performance Appraisal System
JSD	Jordan School District
LIA	Latinos in Action
MBA	Meritorious Budget Award
MESA	Math Engineering and Science Achievement
NEPN	National Education Policy Network
NCLB	No Child Left Behind
NSBA	National School Boards Association
OEK	Optional Extended Kindergarten
OPEB	Other Post-Employment Benefits
PBIS	Positive Behavior Interventions Supports
PEHP	Public Employers Health Plan
PLCs	Professional Learning Communities
PTA	Parent Teacher Association
REACH	Respecting Ethnic and Cultural Heritage
RISE	Readiness Improvement Success Empowerment
Rtl	Response to Interventions



SAGE SALTA SAT SEOP SHRM SIOP SNA SRI STAMPS STEM STEAM	Student Assessment of Growth and Excellence Supporting Advanced Learners Toward Achievement Supervisory Assistance Team Student Education/Occupation Plan Society of Human Resource Management Sheltered Instruction Observation Protocol School Nutrition Association Scholastic Reading Inventory Standards-based Assessment and Measurement of Proficiency test Science, technology, engineering, and math centers Science, technology, engineering, arts, and math centers
TSSA	Teacher and Student Success Act
UALPA	Utah Academic Language Proficiency Assessment
UCARE URS USBE USPS UVU	Utah Cooperative for Acquiring Resources Efficiently Utah Retirement System Utah State Board of Education United States Postal Services Utah Valley University
VOIP	Voice Over Internet Protocol
WGPA WPU	Weighted grade point average Weighted Pupil Unit
YIC	Youth in Custody



### GLOSSARY

**Accounting System** – The total structure of records and procedures that discover, record, classify, and report information on the financial position and operations of a school district or any of its funds, balanced account groups and organizational components.

**Accrual Basis** – The basis of accounting under which revenues are recorded in the accounting period in which they are earned and become measurable and expenses are recorded in the period incurred, if measurable, notwithstanding that the receipt of the revenue or the payment of the expense may take place, in whole or in part, in another accounting period. (The accrual basis of accounting is appropriate for proprietary funds and non-expendable trust funds.)

**Accrued Expenses** – Expenses incurred during the current accounting period but which are not paid until a subsequent accounting period.

**Accrued Revenue** – Revenue measurable and available or earned during the current accounting period but which is not collected until a subsequent accounting period.

**ADM (Average Daily Membership)** – The average number of students in membership for a 180-day school year. Each student who remains in membership for 180 days equals one ADM.

**Allocation** – An amount (usually money or staff) designated for a specific purpose or program.

**Appropriation** – An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and time it may be expended.

**Assessed Value** – An estimate of the dollar value of property within a political division upon which taxes may be assessed.

**Asset** – A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

**Assigned Fund Balance –** These are balances in the General Fund that do not meet the requirements of restricted or committed fund balance, but that are intended to be used for a specific purpose.

Attendance Rate – The average daily student attendance expressed as a percent.

**Balance Sheet** – A summarized statement, as of a given date, of the financial position of the district per fund and/or all funds combined showing assets, liabilities, reserves, and fund balance.



**Balanced Budget** – A budget in which estimated revenues and other funds available (including Beginning Fund Balance) equal or exceed planned expenditures.

**Basic School Program** – The fundamental services which comprise the educational program for students in grades kindergarten through 12.

**Board of Education** – The governing body of a school district comprised of elected representatives. The Canyons School District Board of Education (the Board) consists of seven members elected for four-year terms. The Board elects officers from within its own membership. The Board appoints a superintendent and business administrator as the District's chief executives to prescribe rules and regulations necessary and proper for the effective and efficient administration of the District's day-to-day operations.

**Bond** – A written promise to pay a specified sum of money (the face value) at a fixed time in the future (maturity date), together with periodic interest at a specified rate.

**Budget** – A plan of financial operation consisting of an estimate of proposed expenditures for a given period and the proposed means to finance them.

**Business Administration** – The function classification assigned to those activities dealing with the financial operations and obligations of the district. These activities include accounting, budgeting, internal auditing, payroll, and purchasing. When combined with the Personnel, Planning, and Date Processing function classification it is referred to as Central Services.

**Capital Outlay** – Expenditures resulting in the acquisition of or addition to fixed assets.

**Career and Technical Education** – Career exploration, guidance, technical skill and related applied academics training to prepare students to enter technical jobs directly out of high school, or to prepare them for further training in technical career fields. The six broad areas of applied technology education are: agriculture, business, health sciences and technologies, home economics, marketing, and trades and industry.

**Central Services** – The combination of the Business Administration and the Personnel, Planning, and Data Processing function classifications. These activities support each of the other instructional and supporting services programs.

**Certified Tax Rate** – The property tax rate that will provide the same tax revenue for the school district as was received in the prior year, exclusive of new growth, except that the certified tax rate for the minimum school program basic levy will be the levy set by law, and the debt service levy will be that required to meet debt service requirements. Therefore, increases in the basic and debt service levies do not cause a school district to exceed its certified tax rate.



**Certificated Personnel** – This is a formal term for teachers or educators. These employees are also sometimes referred to as licensed personnel.

**Classified Personnel** – This is a formal term for staff whose job functions are ancillary to the direct education of students, such as bus drivers, cooks, secretaries, custodians, and receptionists. The employees are also referred to as Educational Support Professionals (ESP).

**Committed Fund Balance** – The portion of fund balance that has constraints on use imposed by the Board of Education.

**Curriculum** – The ordering of the content that allows students to acquire and integrate knowledge and skills.

**Debt** – An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of local education agencies include bonds, warrants, and notes, etc.

**Debt Service** – Expenditures for the retirement of debt and expenditures for interest on debt, except principal and interest of current loans.

**Deferred Revenues** – Amounts for which asset recognition criteria have been met, but for which revenue recognition criteria have not been met. Under the modified accrual basis of accounting, such amounts are measurable but not available.

**Depreciation** – Expiration in the service life of fixed assets, other than wasting assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. Depreciation is appropriate for funds accounted for on the accrual basis.

**District Administration** – The function classification assigned to those activities concerned with establishing and administering policy in connection with operating the district. These include the board of education, superintendent and assistant, auditor services, legal services and their necessary secretarial support.

**Drop-out Rate** – An annual rate reflecting the percentage of all students enrolled in grades 7-12 who leave school during the reporting period and are not known to transfer to other public or private schools.

**Educational Support Professionals (ESP)** – This is a formal term for staff whose job functions are ancillary to the direct education of students, such as bus drivers, cooks, secretaries, custodians, and receptionists. Also referred to as classified employees.



**Employee Benefits** – Compensation, in addition to regular salary, provided to an employee. This includes such benefits as health insurance, life insurance, long-term disability insurance, and retirement.

**Encumbrances** – Obligations in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when the actual liability is set up.

**Enrollment** – The number of pupils enrolled on October 1 within the budget year.

**Enterprise Funds** – Funds established to account for operations financed and operated in a manner similar to private business enterprises. In this case, the governing body intends that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Equipment** – An equipment item is a movable or fixed unit or furniture or furnishings meeting all of the following conditions:

- It retains its original shape and appearance with use
- It is non-expendable; that is, if the article is damaged or some of its parts are lost or worn out, it is usually more feasible to repair it rather than replace it with an entirely new unit
- It represents an investment of money that makes it feasible and advisable to capitalize the item
- It does not lose its identity through incorporation into a different or more complex unit or substance. (Example: A musical instrument, a machine, an apparatus, or a set of articles.)

**Expenditure** – Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements and shared revenues.

**Fair Market Value** – The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having a reasonable knowledge of the relevant facts, and includes the adjustment for any intangible values. For purposes of taxation, "fair market value" shall be determined - where there is a reasonable probability of a change in the zoning laws affecting that property in the tax year in question and the change would have an appreciable influence upon the value.

**Fee-in-lieu Property** – Any of the following personal property: motor vehicles, watercraft, recreational vehicles, and all other tangible personal property required to be registered with the state before it is used on a public highway, on a public waterway, on public land, or in the air.



**Fiduciary Funds** – Funds used to report assets held in a trustee or agency capacity for others and which, therefore, cannot be used to support the government's own programs.

**Fiscal Year** – A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. Canyons School District's fiscal year begins on July 1 and ends on June 30.

**Fixed Assets** – Land, buildings, machinery, furniture, and other equipment which the school system intends to hold or continue in use over a long period of time. "Fixed" denotes probability or intent to continue use or possession, and does not indicate immobility of an asset.

**FTE (Full-Time Equivalent)** – An employee hired to fill a normal contract day is equivalent to one FTE (e.g., a classroom teacher teaches a full day for the full school year equals one FTE).

Full Value – Asset is valued at market value.

**Function** – The dimension of the accounting code designates the purpose of an expenditure. The activities of the school district are classified into broad areas or functions as follows: Instruction, support services, community services, facilities acquisition, construction, etc.

**Fund** – A fund is an independent fiscal accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise its assets, liabilities, fund balance, revenue, and expenditures.

**Fund Balance** – The excess of assets of a fund over its liabilities and reserves. During the fiscal year prior to closing, it represents the excess of the fund's assets and estimated revenues for the period over its liabilities, reserves, and appropriations for the period.

**GAAP (Generally Accepted Accounting Principles)** – Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity.

**GASB (Governmental Accounting Standards Board)** – The authoritative accounting and financial reporting standard-setting body for government entities.

**General Fund** – The governmental fund used by the district to account for all financial resources applicable to the general operations of the district which are not restricted or designated as to use by outside sources and which are not required to be accounted for in another fund. Also known as the maintenance and operation fund.



**Governmental Funds** – Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities, except those accounted for in proprietary funds and fiduciary funds. In essence, these funds are accounting segregation of financial resources. The general fund, special revenue funds, capital projects fund, and debt service fund are classified as Governmental Fund Types. Generally speaking, these are the funds used to account for tax-supported activities.

**Increment** – An enlargement in salary provided for experience. Also referred to as a step increase. The number of salary increments available varies according to job classification.

**Indirect Costs** – Those elements of costs necessary in the production of a good or service which are not directly traceable to the product or service (e.g. utilities, central services, property services).

**Instruction** – Activities dealing directly with the interaction between teachers and students. Teaching may be provided for pupils in a school classroom, in another location such as home or hospital, and in other learning situations such as those involving other medium such as television, radio, telephone, internet, and correspondence. Included in this classification are the activities of aides or assistants who assist in the instructional process.

**Instructional Staff Support Services** – The function classification assigned to those activities associated with assisting the instructional staff with the content and process of providing learning experiences for pupils. These activities include in-service, curriculum development, libraries and media centers. Directors of school performance, special education, student services and others are included here.

**Inter-fund Transfer** – Money that is taken from one fund and added to another fund. Inter-fund transfers are not receipts or expenditures of the District.

**Internal Service Funds** – Funds used to account for the financing of goods or services provided by one department or agencies of a government, or to other governments, on a cost-reimbursement basis.

**Inventory** – A detailed list or record showing quantities, descriptions and values. Frequently the units of measure and unit prices of property on hand at a given time, and the cost of supplies and equipment on hand not yet distributed to requisitioning units are also listed.

**Lane** – A designation on the salary schedule stipulating beginning and maximum salaries according to the amount of professional training received. Canyons licensed salary schedule has only one lane while the Education Support Professional salary schedule has multiple lanes. Employees are paid from the salary lane which reflects the required job description.



**Lane Change** – An enlargement in salary provided for successful completion of additional professional training.

**Liabilities** – Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of post transactions or events.

**Location** – Group activities and operations that take place at a specific site or area, such as an elementary school.

**Magnet School** – A magnet school is one which functions in the traditional school setting, but with an emphasis on a few target areas of instruction to best prepare students for the future.

**Major Fund** – An individual governmental or enterprise fund where total assets, liabilities, revenues, or expenditures are at least 10% of the corresponding total assets, liabilities, revenues or expenditures for all funds in that category (governmental funds) or of that type (enterprise funds), and the total assets, liabilities, revenues, or expenditures are at least 5% of the corresponding total for all governmental and enterprise funds combined.

**Membership** – Number of students officially enrolled.

**Minimum School Finance Act** – Utah Code Title 53F Chapter 2 – Under the Act, each district in the state is guaranteed a dollar amount per WPU to fund the Minimum School Program. The purpose of the Act is to meet the constitutional mandate that all children are entitled to reasonable equal educational opportunities. The source of funds is the state income tax.

**Modified Accrual Basis** – The basis of accounting under which revenues are recorded in the accounting period in which they become available and measurable and expenditures are recorded in the accounting period in which the liability is incurred. If measurable, notwithstanding that the receipt of the revenue or the payment of the expenditure may take place, in whole or in part, in another accounting period. (Note, however, that governmental fund expenditures for unmatured interest on general long-term debt should be recorded when due. The modified accrual basis of accounting is appropriate for governmental funds and expendable trust fund.)

**No Child Left Behind (NCLB)** – A federal law tying federal funds to schools that are labeled as "Meeting Adequate Yearly Progress" and giving financial and operational sanctions against schools labeled as "Not Meeting Adequate Yearly Progress."

**Non-Instruction** – The activities concerned with providing non-instructional services to students, staff or the community including community and adult education.



**Nonspendable Fund Balance** – The portion of fund balance that includes inventories and prepaid expenditures that are not expected to be converted to cash.

**Nutrition Fund** – The special revenue fund used by the district to account for the food services activities of the district as required by state and federal law.

**Object** – The accounting classification assigned to expenditures to denote the type of item or service being purchased rather than to the purpose for which the expenditure was purchased (e.g. salaries, benefits, supplies, textbooks, etc.)

**Operating Fund** – A fund used in the day-to-day activities of the district.

**Operation and Maintenance of Plant** – The function classification assigned to those activities concerned with keeping the physical plant open, comfortable, and safe for use. These activities include maintenance, custodians, utilities, grounds, equipment and vehicle services and property insurance.

**Organizational Unit** – A group of related tasks, responsibilities or services identified by a function number and administered as a unit.

**Other Post-employment Benefits** – Payments or services given to retirees other than pension benefits (e.g. healthcare).

**Pension Benefits** – Payments to retirees provided through a Defined Benefit Pension Plan to members.

**Precinct** – A political division of the school district with distinct boundaries established for election purposes. Canyons District includes seven precincts. The voters in each precinct elect one representative to the Board of Education.

**Program** – Group activities, operations, or organizational units directed to attaining specific purposes or objectives.

**Property** – Any property which is subjected to assessment and taxation according to its value, but does not include monies, credits, bonds, stocks, representative property, franchises, goodwill, copyrights, patents, or other intangibles.

**Proprietary Fund Types** – The classification of funds used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector. Enterprise funds and internal service funds are classified as Proprietary Fund Types.

**Purchased Services** – Amounts paid for personal services rendered by personnel who are not on the payroll of the school district and other services, which the district may purchase.



**Residential Property** – Any property used for residential purposes as a primary residence. It does not include property used for transient residential use or condominiums used in rental pools.

**Restricted Assets** – Monies or other resources, the use of which is restricted by legal or contractual requirements.

**Retained Earnings** – An equity account reflecting the accumulated earnings of proprietary fund types.

**Restricted Fund Balance –** The portion of fund balance that include resources that are subject to external constraints due to state or federal laws, or externally imposed by grantors or creditors.

**Revenues** – Increases in the net current assets of a governmental fund type from other than expenditure refunds, residual equity transfers, general long-term debt proceeds and operating transfers in.

**Salary Schedule** – A list setting forth the salaries to be paid in increments (years of experience) and lanes (professional training completed). Canyons District maintains separate salary schedules for teachers, classified employees, and administrators.

**School** – An institution where instruction is provided.

**School Administration** – The function classification assigned to those activities concerned with overall administrative responsibility for a single school or a group of schools. These include principals, assistant principals, and secretarial help.

**Self-Insurance** – A term used to describe the retention by an entity of a risk of loss arising out of ownership or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy.

**Special Revenue Fund** – A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

**Step Increase** – A salary enlargement based on years of experience. Also known as an increment on the licensed salary schedule.

**Student Activities Fund** – A fund used to account for the monies specifically charged or received for a particular school's student related activities and fees.



**Student Support Services** – The function classification assigned to those activities which are designed to assess and improve the well-being of students and to supplement the teaching process. These include guidance counselors, attendance personnel, psychologists, social workers, health service workers, and the attendant office personnel who assist with the delivery of these services.

**Student Transportation** – The function classification assigned to those activities concerned with the conveyance of students to and from school, as provided by state law. These include the transportation director, route and transportation coordinators, the attendant secretarial help, bus drivers, bus maintenance and other bus operations.

**Support Services** – The function classification assigned to those services providing administrative, technical, personal, and logistical support to facilitate and enhance instruction. Subcategories of support services include students, instructional, school administration, district administration, central services, operation and maintenance of plant, and student transportation.

**Supplies** – A supply item is any article or material meeting any one or more of the following conditions:

- It is consumed in use
- It loses its original shape or appearance with use
- It is expendable; that is, if the article is damaged or some of its parts are lost or worn out, it is usually more feasible to replace it with an entirely new unit rather than repair it
- It is an inexpensive item, having characteristics of equipment whose small unit cost makes it inadvisable to capitalize the item
- It loses its identity through incorporation into a different or more complex unit or substance

**Supplies and Materials** – Supplies and materials include textbooks, library books, and other instructional materials, office supplies, building maintenance parts, gasoline, tires, and custodial supplies. With the exception of some unique areas such as maintenance supplies and transportation-related expenses, most materials are established in relation to the student population.

**Taxes** – Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit. The term includes licenses and permits. It does not include special assessments.

**Tax Rate** – A rate of levy on each dollar of taxable value of taxable property except fee-inlieu properties.

**Taxable Value** – The fair market value less any applicable reduction allowed for residential property.



**Teacher/Pupil Ratio** – The average number of students required to hire one teacher. Actual class sizes may vary widely according to subject, enrollment patterns, and other factors.

**Truth-in-Taxation** – The section of the law governing the adoption of property tax rates. A stipulation of the law requires an entity to advertise and hold a public hearing if it intends to exceed the certified tax rate.

**Unassigned Fund Balance** – The portion of fund balance in the General fund that is available for any purpose.

**Uniform Fee** – A tax levied on the value of fee-in-lieu property. The tax is uniform throughout the State.

**Uniform School Fund** – Monies allocated by the state legislature for operation of Utah's education system. Funding sources include sales tax, income tax, property tax, and other taxes earmarked for education.

**Utah Core Criterion Referenced Test (CRT)** – A test administered at the end of each school year to assess how well students have mastered the standards and objectives set forth in the state of Utah Core Curricula for language arts, mathematics, and science.

**Voted or Board Leeway** – With an election, a school district may levy a voted leeway up to 0.002000 per dollar of taxable value as approved by a majority of the electors in the district. Up to the 0.002000 leeway ceiling, each school board may also levy a tax rate of up to 0.000400 per dollar of taxable value for class-size reduction. The voted or board leeway receives state support to provide an incentive for the local districts to seek additional funds and to add to their educational programs.

**Weighted Pupil Unit (WPU)** – An amount used to calculate how much state money each school district qualifies to receive in one school year. The dollar value of the WPU is established annually by the state legislature. The number of WPUs provided to each school district is based on number of students enrolled, number of handicapped students, and many other weighted factors.